

EQUITY - SPAIN

Sector: Transportation - Road & Rail

12m Results 2022 Opinion⁽¹⁾: In line

Impact⁽¹⁾: Estimates upgrade

Alquiber (ALQ), specialises in the renting of vehicles for commercial and industrial use under the flexible renting model in Spain (where it generates 100% of its activity). With a fleet of c. 15,000 vehicles at the 1H22 close, ALQ has an important position in the sector (with 24 offices in Spain and a market share of c. 13%). The company is controlled by the Acebes family, that is fully involved in the management of the company

Market Data

Free Float

(1)

(3)

(4) (5)

(6)

any of the estimated years).

Rotation is the % of the capitalisation traded - 12m.

Sector: Stoxx Europe 600 Industrial Goods & Services.

Please refer to Appendix 3

Wanket Data		
Market Cap (Mn EUR and USD)	43.5 47.7	
EV (Mn EUR and USD) ⁽²⁾	207.5 227.4	
Shares Outstanding (Mn)	5.6	
-12m (Max/Med/Mín EUR)	8.60 / 7.17 / 5.75	
Daily Avg volume (-12m Mn EUR)	0.01	
Rotation ⁽³⁾	8.4	
Factset / Bloomberg	ALQ-ES / ALQ SM	
Close fiscal year	31-Dec	
Shareholders Structure (%)		
Miguel Ángel Acebes Acebes	39.0	
Miguel Acebes Moreno	16.7	
Marianela Acebes Moreno	16.7	

27.6

Financials (Mn EUR)	2022	2023e	2024 e	2025e
Adj. nº shares (Mn)	5.6	5.6	5.6	5.6
Total Revenues	100.4	118.1	131.7	152.9
Rec. EBITDA	56.9	66.5	76.3	87.0
% growth	39.7	17.0	14.7	13.9
% Rec. EBITDA/Rev.	56.7	56.3	57.9	56.9
% Inc. EBITDA sector ⁽⁴⁾	19.8	11.0	8.2	8.9
Net Profit	8.5	9.4	10.3	13.4
EPS (EUR)	1.52	1.67	1.83	2.39
% growth	79.4	10.0	9.7	30.7
Ord. EPS (EUR)	1.58	1.67	1.83	2.39
% growth	81.6	5.9	9.7	30.7
Rec. Free Cash Flow ⁽⁵⁾	-28.4	-23.2	-14.6	1.7
Pay-out (%)	20.0	0.0	0.0	0.0
DPS (EUR)	0.30	0.00	0.00	0.00
Net financial debt	155.5	181.5	196.1	194.4
ND/Rec. EBITDA (x)	2.7	2.7	2.6	2.2
ROE (%)	25.5	23.0	20.9	22.0
ROCE (%) ⁽⁵⁾	6.7	7.1	7.0	7.7
Ratios & Multiples (x) ⁽⁶⁾				
P/E	5.1	4.6	4.2	3.2
Ord. P/E	4.9	4.6	4.2	3.2
	1 2	10	0.0	0.6

Closing price: EUR 7.75 (19 Apr 2023) Report date: 20 Apr 2023 (12:00h)

12m Results 2022 - Estimates upgrade Independent Equity Research

Alquiber

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2022 results: ALQ meet expectations. Multiples at "lows"

STRONG GROWTH IN TOP-LINE REVENUE (EUR 100.4MN; +31.9% VS 2021)... The flexible renting business (83.6% of revenue) grew 31.4% on the back of: 1) solid growth in the fleet (+21.4% vs 2021), 2) the addition of new regional offices (Cadiz and Granada in April and September 2021 and Leon and San Fernando de Henares in September 2022) and 3) the increase in occupancy to 91% (+0.5p.p. vs 2021). Meanwhile, higher used vehicle prices (+25.7% average price vs 2021) drove revenue from the business of EUR 16.5Mn (+34.4% vs 2021).

...WITH CONTINUOUS IMPROVEMENT IN MARGINS (EBITDA: +39.1% VS 2021), FULLY IN LINE WITH ESTIMATES. Margins improved due to higher prices and operating leverage (as the regional offices opened -12m reach optimum levels of utilisation). The EBITDA margin widened 2.9p.p. to 56.2% (2022 EBITDA: +39.1% vs 2021) and the EBIT margin 3.5p.p. to 15.7%. This helped lead to net profit of EUR 8.9Mn (+84.5% vs 2021) despite the increase in finance costs (from the large volume of debt).

DESPITE THE DEBT INCREASE, THE COMPANY WAS ABLE TO RAISE EARNINGS AND REDUCE FINANCIAL GEARING AT THE SAME TIME. The increase in the fleet (essential for growth) is reflected inevitably in an increase in net debt (EUR 155.5Mn; +28.4%). ND/EBITDA 2022: 2.7x (vs 3x in 2021).

