

#### **EQUITY - SPAIN** Sector: Real Estate

Closing price: EUR 6.45 (7 Sep 2023) Report date: 8 Sep 2023 (10:25)

observed in 1023.

to our EBITDA forecasts also).

main catalyst in the long run).

6m Results 2023 Independent Equity Research

Cevasa

#### 6m Results 2023

Opinion<sup>(1)</sup>: In line Impact<sup>(1)</sup>: We will maintain our estimates Alfredo Echevarría Otegui – alfredo.echevarria@lighthouse-ieaf.com +34 915 904 226

1H23: rental income growth of 6% with margin

RENTAL INCOME: EUR 9.5 MN (+5.7% YOY). Rents remain at record levels,

underpinned by an ongoing dearth of supply. By segment, rental income in the

residential segment (c.80% of GAV) increased by +4.2%, while growth was higher (in

line with 1Q) in both the commercial property (+8.9%) and office (+13.1%) portfolios.

We are reiterating our 2023 estimates. Note that 1H growth in rental income (as was

MARGINS REMAIN VERY STRONG (AND RISING, UP C.2PP VS 1H22). Strong topline

growth is absorbing costs, unlocking profit growth of +7.6% in 1H23 to EUR 7.1Mn.

Despite (logical) cost pressures, the recurring EBITDA margin increased significantly

to 67.4% (vs. 65.6% in 1H22). Confirmation of the healthy margin momentum already

ESTIMATES UNCHANGED. BUT UPSIDE IS GROWING. The defensive profile of the

company's rental assets continues to give CEV great visibility into revenue and margins for 2023e-2025e, prompting us to reiterate our estimates. The fact that

revenue growth remains at c.5% implies scope for upgrading our forecasts in 2H23.

Our numbers continue to assume low single-digit growth until 2025, implying

revenue of EUR 23 Mn and recurring EBITDA of EUR 15 Mn that year. With margins

of c.65% in 2023-2025 (c.2pp below the margin reported in 1H23, suggesting upside

MARGIN EXPANSION COUPLED WITH STRONG VISIBILITY IN THE RENTAL BUSINESS ARE MAKING THE STOCK LOOK INCREASINGLY ATTRACTIVE (DESPITE THE LACK OF CATALYSTS IN THE SHORT TERM). CEV is cementing its profile as a low-risk real estate play. A compelling investment highlight given the sector's current adverse momentum. The company represents a unique investment opportunity. We see upside to our estimates, which is a rarity in the Spanish real estate sector. Having performed poorly in the past year (-7%; -21,5% vs. Ibex 35), the company is trading at a discount to NAV of over 60%, while offering a FCF yield 2025e of 10%. Still no growth catalysts in the short term however. Capacity to deliver c.100 houses/year to 2025 on the other hand. Not to mention its investment in HMB (which will develop and manage c.4,500 affordable rental houses over the next five years, the company's

the case in 1Q) is trending above our estimate for the year (+5.7% vs. +3.0%).

expansion. Visibility is good (and attractive)

Compañía Española de Viviendas en Alquiler, Cevasa (CEV), Cevasa specialises in the development of buildings for long-term renting, mainly in the residential segment in Catalonia, principally in the city of Barcelona and its metropolitan area (where it is the main private property owner).

#### Market Data Market Cap (Mn EUR and USD) 150.0 160.6 EV (Mn EUR and USD)<sup>(2)</sup> 295.2 316.0 Shares Outstanding (Mn) 23.3 -12m (Max/Med/Mín EUR) 7.22 / 6.72 / 5.82 Daily Avg volume (-12m Mn EUR) n.m. Rotation<sup>(3)</sup> 0.4 Factset / Bloomberg CEV-ES / CEV SM Close fiscal year 31-Dec Shareholders Structure (%) Vaqué-Boix family 61.7 Banco Santander 24.1 Manuel Valiente 6.6 Others 2.3 Free Float 5.3 Financials (Mn EUR) 2022 2023e 2024e 2025e Adj. nº shares (Mn) 23.2 23.3 23.3 23.3 **Total Revenues** 20.4 21.1 21.9 22.8 Rec EBITDA 13.2 13.8 14 5 15.2 % arowth -0.4 4.6 5.0 5.0 % Rec. EBITDA/Rev. 64.7 65.6 66.2 66.7 % Inc. EBITDA sector (4) 12.2 5.5 9.3 5.6

Net Profit	28.7	8.7	9.2	12.7
EPS (EUR)	1.24	0.37	0.40	0.55
% growth	17.1	-69.9	6.2	38.0
Ord. EPS (EUR)	0.36	0.37	0.40	0.42
% growth	-11.0	4.1	6.2	5.7
Rec. Free Cash Flow <sup>(5)</sup>	8.0	-2.0	-8.6	15.5
Pay-out (%)	16.1	53.5	50.4	36.5
DPS (EUR)	0.20	0.20	0.20	0.20
Net financial debt	49.6	61.5	83.6	77.8
ND/Rec. EBITDA (x)	3.8	4.4	5.8	5.1
ROE (%)	7.7	2.2	2.4	3.2
ROCE (%) <sup>(5)</sup>	5.0	2.1	2.1	2.7

#### Ratios & Multiples (x)<sup>(6)</sup>

Ratios & Multiples (x) <sup>(6)</sup>					Relative performance (Base 100)
P/E	5.2	17.3	16.3	11.8	160
Ord. P/E	18.0	17.3	16.3	15.4	150
P/BV	0.4	0.4	0.4	0.4	140
Dividend Yield (%)	3.1	3.1	3.1	3.1	130
EV/Sales	14.44	14.02	13.46	12.92	120
EV/Rec. EBITDA	22.3	21.4	20.3	19.4	
EV/EBIT	8.9	21.5	20.5	15.6	
FCF Yield (%) <sup>(5)</sup>	5.3	n.a.	n.a.	10.3	90 <b>5</b> 5 cm /10 5 cm

(1) The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for \_\_\_\_\_ any of the estimated years).

Please refer to Appendix 3. (2)

Rotation is the % of the capitalisation traded - 12m. (3)

(4) Sector: Stoxx Europe 600 Real State.

Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation. (5)

Multiples and ratios calculated over prices at the date of this report. (6)

(\*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

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This report has been prepared on the basis of information available to the public. The report includes a financial analysis of the company covered. The report does not propose any personalised investment recommendation. Investors should consider the contents of this report as just another element in their investment decision-making process. The final two pages of this report contain very important legal information regarding its contents.