WE UPGRADE OUR 2023E ESTIMATES. Ongoing fleet growth in 2022 (c. +2,500 vehicles/year vs c. +2,000 in our previous estimate), coupled with higher occupancy (91%; in line with 2022 levels and +0.5p.p. vs our estimate), leaves scope for 2023e revenue of EUR 120Mn and EBITDA of EUR 65Mn (+10% vs our previous estimate).

ALQ STILL HAS A COMPELLING STORY. In the last 12m, the ALQ share price has soared 32.5% in absolute terms and outperformed the market by 21.3%. We see two reasons to expect profit momentum to remain healthy in 2023e: 1) the commercial network already in place (23 offices), and 2) a sector with structural growth and 3) the ability to maintain high occupancy rates. The only 'but' could be the pressure on net profit from the interest-rate environment due to the inevitable impact of higher borrowings. Current multiples are still a (clear and "strong") calling card (PER 23e 4.6x; EV/EBITDA 23e 3.1x).

P/E	5.1	4.6	4.2	3.2	:
Ord. P/E	4.9	4.6	4.2	3.2	
P/BV	1.2	1.0	0.8	0.6	
Dividend Yield (%)	3.9	0.0	0.0	0.0	
EV/Sales	2.07	1.76	1.57	1.36	
EV/Rec. EBITDA	3.6	3.1	2.7	2.4	
EV/EBIT	13.2	10.8	9.6	8.1	
FCF Yield (%) ⁽⁵⁾	n.a.	n.a.	n.a.	3.9	

The opinion regarding the results is on reported EBITDA with respect to our estimate

for the year (12m). The impact reflects whether, due to the results, we envisage a

significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for

Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation

Multiples and ratios calculated over prices at the date of this report.



(*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

Report issued by IEAF Servicios de Análisis, S.L.U. Lighthouse is a project of IEAF Servicios de Análisis, S.L.U.

This report has been prepared on the basis of information available to the public. The report includes a financial analysis of the company covered. The report does not propose any personalised investment recommendation. Investors should consider the contents of this report as just another element in their investment decision-making process.

The final two pages of this report contain very important legal information regarding its contents.



Relative performance (Base 100)



Alquiber (ALQ) is a BME Growth company

BME Growth is the segment of BME MTF Equity aimed at small and medium sized companies, directed and managed by the Spanish stock market and is subject to the CNMV supervision. BME MTF Equity is not a Regulated Market but instead falls within the classification of a Multilateral Trading Facility (MTF) as defined under the Markets in Financial Instruments Directive (MiFID). In July 2020, BME Growth obtained the status of SME Growth Market, a new category of EU regulations, which in Spain is called Mercado de Pymes en Expansión.

BME Growth is the Spanish equity market for companies of reduced capitalization which aim to grow, with a special set of regulations, designed specifically for them, and with costs and process tailored to their particular features. Operations in BME Growth (former MAB) started in July 2009. There are currently c. 130 companies listed on it. Companies listed on the MAB can choose to present their financial statements under IFRS or the General Accounting Plan (PGC) and Royal Decree 1159/2010 (NOFCAC).

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12m Results 2022

Estimates upgrade

Table 1. 2022 Results

	12m22		12m22 Real		12m22 Real
EUR Mn	Real	12m21	vs 12m21	2022 e	vs 2022e
Total Revenues	100.4	76.1	31.9%	99.7	0.7%
Renting	83.9	63.8	31.4%	81.5	3.0%
Used car revenue	16.5	12.3	34.4%	18.3	-9.6%
Recurrent EBITDA	56.9	40.7	39.7%	55.0	3.4%
Rec. EBITDA/Revenues	56.7%	53.5%	3.1 р.р.	55.2%	1.5 p.p.
EBITDA	56.4	40.6	39.1%	55.0	2.6%
EBITDA/Revenues	56.2%	53.3%	2.9 р.р.	55.2%	1.1 p.p.
EBIT	15.7	9.2	70.5%	15.0	4.6%
РВТ	11.2	6.1	83.3%	10.7	4.4%
NP	8.5	4.7	82.3%	8.0	5.9%
Ordinary NP	8.9	4.8	84.5 %	8.0	10.1%
Recurrent Operating Cash Flow ¹	57.9	39.3	47.5%	51.7	12.2%
Capex	-95.7	-74.6	-28.2%	-89.7	6.7%
Net Debt	155.5	121.1	28.4%	155.1	0.2%
ND / EBITDA	2.7 x	3.0 x	-0.2 x	2.8 x	
Number of sales offices	23	22	4.5%		
Fleet (number of vehicles)	16,065	13,228	21.4%		
Average purchase price (€)	19,690	16,229	21.3%		
Average sale price (€)	9,083	7,226	25.7%		
Average occupancy	91.0%	90.5%	0.5 p.p.		