CEV

120 CEV vs lbex 110 100

90	T	h			U 1		
Sep/18	Sep/19	Sep/20	Sep/21	Sep/22	Sep	0/23	
Stock perfor	mance (%)	-1m	-3m	-12m	YTD	-3Y	-5Y
Absolute		-5.1	-1.5	-7.0	-2.9	-6.7	4.0
vs Ibex 35		-4.7	-0.9	-21.5	-14.2	-29.1	2.5
vs Ibex Small	Cap Index	-4.1	-4.3	-13.4	-12.1	-21.9	-3.0
vs Eurostoxx	50	-2.5	0.2	-22.8	-12.7	-26.8	-18.8
vs Sector ber	nchmark <sup>(4)</sup>	-5.3	-2.3	9.5	1.6	29.4	63.5
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### 6m Results 2023

## Table 1. 1H23 Results

	6m23		6m23 Real		2023e vs
EUR Mn	Real	6m22	vs 6m22	<b>2023</b> e	2022
Total Revenues	10.5	10.0	4.7%	21.1	3.0%
Recurrent EBITDA	7.1	6.6	7.6%	13.8	4.6%
Rec. EBITDA/Revenues	67.4%	65.6%	1.8 p.p.	65.6%	1.0 p.p.
EBITDA	7.1	10.7	-33.9%	13.8	-21.4%
EBITDA/Revenues	67.2%	106.4%	-39.3 p.p.	65.6%	-20.4 p.p.
EBIT	7.5	26.7	-71.9%	13.7	-58.4%
PBT	6.7	31.9	- <b>78.9</b> %	11.4	-69.9%
NP	5.4	24.5	- <b>78.0</b> %	8.7	-69.9%
	_	12m22			
Net Debt	55.3	49.6	11.5%	61.5	23.9%



### The company in 8 charts

Residential

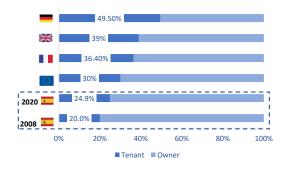
Comercial

Oficinas

bank

Development and land

#### Demand for rented housing has continued to grow (since 2008) and Spain is still a long way from European average levels







And the particularity of having invested a large percentage in statesponsored housing

78.1%

Cevasa (CEV) has a unique exposure to rented housing (78.1% of

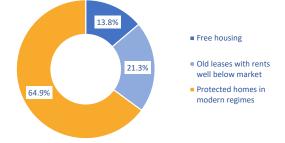
GAV)...

10.4%

GAV

6 5%

4.9%



Until 2025e visibility is significant, for revenue (+3.8% CAGR 22-



Despite the rebound in investment, leverage will remain at very prudent levels (LTV < 20%)



... and margins (Rec EBITDA: +4.8% CAGR 22-25e)



#### Trading at a discount of c. 65% to its EPRA NRV

EUR Mn	2021	2022	21-22
GAV	530.2	536.2	1.1%
EPRA NRV	457.9	483.7	5.6%
EPRA NAV/NTA	385.3	423.9	10.0%
EPRA NAV/NDV	378.2	400.9	6.0%
Number of shares	23.2	23.2	0.0%
EPRA NAV/NRV per share	19.78	20.89	5.6%
EPRA NAV/NTA per share	16.64	18.31	10.0%
EPRA NAV/NDV per share	16.33	17.32	6.0%



## Valuation inputs

#### Inputs for the DCF Valuation Approach

	2023e	<b>202</b> 4e	2025e	Terminal Value <sup>(1)</sup>		
Free Cash Flow "To the Firm"	(5.4)	(15.6)	8.4	285.6		
Market Cap	150.0	At the date of this	report			
Net financial debt	55.3	Debt net of Cash (	6m Results 2023)			
					Best Case	Worst Case
Cost of Debt	5.5%	Net debt cost			5.3%	5.8%
Гах rate (T)	20.0%	T (Normalised tax	rate)	=	=	
Net debt cost	4.4%	Kd = Cost of Net D	ebt * (1-T)		4.2%	4.6%
Risk free rate (rf)	3.6%	Rf (10y Spanish bo	nd yield)		=	=
Equity risk premium	6.0%	R (own estimate)			5.5%	6.5%
Beta (B)	1.0	B (own estimate)			1.0	1.1
Cost of Equity	9.6%	Ke = Rf + (R * B)			9.1%	10.8%
Equity / (Equity + Net Debt)	73.0%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	27.0%	D			=	=
NACC	8.2%	WACC = Kd * D + H	Ke * E		7.8%	9.1%
G "Fair"	2.0%				2.0%	1.5%

(1) The terminal value reflects the NAV of FCF beyond the period estimated with the WACC and G of the central scenario.

#### Inputs for the Multiples Valuation Approach

	Ticker			EPS	EV/EBITDA	EBITDA	EV/Sales	Revenues	EBITDA/Sales	FCF Yield	FCF
Company	Factset	Mkt. Cap	P/E 23e	23e-25e	23e	23e-25e	23e	23e-25e	23e	23e	23e-25e
Merlin Properties	MRL-ES	3,800.4	14.0	6.8%	21.4	7.6%	16.4	6.7%	76.6%	4.0%	13.2%
Colonial	COL-ES	2,973.3	17.9	8.3%	30.2	7.7%	n.a.	6.4%	79.0%	10.3%	-13.1%
Lar España	LRE-ES	485.4	7.3	-6.8%	15.4	2.9%	11.6	2.1%	75.7%	12.0%	5.3%
Árima	ARM-ES	206.1	27.9	28.6%	n.a.	n.a.	n.a.	34.2%	5.1%	n.a.	n.a.
REITS			16.8	9.2%	22.3	6.0%	14.0	12.4%	59.1%	8.7%	1.8%
CEV	CEV-ES	150.0	17.3	21.0%	21.4	17.2%	14.0	4.2%	65.6%	n.a.	85.4%

#### Free Cash Flow sensitivity analysis (2024e)

#### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 24e	EBITDA 24e	EV/EBITDA 24e
Max	69.5%	15.2	19.4x
Central	66.2%	14.5	20.3x
Min	<b>62.9%</b>	13.8	21.4x

#### B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

Rec. FCF EUR Mn		CAPEX/Sales 24e	
EBITDA 24e	5.4%	6.0%	6.6%
15.2	(7.8)	(7.9)	(8.0)
14.5	(8.5)	(8.6)	(8.8)
13.8	(9.2)	(9.4)	(9.5)



# Appendix 1. Financial Projections

Balance Sheet (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025e	_	
Intangible assets	1.0	1.0	1.0	1.1	1.1	1.1	1.1	1.1		
Fixed assets	437.0	456.2	461.7	479.8	496.5	497.6	498.9	500.2		
Other Non Current Assets	4.3	4.0	4.0	3.4	1.9	1.9	1.9	1.9		
Financial Investments	10.3	10.0	7.1	10.3	12.2	17.5	26.3	35.1		
Goodwill & Other Intangilbles	-	-	-	-	-	-	-	-		
Current assets	22.7	23.0	26.3	34.3	27.7	37.5	54.6	47.3		
Total assets	475.2	494.1	500.0	528.8	539.3	555.6	582.7	585.5		
Equity	316.0	332.8	337.2	357.5	383.6	387.6	392.1	400.2		
Minority Interests	9.3	10.0	10.5	11.4	12.8	13.1	13.5	13.9		
Provisions & Other L/T Liabilities	79.1	83.1	83.7	85.3	89.8	89.8	89.8	89.8		
Other Non Current Liabilities	-	-	-	-	-	-	-	-		
Net financial debt	68.7	65.8	64.9	69.5	49.6	61.5	83.6	77.8		
Current Liabilities	2.2	2.5	3.7	5.0	3.5	3.6	3.7	3.7		
Equity & Total Liabilities	475.2	494.1	500.0	528.8	539.3	555.6	582.7	585.5		
									<b>C</b> A	GR
P&L (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025e	18-22	22-25e
Total Revenues	18.0	19.0	19.1	19.4	20.4	21.1	21.9	22.8	3.2%	3.8%
Total Revenues growth	6.9%	5.3%	0.6%	1.9%	5.2%	3.0%	4.1%	4.2%	-	
COGS	(0.7)	(0.9)	(0.8)	(1.2)	(1.7)	(1.6)	(1.6)	(1.7)		
Gross Margin	17.3	18.1	18.2	18.2	18.8	19.5	20.3	21.1	2.0%	4.0%
Gross Margin/Revenues	96.3%	95.3%	95.7%	93.8%	91.9%	92.6%	92.5%	92.5%		
Personnel Expenses	(3.2)	(3.2)	(3.1)	(3.4)	(3.8)	(3.8)	(3.9)	(4.0)		
Other Operating Expenses	(1.6)	(1.6)	(1.6)	(1.6)	(1.8)	(1.8)	(1.9)	(1.9)		
Recurrent EBITDA	12.5	13.2	13.5	13.3	13.2	13.8	14.5	15.2	1.3%	4.8%
Recurrent EBITDA growth	7.4%	5.7%	1.7%	-1.4%	-0.4%	4.6%	5.0%	5.0%		
Rec. EBITDA/Revenues	69.6%	69.9%	70.7%	68.3%	64.7%	65.6%	66.2%	66.7%		
Restructuring Expense & Other non-rec.	(0.1)	(0.1)	(1.0)	0.4	4.4	-	-	3.8		
EBITDA	12.4	13.1	12.5	13.7	17.6	13.8	14.5	19.0	<b>9.1%</b>	2.6%
Depreciation & Provisions	(0.4)	(0.2)	(0.1)	0.4	(0.1)	(0.1)	(0.1)	(0.1)		
Capitalized Expense	-	-	-	-	-	-	-	-		
Change in the value of the properties	49.0	16.8	0.2	17.9	15.5	-	-	-		
EBIT	61.0	29.8	12.6	32.0	33.1	13.7	14.4	18.9	-14.2%	-1 <b>7.0%</b>
EBIT growth	248.4%	-51.2%	-57.7%	154.1%	3.2%	-58.4%	5.0%	31.1%		
EBIT/Revenues	n.a.	n.a.	66.1%	n.a.	n.a.	65.3%	65.8%	82.8%		
Impact of Goodwill & Others	-	-	-	-	-	-	-	-		
Net Financial Result	(1.4)	(1.6)	(1.3)	(1.5)	(1.3)	(2.4)	(2.4)	(2.3)		
Income by the Equity Method	-	-	-	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)		
Ordinary Profit	59.6	28.2	11.3	30.5	31.7	11.4	12.1	16.6	-14.6%	- <b>19.4%</b>
Ordinary Profit Growth	265.5%	-52.7%	-59.8%	169.9%	3.9%	-64.2%	6.2%	38.0%		
Extraordinary Results	-	-	-	-	5.9	-	-	-		
Profit Before Tax	59.6	28.2	11.3	30.5	37.7	11.4	12.1	16.6	- <b>10.8%</b>	-23.8%
Tax Expense	(13.0)	(5.4)	(1.5)	(5.2)	(7.9)	(2.4)	(2.5)	(3.5)		
Effective Tax Rate	21.8%	19.1%	13.2%	16.9%	21.0%	21.0%	21.0%	21.0%		
Minority Interests	(1.6)	(0.8)	(0.6)	(0.9)	(1.1)	(0.3)	(0.3)	(0.5)		
Discontinued Activities	-	-	-	-	-	-	-	-		
Net Profit	45.0	22.0	9.3	24.5	28.7	8.7	9.2	12.7	-10.6%	-23.8%
Net Profit growth	209.4%	-51.2%	-57.9%	164.8%	17.1%	-69.9%	6.2%	38.0%		
Ordinary Net Profit	6.8	8.5	10.0	9.3	8.3	8.7	9.2	9.7	5.0%	5.4%
Ordinary Net Profit growth	-23.6%	24.4%	17.2%	-6.4%	-11.0%	4.4%	6.2%	5.7%		
									CA	GR
Cash Flow (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025e	18-22	22-25e
Recurrent EBITDA						13.8	14.5	15.2	<b>1.3%</b>	4.8%
Rentals (IFRS 16 impact)						-	-	-		
Working Capital Increase						(9.8)	(16.9)	7.4		
Recurrent Operating Cash Flow						4.1	-2.4	22.6	1 <b>3.7%</b>	7.2%
CAPEX						(1.3)	(1.3)	(1.4)		
Net Financial Result affecting the Cash Flow						(2.4)	(2.4)	(2.3)		
Tax Expense						(2.4)	(2.5)	(3.5)		
Recurrent Free Cash Flow						(2.0)	(8.6)	15.5	<b>25.9%</b>	<b>24.8%</b>
Restructuring Expense & Other non-rec.						-	-	3.8		
<ul> <li>Acquisitions / + Divestures of assets</li> </ul>						(5.3)	(8.8)	(8.8)		
Extraordinary Inc./Exp. Affecting Cash Flow						-	-	-		
Free Cash Flow						(7.3)	(17.5)	10.4	<b>58.2%</b>	-22.8%
Capital Increase						-	-	-		
Dividende						(4.6)	(4.6)	(4.6)		
Dividends Net Debt Variation						11.9	22.1	(5.8)		