Table 2. Estimates Review

EUR Mn	2023e (New)	Review (%)	2024e (New)	Review (%)	2025e (New)
Total Revenues	118.1	7.7%	131.7	9.2%	152.9
Recurrent EBITDA	66.5	10.3%	76.3	11.3%	87.0
Recurrent EBITDA growt	17.0%	-0.7 p.p.	14.7%	1.1 p.p.	13.9%
Rec. EBITDA/Revenues	56.3%	1.3 p.p.	57.9%	1.1 p.p.	56.9%
EBIT	19.2	44.9%	21.6	n.a.	25.5
Net Profit	9.4	39.2%	10.3	33.6%	13.4

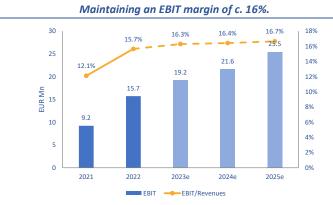


The company in 8 charts

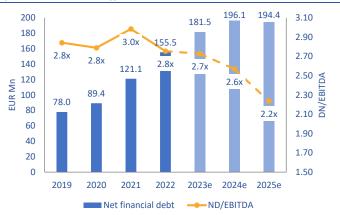


With a continuously growing fleet of vehicles (+11% 22-25e CAGR)





Despite the investment effort, with debt under control (ND/EBITDA <3x)



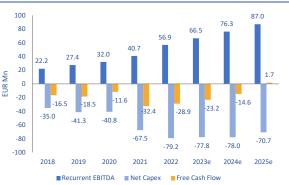
...in which ALQ has a significant presence (23 sales offices)



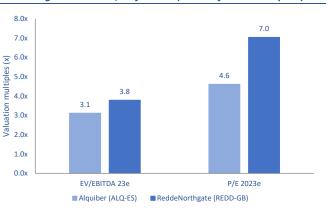
That will allow revenue growth to continue (+15% 22-25e CAGR)



FCF: A business that is still demanding in terms of CAPEX



Trading at a 2023e P/E of c. 4.5x (vs c. 7x for its main peer)



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Valuation inputs

Inputs for the DCF Valuation Approach

	2023e	2024e	2025e	Terminal Value ⁽¹⁾		
Free Cash Flow "To the Firm"	(17.2)	(7.6)	8.7	274.6		
Market Cap	43.5	At the date of this	report			
Net financial debt	155.5	Debt net of Cash (12m Results 2022))		
					Best Case	Worst Case
Cost of Debt	5.3%	Net debt cost			4.8%	5.8%
Tax rate (T)	20.0%	T (Normalised tax	rate)		=	=
Net debt cost	4.2%	Kd = Cost of Net D)ebt * (1-T)		3.8%	4.6%
Risk free rate (rf)	3.5%	Rf (10y Spanish bo	ond yield)		=	=
Equity risk premium	6.0%	R (own estimate)			5.5%	6.5%
Beta (B)	1.2	B (own estimate)			1.1	1.3
Cost of Equity	10.7%	Ke = Rf + (R * B)			9.6%	12.0%
Equity / (Equity + Net Debt)	21.9%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	78.1%	D			=	=
WACC	5.7%	WACC = Kd * D + I	Ke * E		5.1%	6.2%
G "Fair"	2.0%				1.5%	1.5%

(1) The terminal value reflects the NAV of FCF beyond the period estimated with the WACC and G of the central scenario.

Inputs for the Multiples Valuation Approach

Company	Ticker Factset	Mkt. Cap	P/E 23e	EPS 23e-25e	EV/EBITDA 23e	EBITDA 23e-25e	EV/Sales 23e	Revenues 23e-25e	EBITDA/Sales 23e	FCF Yield 23e	FCF 23e-25e
Avis Budget	CAR-US	6,486.9	6.4	-14.6%	14.1	4.9%	2.3	0.7%	16.2%	10.6%	n.a.
Hertz	HTZ-US	4,607.3	6.9	-30.8%	14.2	n.a.	2.1	5.1%	14.6%	n.a.	n.a.
Sixt	SIX2-DE	4,548.1	15.2	6.7%	6.7	11.8%	2.3	9.2%	34.2%	4.4%	-56.9%
ALD Automotive Ltd.	ALD-FR	6,127.0	5.6	-2.5%	14.8	7.8%	2.3	6.4%	15.6%	n.a.	-73.7%
Redde Northgate PLC	REDD-GB	989.6	7.1	n.a.	3.8	n.a.	1.0	n.a.	26.2%	2.1%	n.a.
Renting			8.2	-10.3%	10.7	8.2%	2.0	5.3%	21.4%	5.7%	-65.3%
ALQ	ALQ-ES	43.5	4.6	19.7%	3.1	14.3%	1.8	13.8%	56.3%	n.a.	44.0%

Free Cash Flow sensitivity analysis (2024e)