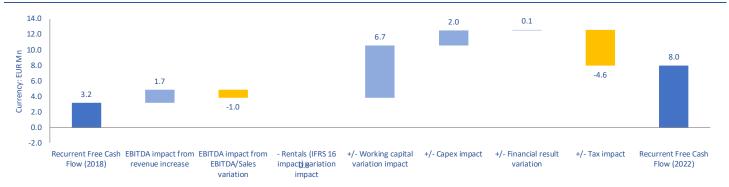


# Appendix 2. Free Cash Flow

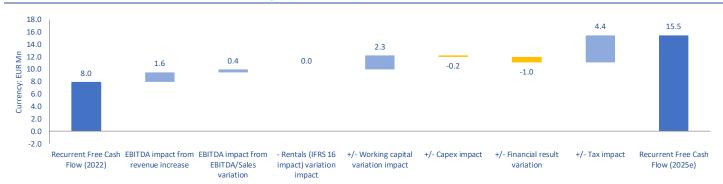
OLD She Analysis (EUR Nn)         2010         2021         2022         2022e         2022e         19-22         22-25e           Recurrent EBITDA growth         5.7%         1.7%         1.4%         0.4%         5.7%         5.7%           Rectall DIFS 16 impact)         -									CA	AGR
tecurrent Ere Cash Flow Yeld (Sub Yeld) - Vertransch Yeld (Sub Yeld) - Vertransch Yeld (Sub Yeld) - Vertransch Yeld (Sub Yeld) - Vertransch Yeld) - Vertransch Yeld (Sub Yeld) - Vertransch Yeld) - Vertransch Yeld (Vertransch Yeld) - Vertransch Yeld) - Vertransch Yeld (Vertransch Yeld) - Vertransch Yeld) - Vertransch Yeld -	A) Cash Flow Analysis (EUR Mn)	2019	2020	2021	2022	2023e	2024e	2025e		22-25e
Beck BERDANNERS         69.9%         70.7%         68.3%         64.7%         65.6%         65.2%         6.7%           -/- Working Capital increase         (0.0)         (2.1)         (6.8)         5.1         (9.8)         (16.9)         7.4           Recurrent Operating Cash How youth         20.8%         -14.1%         4.2.8%         181.7%         7.7.9%         -16.00%         no.         99.0           CAPEX         (2.2)         (4.6)         (1.5)         (1.2)         (2.3)         (1.3)         (1.4)         (2.4)         (2.3)         (2.4)         (2.4)         (2.3)         (2.4)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.4)         (2.3)         (2.4)         (2.4)         (2.3)         (2.4)         (2.4)         (2.3)         (2.4)         (2.4)         (2.3)         (2.4)         (2.3)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)         (2.4)	Recurrent EBITDA	13.2	13.5	13.3	13.2	13.8	14.5	15.2	- <b>0.1%</b>	4.8%
Rental [IPR J 6 impact]       -       -       -       -       -       -       -         + Working Cash Flow       13.2       -11.4       6.5       13.8       4.11       [2.4       12.4       2.2.6       11.5%       7.2.5%         Ece. Operating Cash Flow Yosles       69.9%       59.7%       33.5%       89.7%       19.3%       n.a.       99.0%         -cAPEX       (2.2)       (4.6)       (1.5)       (1.2)       (1.3)       (1.3)       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       1.3       (1.4)       (1.5)       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       7.3       (1.5)       6.4       7.4       7.5       5.4       (1.5)       6.4       7.5       5.4       (0.0)       7.5       5.4       (0.0)       7.5       5.4       (0.0)       7.5       7.4       7.6       7.5       7.6       7.6       7.6       7.6       7.6       7.	Recurrent EBITDA growth	5.7%	1.7%	-1.4%	-0.4%		5.0%	5.0%		
(-/. Working Capital Increase         (0,0)         (2.1)         (6.8)         5.1         (9.8)         (1.6)         7.4           Recorner Operating Cash Flow growth         20.8%         -1.4.1%         -2.8%         181.7%         -7.79%         -16.00%         no.         so.           Cec Operating Cash Flow for Work Soles         69.9%         59.7%         35.3%         88.7%         19.3%         n.0.         99.0%           -CAPEX         (2.2)         (4.6)         (1.5)         (1.2)         (1.3)         (1.4)         (1.3)         (1.2)         (1.3)         (1.8)         (1.8)         (1.8)         (1.6)         (1.5)         (1.6)         (1.5)         (1.6)         (1.5)         (1.6)         (1.5)         (1.6)         (1.5)         (1.6)         (1.5)         (1.6)         (1.6)         (1.6)	Rec. EBITDA/Revenues	69.9%	70.7%	68.3%	64.7%	65.6%	66.2%	66.7%		
Execurned Operating Cash Flow       11.2       11.4       6.5       18.3       4.1       12.0       22.6       11.5%       7.2%         Use Operating Cash Flow youth       20.8%       53.7%       33.5%       88.7%       77.9%       150.00%       no.       90.0%         CAPEX       (2.2)       (4.6)       (1.5)       (1.2)       (1.3)       (1.3)       (1.4)       (2.3)       (1.3)       (1.4)       (2.4)       (2.4)       (2.4)       (2.4)       (2.5)       (3.5)       5.5         Recerrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       1.5.6       6.5%       2.4.8%         Recerrence Three Cash Flow       0.5.6%       4.61%       1.5.6       6.3       1.5.3       6.3       -       -       -       4.4       -       -       3.8       -       -       -       4.4       -       -       3.8       -       -       -       -       4.4       -       -       3.8       -       -       -       -       4.4       -       -       3.8       -       -       -       -       -       -       -       -       -       -       -       -       -	- Rentals (IFRS 16 impact)	-	-	-	-	-	-			
lee. Operating Cash Flow growth         20.88         -14.1%         -42.8%         181.7%         -77.9%         -16.00%         s.a.           C. Operating Cash Flow / Sales         62.97         53.7%         35.3%         88.7%         98.7%		(0.0)	(2.1)	(6.8)			(16.9)			
Ge. Operating Cash Flow / Soles         69.9%         59.7%         33.5%         89.7%         19.3%         n.a.         99.0%           - CAPEX         [2.2]         (4.6]         (1.5)         (1.2)         (1.3)         (1.4)         (1.3)         (1.4)         (1.3)         (1.4)         (1.3)         (1.4)         (2.3)         (1.3)         (1.4)         (2.3)         (2.4)         (2.5)         (3.5)         - </td <td>= Recurrent Operating Cash Flow</td> <td></td> <td></td> <td>6.5</td> <td>18.3</td> <td>4.1</td> <td>(2.4)</td> <td>22.6</td> <td>11.5%</td> <td>7.2%</td>	= Recurrent Operating Cash Flow			6.5	18.3	4.1	(2.4)	22.6	11.5%	7.2%
- CAPK       [2,2]       (4,6)       (1.5)       (1.2)       (1.3)       (1.4)         - Net Finnical Bauk affecting Cash Flow       [1,7]       (1.4)       (1.4)       (1.4)       (1.4)       (2.4)       (2.4)       (2.4)       (2.3)       (2.3)         - Taxes       [2.8]       (1.9)       (0.6)       (7.9)       (2.4)       (2.5)       (3.5)       5.5       6.5%       24.8%         Rec Free Cash Flow (Nevenues)       34.4%       13.6%       12.6%       38.9%       n.a.       n.a.<	Rec. Operating Cash Flow growth						-160.0%			
Net Finncial Result affecting Cash Flow       (1,7)       (1,4)       (1,3)       (2,4)       (2,4)       (2,3)         -Taxas       (2,8)       (1,3)       (0,6)       (7,9)       (2,4)       (2,5)       (3,5)         - Recurrent Free Cash Flow growth       105,5%       -5,5%       12,6,4%       12,45,5%       -34,0%       13,5%       -6,2%       23,89,%       n.a.       6,78,8%         Rec. Free Cash Flow growth       105,5%       -       -       -       -       3,8       - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>										
Trans       [2.8]       (1.9)       (0.6)       (7.9)       [2.4)       (2.5)       (3.5)         Rec. Free Cash Flow growth       105 56%       46.3 ½       13.6 %       124.5 %       34.4 %       13.6 %       124.5 %       34.1 ½%       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       279.3 %       28.8 %       275.8 %       2.8 %       273.8 %       2.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       22.8 %       22.8 %       22.8 %       28.8 %       28.8 %       22.8 %       28.8 %       28.8 %       22.8 %       28.8 %       28.8 %       22.8 %       28.8 %       28.8 %       22.8 %       28.8 %       22.8 %       28.8 %       28.8 %       22.8 %       28.8 %       22.8 %       28.8 %       28.8 %       22.8 %       28.8 %       28.8 %       28.8 %       22.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.8 %       28.	- CAPEX	(2.2)	(4.6)	(1.5)	(1.2)	(1.3)	(1.3)			