A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 24e	EBITDA 24e	EV/EBITDA 24e
Max	60.8%	80.1	2.6x
Central	57.9%	76.3	2.7 x
Min	55.0%	72.5	2.9x



Appendix 1. Financial Projections

Balance Sheet (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025e	-	
ntangible assets ixed assets	0.0 73.5	0.1	0.3	0.4	0.4 187.8	0.4	0.4	0.4 250.9		
ither Non Current Assets	73.5 1.0	93.0 1.5	107.2 2.1	142.4 1.9	187.8	218.3 1.9	241.6 1.9	250.9 1.9		
inancial Investments	0.2	0.3	0.5	0.7	0.6	0.6	0.6	0.6		
Goodwill & Other Intangilbles	- 0.2	-	0.5	-	- 0.0	0.6	- 0.0	- 0.0		
Current assets	11.6	14.5	14.0	17.6	17.6	20.6	22.9	26.4		
fotal assets	86.3	109.4	124.1	163.0	208.4	241.9	267.4	280.2		
quity	20.9	23.0	25.3	29.3	37.5	44.0	54.2	67.7		
Ainority Interests	-	-	-	-	-	-	-	-		
Provisions & Other L/T Liabilities	3.5	4.9	6.3	7.4	9.1	9.1	9.1	9.1		
Other Non Current Liabilities	-	-	-	-	-	-	-	-		
Net financial debt	59.5	78.0	89.4	121.1	155.5	181.5	196.1	194.4		
Current Liabilities	2.4	3.5	3.1	5.3	6.4	7.3	7.9	9.0		
quity & Total Liabilities	86.3	109.4	124.1	163.0	208.4	241.9	267.4	280.2		
									CA	GR
የ&L (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025e	18-22	22-25e
otal Revenues	41.4	50.9	58.9	76.1	100.4	118.1	131.7	152.9	24.8%	15.1%
otal Revenues growth	30.1%	22.9%	15.8%	29.1%	31.9%	17.7%	11.6%	16.1%		
OGS	(4.1)	(4.8)	(5.2)	(6.6)	(8.7)	(10.5)	(10.2)	(17.3)		
iross Margin	37.3	46.0	53.7	69.5	91.7	107.5	121.5	135.5	25.3%	13.9 %
Gross Margin/Revenues	90.0%	90.5%	91.1%	91.4%	91.4%	91.1%	92.3%	88.7%		
ersonnel Expenses	(3.3)	(4.1)	(4.7)	(5.5)	(6.8)	(8.0)	(8.8)	(9.4)		
Other Operating Expenses	(11.8)	(14.5)	(17.0)	(23.3)	(28.0)	(33.1)	(36.4)	(39.2)		
ecurrent EBITDA	22.2	27.4	32.0	40.7	56.9	66.5	76.3	87.0	26.6%	15.2%
ecurrent EBITDA growth	29.1%	23.8%	16.7%	27.2%	39.7%	17.0%	14.7%	13.9%		
ec. EBITDA/Revenues	53.5%	53.9%	54.3%	53.5%	56.7%	56.3%	57.9%	56.9%		
estructuring Expense & Other non-rec.	(0.0)	(0.0)	0.0	(0.2)	(0.4)	-	-	-		
BITDA	22.1	27.4	32.0	40.6	56.4	66.5	76.3	87.0	26.4%	15.5%
epreciation & Provisions	(16.7)	(21.4)	(26.1)	(31.3)	(40.7)	(47.3)	(54.7)	(61.5)		
apitalized Expense	-	-	-	-	-	-	-	-		
entals (IFRS 16 impact)	-	-	-	-	-	-	-	-		
BIT	5.4	6.1	5.9	9.2	15.7	19.2	21.6	25.5	30.6%	17.5%
BIT growth	11.7%	12.2%	-3.0%	56.6%	70.5%	22.4%	12.5%	17.7%		
BIT/Revenues	13.1%	11.9%	10.0%	12.1%	15.7%	16.3%	16.4%	16.7%		
mpact of Goodwill & Others	-	-	-	-	-	-	-	-		
let Financial Result	(2.1)	(2.4)	(2.6)	(3.1)	(4.5)	(7.5)	(8.8)	(8.7)		
ncome by the Equity Method	-	-	-	-	-	-	-	-		
Ordinary Profit	3.3	3.7	3.3	6.1	11.2	11.7	12.8	16.8	35.5%	14.5%
Ordinary Profit Growth	4.8%	10.6%	-11.2%	87.2%	83.3%	4.7%	9.7%	30.7%		
xtraordinary Results	-	-	-	-	-	-	-	-		
Profit Before Tax	3.3	3.7	3.3	6.1	11.2	11.7	12.8	16.8	35.5%	14.5%
ax Expense	(0.8)	(0.9)	(0.8)	(1.4)	(2.7)	(2.3)	(2.6)	(3.4)		
ffective Tax Rate	25.1%	25.1%	25.0%	23.5%	23.9%	20.0%	20.0%	20.0%		
/inority Interests	-	-	-	-	-	-	-	-		
Discontinued Activities	-	-	-	-	-	-	-	-		
let Profit	2.5	2.7	2.4	4.7	8.5	9.4	10.3	13.4	36.1%	16.4%
Net Profit growth	4.4%	10.6%	-11.0%	91.0%	82.3%	10.0%	9.7%	30.7%		
Ordinary Net Profit	2.5	2.8	2.4	4.8	8.9	9.4	10.3	13.4	37.2%	14.9 %
Drdinary Net Profit growth	4.2%	10.2%	-11.5%	97.0%	84.5%	5.9%	9.7%	30.7%		
									CA	GR
ash Flow (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025 e	18-22	22-25
Recurrent EBITDA			2020			66.5	76.3	87.0	26.6%	15.2%
entals (IFRS 16 impact)						-	-		_0.0/0	10.2/
Vorking Capital Increase						(2.1)	(1.6)	(2.5)		
ecurrent Operating Cash Flow						64.5	74.7	(2.5) 84.5	29.2%	13.4%
APEX						(89.3)	(89.3)	(89.3)	2312/0	10.47
let Financial Result affecting the Cash Flow						(7.5)	(8.8)	(8.7)		
ax Expense						(2.3)	(2.6)	(3.4)		
Acquisitions / + Divestures of assets ⁽¹⁾						(2.3)	(2.0)	18.5		
ecurrent Free Cash Flow						(23.2)	(14.6)	18.5	-14.6%	27.2%
estructuring Expense & Other non-rec.						(23.2)	(14.0)	-	-14.0%	21.27
xtraordinary Inc./Exp. Affecting Cash Flow						-	_	-		
ree Cash Flow						(23.2)	(14.6)	1.7	-15.0%	27.2%
Capital Increase						(1.2)	(14.0)	-	-13.070	21.27
vividends						(1.2)	-	-		
let Debt Variation						(1.7) 26.0	14.6	(1.7)		
						20.0	14.0	(1.7)		