Recurrent Free Cash Flow growth         6.5         3.5         3.0         8.0         (2.0)         (8.6)         15.5         6.3%         24.8%           Rec: Free Cash Flow / Revenues         34.4%         18.4%         15.6%         38.9%         n.a.         6.78%           Rec: Tree Cash Flow / Revenues         34.4%         18.4%         15.6%         38.9%         n.a.         6.78%           Acquisitions / + Divestments         0.4         1.8         (9.4)         4.0         (5.3)         (8.8)         (8.8)         (8.8)           - Acquisitions / + Divestments         0.4         1.8         (9.4)         4.0         (5.3)         (6.8)         (8.8)         (8.8)         (8.8)         (8.8)         - <td< td=""><td>-</td><td>. ,</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	-	. ,								
Rec Free Cash Flow A Revenues 34.4% -13.6% 162.4% -13.6% 34.1% -34.1% 279.3% Rec Free Cash Flow / Revenues 34.4% 18.4% 15.6% 38.2% n.a. n.a. 67.8% - Rectring Cash Flow A Revenues 34.4% 18.4% 19.4\% 19.4\% 19.4\%				. ,						
Bree: Feet Cash Flow / Revenues       34.4%       15.6%       38.9%       n.a.       n.a.       6.78%         - Restructuring perspess & others       -       -       4.4       -       -       3.8         - Acquisitions / - Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         - Free Cash Flow       7.5       5.4       (0.0)       22.6       (7.3)       (17.5)       10.4       44.5%       -22.8%         Free Cash Flow vield (s/Mkt Cap)       4.3%       2.3%       2.0%       5.3%       n.a.       n.a.       6.9%         Signal Case Cash Flow vield (s/Mkt Cap)       5.0%       3.6%       n.a.       15.2%       n.a.       6.9%         Signal Case Cash Flow vield (s/Mkt Cap)       5.0%       3.6%       n.a.       15.2%       n.a.       6.9%         Signal Case Cash Flow vield (s/Mkt Cap)       5.0%       3.6%       n.a.       10.3%       resc Cash Flow vield (s/Mkt Cap)       7.0       202       2022       2024       2025e									<b>6.9%</b>	24.8%
	5					-124.5%	-341.9%			
-Acquisitions / + Divestments 0.4 1.8 (9.4) 6.0 (5.8) (8.8) (4.8)		34.4%	18.4%	15.6%		n.a.	n.a.			
-/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -		-	-	-			-			
Free Cash Flow growth       7.5       5.4       (0.0)       22.6       (7.3)       (17.5)       10.4       44.5%       -22.8%         Recurrent Free Cash Flow Yield (s/Mkt Cap)       5.3%       .27.5%       -100.4%       n.a.       -132.0%       -140.9%       159.7%         Securent Free Cash Flow Yield (s/Mkt Cap)       5.3%       3.6%       n.a.       15.1%       n.a.       n.a.       6.9%         S) Analytical Review of Annual Recurrent Free Cash Flow       2019       2020       2021       2022       2024e       2025e         Everrent FCP(Y - 1)       3.2       6.5       3.5       3.0       8.0       (2.0)       (8.6)         BITDA impact from revene increase       0.7       0.1       0.3       0.7       0.4       0.6       6.6         BITDA impact from EBITDA/Sels variation       0.7       0.2       (0.2)       (0.1)       0.6       0.7       0.7         Recurrent Operating Cash Flow variation       2.3       (1.9)       (4.9)       11.8       (1.3)       (6.5)       2.5.0       ////////////////////////////////////	<ul> <li>Acquisitions / + Divestments</li> </ul>	0.4	1.8	(9.4)	4.0	(5.3)	(8.8)	(8.8)		
Free Cash Flow growth       107.8%       -27.5%       -100.4%       n.a.       -132.0%       -140.9%       159.7%         Recurrent Free Cash Flow - Yield (s/Mkt Cap)       4.3%       2.3%       2.0%       5.3%       n.a.       n.a.       10.3%         Shahytical Review of Annual Recurrent Free Cash Flow       2019       2020       2021       2022       2024e       2025e         Bill Dol ingact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BITDA impact from revenue increase       0.7       0.1       0.5       0.8       0.2       0.1       0.1         Pecurrent ETRDA variation       0.1       0.1       0.5       0.8       0.2       0.1       0.1         Pecurrent Statial variation impact       -	+/- Extraordinary Inc./Exp. affecting Cash Flow	0.6	0.1	6.3	6.3	-	-	-		
Recurrent Free Cash Flow - Yield (s/Mkt Cap) Soft 3.6% 2.0% 5.3% n.a. 15.1% n.a. n.a. 6.3% analytical Review of Annual Recurrent Free Cash Flow Performance (Eur Mn) Soft 3.6% 3.6% 3.6% n.a. 15.1% n.a. n.a. 6.3% analytical Review of Annual Recurrent Free Cash Flow Performance (Eur Mn) Soft 3.6% 3.6% 3.6% 3.6% n.a. 15.1% n.a. 6.3% BITOA impact from revenue increase 0.7 0.1 0.3 0.7 0.4 0.6 0.6 BITOA impact from REITOA/selse survice) Recurrent FGITOA variation 0.7 0.2 (0.2) (0.1) 0.6 0.7 0.7 Rentals (IFRS 16 impact) variation impact 1.6 (2.1) (4.7) 11.9 (14.3) (6.5) 25.0 /- CAPEX impact 1.9 (2.4) 3.1 0.3 (0.1) 0.1 (1.0) Fecurrent Operating Cash Flow variation 0.3 (0.1) 0.1 (1.1) 0.0 0.1 /- Financial result variation 0.3 (0.3) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.3 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.4 (3.0) (0.5) 4.9 (9.9) (6.7) 24.1 Recurrent Free Cash Flow variation 3.5 (5.7) (1.7) (5.4) (6.9) (2.9) (3.0) (4.0) Recurrent Free Cash Flow variate (0.0) (2.1) (6.8) 5.1 (9.8) (1.6) 7.4 Recurrent Free Cash Flow (70 the Firm) (75.3 5.2 (0.4) 10.2 (0.1) (6.8) 17.3 24.2% 19.1% Rec. Free Cash Flow (70 the Firm) (75.3 5.2 (0.4) 10.2 (0.1) (6.8) 17.3 (1.4) (7.5) Recurrent Free Cash Flow (70 the Firm) (75.3 5.5	= Free Cash Flow	7.5	5.4	(0.0)	22.6	(7.3)	(17.5)	10.4	44.5%	- <b>22.8%</b>
Tree Cash Flow Yield (s/Mkt Cap)       5.0%       3.6%       n.a.       15.1%       n.a.       n.a.       6.9%         a) Analytical Review of Annual Recurrent Free Cash Flow Performance (Eur Mn)       2019       2020       2021       2022e       2024e       2025e         BUTDA impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BUTDA impact from EBTDA/Stells variation       0.1       0.1       0.5       0.8       0.2       0.1       0.1         * Recurrent EBITDA variation       0.7       0.2       (0.2)       (0.1)       0.6       0.7       0.7         * Recurrent Cash Flow variation       1.6       (2.1)       (4.7)       1.9       (14.9)       (1.2)       2.4.3         * Recurrent Tree Cash Flow variation       2.3       (1.9)       (1.4)       1.0       0.1       0.1         */ Traximpact       0.4       0.9       (2.4)       3.1       0.3       (0.1)       (1.1)       0.0       0.1         */ Francial result variation       (0.3)       0.3       (0.1)       0.1       (1.1)       0.0       0.1       1.4.4       18.9       3.6.6       1.7.0%         */ CFCF to the Firm' (pre debt service) (EUR Mn)	Free Cash Flow growth	107.8%	-27.5%	-100.4%	n.a.	-132.0%	-140.9%	159.7%		
Tree Cash Flow Yield (s/Mkt Cap)       5.0%       3.6%       n.a.       15.1%       n.a.       n.a.       6.9%         a) Analytical Review of Annual Recurrent Free Cash Flow Performance (Eur Mn)       2019       2020       2021       2022e       2024e       2025e         BUTDA impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BUTDA impact from EBTDA/Stells variation       0.1       0.1       0.5       0.8       0.2       0.1       0.1         * Recurrent EBITDA variation       0.7       0.2       (0.2)       (0.1)       0.6       0.7       0.7         * Recurrent Cash Flow variation       1.6       (2.1)       (4.7)       1.9       (14.9)       (1.2)       2.4.3         * Recurrent Tree Cash Flow variation       2.3       (1.9)       (1.4)       1.0       0.1       0.1         */ Traximpact       0.4       0.9       (2.4)       3.1       0.3       (0.1)       (1.1)       0.0       0.1         */ Francial result variation       (0.3)       0.3       (0.1)       0.1       (1.1)       0.0       0.1       1.4.4       18.9       3.6.6       1.7.0%         */ CFCF to the Firm' (pre debt service) (EUR Mn)	Recurrent Eree Cash Flow - Vield (s/Mkt Can)	1 20/	2 20/	2 0%	5 20/	na	na	10 2%		
analytical Review of Annual Recurrent Free Cash Flow       2019       2020       2021       2022       2028       2024e       2025e         Derformance (Eur Mn)       3.2       6.5       3.5       3.0       8.0       (2.0)       (8.6)         BBTDA impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BBTDA impact from Restruction       0.7       0.1       0.3       0.7       0.4       0.6       0.6         Recurrent EDDA variation       0.7       0.2       (0.2)       (0.1)       0.6       0.7       0.7         Precurrent EDRD variation impact       1.6       (2.1)       (4.7)       11.8       (14.3)       (6.5)       25.0         /- CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         /- Financial result/ariation       (0.3)       0.3       (0.3)       0.3       (0.2)       (8.6)       15.5         PC FCF to the Firm* (pre debt service) (EUR Mn)       2019       2020       2021       2022       2028       2025e       19-22       22.22.25         EBIT       29.8       12.6       32.0       3.1       13.7       14.4       18.9<										