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Appendix 2. Free Cash Flow^{(1) (2)}

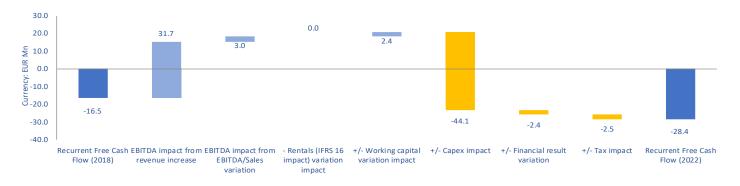
									GR
A) Cash Flow Analysis (EUR Mn)	2019	2020	2021	2022	2023e	2024e	2025e	19-22	22-25e
Recurrent EBITDA	27.4	32.0	40.7	56.9	66.5	76.3	87.0	27.5%	15.2%
Recurrent EBITDA growth	23.8%	16.7%	27.2%	39.7%	17.0%	14.7%	13.9%		
Rec. EBITDA/Revenues	53.9%	54.3%	53.5%	56.7%	56.3%	57.9%	56.9%		
- Rentals (IFRS 16 impact)	-	-	-	-	-	-	-		
+/- Working Capital increase	(1.8)	0.1	(1.4)	1.1	(2.1)	(1.6)	(2.5)	24.20/	4.2 404
= Recurrent Operating Cash Flow	25.7	32.1	39.3	57.9	64.5	74.7	84.5	31.2%	13.4%
Rec. Operating Cash Flow growth	23.3%	25.1%	22.4%	47.5%	11.2%	15.9%	13.1%		
Rec. Operating Cash Flow / Sales	50.5%	54.5%	51.6%	57.7%	54.6%	56.7%	55.3%		
- CAPEX	(46.4)	(46.5)	(74.6)	(95.7)	(89.3)	(89.3)	(89.3)		
- Net Financial Result affecting Cash Flow	(2.4) (0.5)	(2.6)	(3.1)	(4.5)	(7.5)	(8.8)	(8.7)		
- Taxes	(0.5)	(0.4)	(1.0)	(2.7) 16 F	(2.3) 11.5	(2.6)	(3.4) 18 E		
- Acquisitions / + Divestments	5.1	5.7	7.2	16.5		11.3	18.5	-15.3%	27.20/
= Recurrent Free Cash Flow	(18.5)	(11.6)	(32.3)	(28.4)	(23.2)	(14.6)	1.7	-13.3%	27.2%
Rec. Free Cash Flow growth	-12.4%	37.1%	-177.1%	11.9%	18.5%	37.0%	111.7%		
Rec. Free Cash Flow / Revenues	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1.1%		
Restructuring expenses & others	(0.0)	0.0	(0.2)	(0.4)	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	-	-	-	(20.0)	(22.2)	-	-	45.00/	37.00
= Free Cash Flow	(18.5)	(11.6)	(32.4)	(28.9)	(23.2)	(14.6)	1.7	-15.9%	27.2%
ree Cash Flow growth	-12.3%	37.2%	-178.8%	11.0%	19.7%	37.0%	111.7%		
ecurrent Free Cash Flow - Yield (s/Mkt Cap)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	3.9%		
ree Cash Flow Yield (s/Mkt Cap)	n.a.	n.a.	n.a. n.a.	n.a.	n.a.	n.a.	3.9%		
ree cush riow held (s/ wikt cup)	n.u.	n.u.	n.u.	n.u.	n.u.	n.u.	5.9%		
) Analytical Review of Annual Recurrent Free Cash Flow									
verformance (Eur Mn)	2019	2020	2021	2022	2023e	2024e	2025e		
ecurrent FCF(FY - 1)	(16.5)	(18.5)	(11.6)	(32.3)	(28.4)	(23.2)	(14.6)		
BITDA impact from revenue increase	5.1	4.3	9.3	13.0	10.0	7.7	12.3		
BITDA impact from EBITDA/Sales variation	0.2	0.2	(0.6)	3.2	(0.4)	2.1	(1.6)		
Recurrent EBITDA variation	5.3	4.6	(0.0) 8.7	16.2	(0.4) 9.7	9.8	10.6		