Derformance (Eur Mn)       2019       2020       2021       2022       2023e       2024e       2025e         Recurrent FCF(FY - 1)       3.2       6.5       3.5       3.0       8.0       (2.0)       (8.6)         BBTDA impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BBTDA impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.7       0.7         Retails (IFRS 16 impact) variation impact       - <td></td>										
Securent FCF(Y - 1)       3.2       6.5       3.5       3.0       8.0       (2.0)       (8.6)         BITDA impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BITDA impact from EBITDA/Sales variation       0.1       0.1       0.5)       (0.8)       0.2       0.1       0.1         Recurrent EBITDA variation impact       -       -       -       -       -       -         /- Working capital variation impact       1.6       (2.1)       (4.7)       11.9       (14.3)       (6.5)       25.0         /- CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         /- Taxingat       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         * Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         * Theoretical Tox rate       19.1%       13.2%       16.9%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%	B) Analytical Review of Annual Recurrent Free Cash Flow									
BITD A impact from revenue increase       0.7       0.1       0.3       0.7       0.4       0.6       0.6         BITD A impact from EBITDA/Sales variation       0.1       0.1       (0.5)       (0.8)       0.2       0.1       0.1         Recurrent BITD A variation impact       - </td <td></td>										
BITDA impact from EBITDA/Sales variation       0.1       0.1       0.5       0.8       0.2       0.1       0.1         Rectrant EBITDA variation impact       0.7       0.2       (0.2)       (0.1)       0.6       0.7       0.7         /* Working capital variation impact       1.6       (2.1)       (4.7)       11.9       (14.3)       (6.5)       25.0         /* CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         /* Traincial result variation       (0.3)       0.3       (0.1)       (0.1)       (0.1)       (0.1)         /* Traincial result variation       (0.3)       0.3       (0.1)       (0.1)       (0.1)       (0.1)         * Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         * Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C1*PCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2024e       2025e       19-22       22-25e         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6										
Recurrent EBITDA variation       0.7       0.2       (0.2)       (0.1)       0.6       0.7       0.7         Rentals (IFRS 16 impact) variation impact       -	-									
Rentals (IFRS 16 impact) variation impact       1.6       (2.1)       (4.7)       (14.9)       (14.9)       (7.2)       24.3         P-Working capital variation impact       1.6       (2.1)       (4.9)       11.8       (14.3)       (5.5)       25.0         P-CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         P-Taximpact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         P-Taximpact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2024e       2025e       19-22       22-25e         EBIT       29.8       12.6       32.0       13.1       13.7       14.4       18.9       3.6%       -17.0%         * Theoretical Tax rote       19.1%       13.2%       13.3       13.2       13.8       14.	•			. ,	. ,					
V- Working capital variation impact       1.6       (2.1)       (4.7)       11.9       (14.9)       (7.2)       24.3         Recurrent Operating Cash Flow variation       2.3       (1.9)       (4.9)       11.8       (14.3)       (6.5)       25.0         /- CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         /- Fax impact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         * Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (5.9)       (6.7)       24.1         Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (5.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022e       2024e       2025e       19-22       22-25         BIT       13.2       13.2       16.9%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       22.0%       22.0%       21.0						0.6				
E Recurrent Operating Cash Flow variation       2.3       (1.9)       (4.9)       11.8       (14.3)       (6.5)       25.0         // CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         // CAPEX impact       0.3       0.3       (0.1)       0.1       (1.1)       0.0       0.1         // CAPEX impact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         // CAPEX impact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         * Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         CC) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2023e       2024e       2025e       19-22       22-25e         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         * Theoretical Tax rate       19.1%       13.2%       16.9%       21.0%       21.0%										
V-CAPEX impact       0.9       (2.4)       3.1       0.3       (0.1)       (0.1)       (0.1)         V-Financial result variation       (0.3)       0.3       (0.1)       0.1       (1.1)       0.0       0.1         V-Financial result variation       (0.4)       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         • Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         COMPACT Cash Flow       2019       2020       2021       2022       2024e       2025e       19-22       22-25E         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         Theoretical Tax rate       19.1%       13.2%       16.9%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       21.0%       -<			. ,			. ,	. ,			
Y-Financial result variation       (0.3)       0.3       (0.1)       0.1       (1.1)       0.0       0.1         Y-Fixa impact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2028       2024e       2025e       19-22       22-25E         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         * Theoretical Tax rate       19.1%       13.2%       16.9%       (2.10%       21.0%       <										
http:/-Tax impact       0.4       0.9       1.3       (7.3)       5.5       (0.1)       (1.0)         Fecurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2023e       2024e       2025e       19-22       22-25E         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         * Theoretical Tax rate       19.1%       13.2%       16.9%       21.0%       21.0%       21.0%       21.0%       21.0%       17.0%       4.8%       - <td< td=""><td>•</td><td></td><td>. ,</td><td></td><td></td><td>• •</td><td></td><td></td><td></td><td></td></td<>	•		. ,			• •				
Recurrent Free Cash Flow variation       3.3       (3.0)       (0.5)       4.9       (9.9)       (6.7)       24.1         Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2022e       2022e       2022e       2022e       2022e       21.0%										
Recurrent Free Cash Flow       6.5       3.5       3.0       8.0       (2.0)       (8.6)       15.5         C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2023e       2024e       2025e       19-22       22.25e         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         Theoretical Tax rate       19.1%       13.2%       16.9%       21.0%										