Rentals (IFRS 16 impact) variation impact	-					5.0	-		
-/- Working capital variation impact	(0.4)	1.8	(1.5)	2.5	(3.1)	0.5	(0.9)		
Recurrent Operating Cash Flow variation	(0.4) 4.8	6.4	7.2	18.7	6.5	10.3	(0.3) 9.8		
-/- CAPEX impact	(6.2)	0.5	(26.7)	(11.7)	1.4	(0.2)	7.2		
-/- Financial result variation	(0.2)	(0.2)	(0.5)	(11.7)	(3.0)	(0.2)	0.1		
-/- Tax impact	(0.3)	0.2		• •	0.3		(0.8)		
Recurrent Free Cash Flow variation	(0.3) (2.0)	6.9	(0.6) (20.6)	(1.7) 3.8	5.3	(0.2) <mark>8.6</mark>	(0.8) 16.3		
Recurrent free cash flow variation	(2.0)	0.5	(20.0)	5.0	5.5	0.0	10.5		
Recurrent Free Cash Flow	(18.5)	(11.6)	(32.3)	(28.4)	(23.2)	(14.6)	1.7		
									GR
:) "FCF to the Firm" (pre debt service) (EUR Mn)	2019	2020	2021	2022	2023e	2024e	2025e	19-22	22-256
BIT	6.1	5.9	9.2	15.7	19.2	21.6	25.5	37.3%	17.5%
Theoretical Tax rate	25.1%	25.0%	23.5%	23.9%	20.0%	20.0%	20.0%		
- Taxes (pre- Net Financial Result)	(1.5)	(1.5)	(2.2)	(3.8)	(3.8)	(4.3)	(5.1)		
ecurrent EBITDA	27.4	32.0	40.7	56.9	66.5	76.3	87.0	27.5%	15.2%
Rentals (IFRS 16 impact)	-	-	-	-	-	-	-		
-/- Working Capital increase	(1.8)	0.1	(1.4)	1.1	(2.1)	(1.6)	(2.5)		
Recurrent Operating Cash Flow	25.7	32.1	39.3	57.9	64.5	74.7	84.5	31.2%	13.4 %
CAPEX	(46.4)	(46.5)	(74.6)	(95.7)	(89.3)	(89.3)	(89.3)		
Taxes (pre- Financial Result)	(1.5)	(1.5)	(2.2)	(3.8)	(3.8)	(4.3)	(5.1)		
Acquisitions / + Divestments	5.1	5.7	7.2	16.5	11.5	11.3	18.5		
Recurrent Free Cash Flow (To the Firm)	(17.1)	(10.1)	(30.4)	(25.0)	(17.2)	(7.6)	8.7	-13.4%	32.9%
ec. Free Cash Flow (To the Firm) growth	-10.0%	40.7%	-199.2%	17.7%	31.4%	55.8%	214.2%		
ec. Free Cash Flow (To the Firm) / Revenues	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	5.7%		
-/- Extraordinary Inc./Exp. affecting Cash Flow	-	-	-	-	-	-	-		
Free Cash Flow "To the Firm"	(17.1)	(10.1)	(30.4)	(25.0)	(17.2)	(7.6)	8.7	-13.4%	32.9%
- FIEE Cash Flow To the Film								-	
	-10.0%	40.7%	-199.2%	17.7%	31.4%	55.8%	214.2%		
Free Cash Flow (To the Firm) growth Rec. Free Cash Flow To the Firm Yield (o/EV)	-10.0% n.a.	40.7% n.a.	-199.2% n.a.	17.7% n.a.	31.4% n.a.	55.8% n.a.	214.2% 4.2%		

Note 1: ALQ reports its financial statements on the basis of the Spanish General Chart of Accounts, not being affected by the application of IFRS 16.