C) "FCF to the Firm" (pre debt service) (EUR Mn)         2019         2020         2021         2022         2023e         2024e         2025e         19-22         22-25e           BHT         29.8         12.6         32.0         33.1         13.7         14.4         18.9         3.6%         -17.0%           * Theoretical Tax rate         19.1%         13.2%         16.9%         21.0%         4.8%         -	= Recurrent Free Cash Flow variation	3.3	(3.0)	(0.5)	4.9	(9.9)	(6.7)	24.1		
C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2023e       2024e       2025e       19-22       22.25e         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         * Theoretical Tax rate       19.1%       13.2%       16.9%       21.0%	Recurrent Free Cash Flow	6.5	3.5	3.0	8.0	(2.0)	(8.6)	15.5		
C) "FCF to the Firm" (pre debt service) (EUR Mn)       2019       2020       2021       2022       2023e       2024e       2025e       19-22       22.25e         EBIT       29.8       12.6       32.0       33.1       13.7       14.4       18.9       3.6%       -17.0%         * Theoretical Tax rate       19.1%       13.2%       16.9%       21.0%									CA	GR
$\star$ Theoretical Tax rate19.1%13.2%16.9%21.0%21.0%21.0%21.0% $=$ Taxes (pre- Net Financial Result)(5.7)(1.7)(5.4)(6.9)(2.9)(3.0)(4.0)Recurrent EBITDA $-$ Rentals (IFRS 16 impact) $         -$	C) "FCF to the Firm" (pre debt service) (EUR Mn)	2019	2020	2021	2022	2023e	2024e	2025e		22-25e
= Taxes (pre- Net Financial Result)       (5.7)       (1.7)       (5.4)       (6.9)       (2.9)       (3.0)       (4.0)         Recurrent EBITDA       13.2       13.5       13.3       13.2       13.8       14.5       15.2       -0.1%       4.8%         - Rentals (IFRS 16 impact)       -	EBIT	29.8	12.6	32.0	33.1	13.7	14.4	18.9	3.6%	- <b>17.0%</b>
Recurrent EBITDA       13.2       13.5       13.3       13.2       13.8       14.5       15.2       -0.1%       4.8%         - Rentals (IFRS 16 impact)       -	* Theoretical Tax rate	19.1%	13.2%	16.9%	21.0%	21.0%	21.0%	21.0%		
- Rentals (IFRS 16 impact)       -	= Taxes (pre- Net Financial Result)	(5.7)	(1.7)	(5.4)	(6.9)	(2.9)	(3.0)	(4.0)		
- Rentals (IFRS 16 impact)       -	Recurrent FBITDA	13.2	13.5	13.3	13.2	13.8	14.5	15.2	-0.1%	4.8%
+/- Working Capital increase       (0.0)       (2.1)       (6.8)       5.1       (9.8)       (16.9)       7.4         = Recurrent Operating Cash Flow       13.2       11.4       6.5       18.3       4.1       (2.4)       22.6       11.5%       7.2%         - CAPEX       (2.2)       (4.6)       (1.5)       (1.2)       (1.3)       (1.4)       1.4         - Taxes (pre- Financial Result)       (5.7)       (1.7)       (5.4)       (6.9)       (2.9)       (3.0)       (4.0)         = Recurrent Free Cash Flow (To the Firm) growth       197.4%       -3.7%       -107.2%       n.a.       -100.8%       n.a.       354.7%         Rec. Free Cash Flow (To the Firm) / Revenues       28.2%       27.0%       n.a.       50.1%       n.a.       n.a.       75.6%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%<									0.2/0	
= Recurrent Operating Cash Flow       13.2       11.4       6.5       18.3       4.1       (2.4)       22.6       11.5%       7.2%         - CAPEX       (2.2)       (4.6)       (1.5)       (1.2)       (1.3)       (1.4)       1.4         - Taxes (pre- Financial Result)       (5.7)       (1.7)       (5.4)       (6.9)       (2.9)       (3.0)       (4.0)         = Recurrent Free Cash Flow (To the Firm)       5.3       5.2       (0.4)       10.2       (0.1)       (6.8)       17.3       24.2%       19.1%         Rec. Free Cash Flow (To the Firm) growth       197.4%       -3.7%       -107.2%       n.a.       -100.8%       n.a.       354.7%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%						(9.8)	(16.9)			
- CAPEX       (2.2)       (4.6)       (1.5)       (1.2)       (1.3)       (1.4)         - Taxes (pre- Financial Result)       (5.7)       (1.7)       (5.4)       (6.9)       (2.9)       (3.0)       (4.0)         = Recurrent Free Cash Flow (To the Firm)       5.3       5.2       (0.4)       10.2       (0.1)       (6.8)       17.3       24.2%       19.1%         Rec. Free Cash Flow (To the Firm) growth       197.4%       -3.7%       -107.2%       n.a.       -100.8%       n.a.       354.7%         Rec. Free Cash Flow (To the Firm) / Revenues       28.2%       27.0%       n.a.       50.1%       n.a.       n.a.       75.6%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%									11.5%	7.2%
- Taxes (pre- Financial Result)       (5.7)       (1.7)       (5.4)       (6.9)       (2.9)       (3.0)       (4.0)         = Recurrent Free Cash Flow (To the Firm)       5.3       5.2       (0.4)       10.2       (0.1)       (6.8)       17.3       24.2%       19.1%         Rec. Free Cash Flow (To the Firm) growth       197.4%       -3.7%       -107.2%       n.a.       -100.8%       n.a.       354.7%         Rec. Free Cash Flow (To the Firm) / Revenues       28.2%       27.0%       n.a.       50.1%       n.a.       n.a.       75.6%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         = Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%	- CAPEX									
= Recurrent Free Cash Flow (To the Firm) growth       5.3       5.2       (0.4)       10.2       (0.1)       (6.8)       17.3       24.2%       19.1%         Rec. Free Cash Flow (To the Firm) growth       197.4%       -3.7%       -107.2%       n.a.       -100.8%       n.a.       354.7%         Rec. Free Cash Flow (To the Firm) / Revenues       28.2%       27.0%       n.a.       50.1%       n.a.       n.a.       75.6%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         = Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%										
Rec. Free Cash Flow (To the Firm) growth       197.4%       -3.7%       -107.2%       n.a.       -100.8%       n.a.       354.7%         Rec. Free Cash Flow (To the Firm) / Revenues       28.2%       27.0%       n.a.       50.1%       n.a.       n.a.       75.6%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         = Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%									24,2%	19.1%
Rec. Free Cash Flow (To the Firm) / Revenues       28.2%       27.0%       n.a.       50.1%       n.a.       n.a.       75.6%         - Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         = Free Cash Flow "To the Firm"       6.3       7.1       (3.4)       20.6       (5.4)       (15.6)       8.4       48.0%       -25.7%         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%										
- Acquisitions / + Divestments       0.4       1.8       (9.4)       4.0       (5.3)       (8.8)       (8.8)         +/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       -       -       -         = Free Cash Flow "To the Firm"       6.3       7.1       (3.4)       20.6       (5.4)       (15.6)       8.4       48.0%       -25.7%         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%										
+/- Extraordinary Inc./Exp. affecting Cash Flow       0.6       0.1       6.3       6.3       6.3         = Free Cash Flow "To the Firm"       6.3       7.1       (3.4)       20.6       (5.4)       (15.6)       8.4       48.0%       -25.7%         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%	· · · · · · · · · · · · · · · · · · ·									
= Free Cash Flow "To the Firm"       6.3       7.1       (3.4)       20.6       (5.4)       (15.6)       8.4       48.0%       -25.7%         Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%						(3.5)	-			
Free Cash Flow (To the Firm) growth       225.6%       11.8%       -148.4%       699.8%       -126.2%       -190.0%       154.1%         Rec. Free Cash Flow To the Firm Yield (o/EV)       1.8%       1.7%       n.a.       3.5%       n.a.       n.a.       5.8%						(5.4)	(15.6)		<u>48 0%</u>	-25 7%
Rec. Free Cash Flow To the Firm Yield (o/EV) 1.8% 1.7% n.a. 3.5% n.a. n.a. 5.8%	Free Cash Flow (To the Firm) growth								70.0/0	-23.7/0
	· · · · · · · · · · · · · · · · · · ·									
Free Cash Flow "To the Firm" - Yield (o/EV) 2.1% 2.4% n.a. 7.0% n.a. n.a. 2.9%	Rec. Free Cash Flow To the Firm Yield (o/EV)									
	Free Cash Flow "To the Firm" - Yield (o/EV)	2.1%	2.4%	n.a.	7.0%	n.a.	n.a.	2.9%		