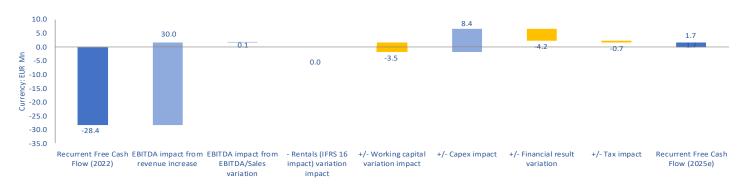
Note 2: Acquisitions / Disinvestments reflects the adjustment to FCF for the salvage value of the used vehicles sold.

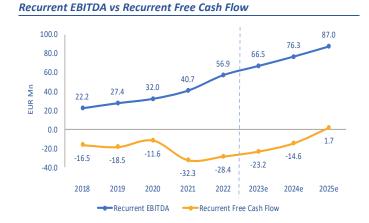


Recurrent Free Cash Flow accumulated variation analysis (2018 - 2022)



Recurrent Free Cash Flow accumulated variation analysis (2022 - 2025e)





Stock performance vs EBITDA 12m forward



Appendix 3. EV breakdown at the date of this report

	EUR Mn	Source
Market Cap	43.5	
+ Minority Interests	-	12m Results 2022
+ Provisions & Other L/T Liabilities	9.1	12m Results 2022
+ Net financial debt	155.5	12m Results 2022
- Financial Investments	0.6	12m Results 2022
+/- Others		
Enterprise Value (EV)	207.5	



Appendix 4. Historical performance (1) (2)

Historical performance											CA	GR
(EUR Mn)	2016	2017	2018	2019	2020	2021	2022	2023e	2024e	2025e	16-22	22-25e
Total Revenues	23.6	31.8	41.4	50.9	58.9	76.1	100.4	118.1	131.7	152.9	27.3%	15.1%
Total Revenues growth	25.3%	34.9%	30.1%	22.9%	15.8%	29.1%	31.9%	17.7%	11.6%	16.1%		
EBITDA	13.2	17.1	22.1	27.4	32.0	40.6	56.4	66.5	76.3	87.0	27.4%	15.5%
EBITDA growth	26.6%	29.8%	29.2%	23.9%	16.8%	26.6%	39.1%	17.9%	14.7%	13.9%		
EBITDA/Sales	56.0%	53.9%	53.5%	53.9%	54.4%	53.3%	56.2%	56.3%	57.9%	56.9%		
Net Profit	2.3	2.4	2.5	2.7	2.4	4.7	8.5	9.4	10.3	13.4	24.3%	16.4%
Net Profit growth	49.6%	3.0%	4.4%	10.6%	-11.0%	91.0%	82.3%	10.0%	9.7%	30.7%		
Adjusted number shares (Mn)	5.6	5.6	5.6	5.6	5.5	5.5	5.6	5.6	5.6	5.6		
EPS (EUR)	0.42	0.43	0.45	0.49	0.44	0.85	1.52	1.67	1.83	2.39	24.1%	16.4%
EPS growth	49.6%	3.0%	4.5%	10.6%	-10.7%	91.3%	79.4%	10.0%	9.7%	30.7%		
Ord. EPS (EUR)	0.42	0.43	0.45	0.50	0.44	0.87	1.58	1.67	1.83	2.39	24.8%	14.9%
Ord. EPS growth	6.7%	3.4%	4.3%	10.2%	-11.2%	97.4%	81.6%	5.9%	9.7%	30.7%		
CAPEX	(20.5)	(31.6)	(39.4)	(46.4)	(46.5)	(74.6)	(95.7)	(89.3)	(89.3)	(89.3)		
CAPEX/Sales %	86.9%	99.2%	95.2%	91.2%	78.9%	98.1%	95.3%	75.6%	67.8%	58.4%		
Free Cash Flow	(11.0)	(13.9)	(16.5)	(18.5)	(11.6)	(32.4)	(28.9)	(23.2)	(14.6)	1.7	-17.4%	27.2%
ND/EBITDA (x) ⁽³⁾	2.9x	3.0x	2.7x	2.8x	2.8x	3.0x	2.8x	2.7x	2.6x	2.2x		
P/E (x)	n.a.	n.a.	12.5x	11.6x	10.9x	5.9x	4.9x	4.6x	4.2x	3.2x		
EV/Sales (x)	n.a.	n.a.	2.30x	2.27x	2.08x	2.05x	2.05x	1.76x	1.57x	1.36x		
EV/EBITDA (x) ⁽³⁾	n.a.	n.a.	4.3x	4.2x	3.8x	3.8x	3.7x	3.1x	2.7x	2.4x		
Absolute performance	n.a.	n.a.	n.a.	3.1%	-16.2%	3.9%	50.0%	3.3%				
Relative performance vs Ibex 35	n.a.	n.a.	n.a.	-7.8%	-0.9%	-3.8%	58.8%	-10.4%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Factset.

Note 2: ALQ reports its financial statements on the basis of the Spanish General Chart of Accounts, not being affected by the application of IFRS 16.

Note 3: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

Appendix 5. Main peers 2023e

		Renting						
	EUR Mn	Avis Budget	Hertz	Sixt	ALD Automotive Ltd.	Redde Northgate PLC	Average	ALQ
Market data	Ticker (Factset)	CAR-US	HTZ-US	SIX2-DE	ALD-FR	REDD-GB		ALQ-ES
	Country	USA	USA	Germany	France	UK		Spain
	Market cap	6,486.9	4,607.3	4,548.1	6,127.0	989.6		43.5
	Enterprise value (EV)	25,056.9	17,623.5	7,726.8	25,558.0	1,721.0		207.5
Basic financial information	Total Revenues	10,990.3	8,448.5	3,344.7	11,089.6	1,735.4		118.1
	Total Revenues growth	0.4%	6.6%	9.1%	-0.7%	7.9%	4.6%	17.7%
	2y CAGR (2023e - 2025e)	0.7%	5.1%	9.2%	6.4%	n.a.	5.3%	13.8%
	EBITDA	1,782.5	1,237.6	1,145.3	1,726.4	454.3		66.5
	EBITDA growth	-67.9%	-55.0%	83.2%	-68.5%	2.1%	-21.2%	17.9%
	2y CAGR (2023e - 2025e)	4.9%	n.a.	11.8%	7.8%	n.a.	8.2%	14.3%
	EBITDA/Revenues	16.2%	14.6%	34.2%	15.6%	26.2%	21.4%	56.3%
	EBIT	1,715.0	1,398.0	547.8	1,384.2	212.4		19.2
	EBIT growth	-42.8%	-26.2%	14.6%	-25.0%	-1.1%	-16.1%	22.4%
	2y CAGR (2023e - 2025e)	-4.5%	-10.2%	10.8%	10.1%	n.a.	1.6%	15.0%
	EBIT/Revenues	15.6%	16.5%	16.4%	12.5%	12.2%	14.7%	16.3%
	Net Profit	979.1	686.0	342.7	1,322.8	141.8		9.4
	Net Profit growth	-61.2%	-63.5%	-11.1%	9.9%	-8.3%	-26.8%	10.0%
	2y CAGR (2023e - 2025e)	-14.4%	-29.4%	6.6%	3.0%	n.a.	-8.5%	<i>19.7%</i>
	CAPEX/Sales %	5.7%	2.2%	2.2%	24.2%	9.5%	8.8%	75.6%
	Free Cash Flow	688.4	(418.5)	201.1	(1,000.5)	20.7		(23.2)
	Net financial debt	3,878.5	9,615.7	2,262.4	32,089.2	701.0		181.5
	ND/EBITDA (x)	2.2	7.8	2.0	18.6	1.5	6.4	2.7
	Pay-out	0.0%	0.0%	49.6%	31.9%	45.1%	25.3%	0.0%
Multiples and Ratios	P/E (x)	6.4	6.9	15.2	5.6	7.1	8.2	4.6
	P/BV (x)	n.a.	1.7	2.6	0.8	0.8	1.5	1.0
	EV/Revenues (x)	2.3	2.1	2.3	2.3	1.0	2.0	1.8
	EV/EBITDA (x)	14.1	14.2	6.7	14.8	3.8	10.7	3.1
	EV/EBIT (x)	14.6	12.6	14.1	18.5	8.1	13.6	10.8
	ROE	n.a.	25.4	17.2	15.1	11.6	17.3	23.0
	FCF Yield (%)	10.6	n.a.	4.4	n.a.	2.1	5.7	n.a.
	DPS	0.00	0.00	3.62	0.93	0.27	0.96	0.00
	Dvd Yield	0.0%	0.0%	3.2%	8.6%	6.2%	3.6%	0.0%

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse). Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



LIGHTHOUSE

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Date of report	Recommendation	Price (EUR)	Target price (EUR)	Period of validity	Reason for report	Analyst
20-Apr-2023	n.a.	7.75	n.a.	n.a.	12m Results 2022 - Estimates upgrade	David López Sánchez
20-Oct-2022	n.a.	8.00	n.a.	n.a.	6m Results 2022 - Estimates upgrade	David López Sánchez
07-Apr-2022	n.a.	6.00	n.a.	n.a.	12m Results 2021	David López Sánchez
09-Mar-2022	n.a.	5.55	n.a.	n.a.	Initiation of Coverage	David López Sánchez