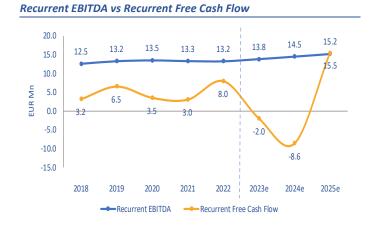


#### Recurrent Free Cash Flow accumulated variation analysis (2018 - 2022)



#### Recurrent Free Cash Flow accumulated variation analysis (2022 - 2025e)





#### Stock performance vs EBITDA 12m forward



## Appendix 3. EV breakdown at the date of this report

	EUR Mn	Source
Market Cap	150.0	
+ Minority Interests	13.1	6m Results 2023
+ Provisions & Other L/T Liabilities	89.0	6m Results 2023
+ Net financial debt	55.3	6m Results 2023
- Financial Investments	12.2	6m Results 2023
+/- Others		
Enterprise Value (EV)	295.2	



## Appendix 4. Historical performance (1)

Historical performance															CA	GR
(EUR Mn)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023e	2024e	2025e	12-22	22-25e
Total Revenues	18.2	19.6	17.4	16.4	13.9	14.6	18.0	19.0	19.1	19.4	20.4	21.1	21.9	22.8	1.2%	3.8%
Total Revenues growth	-2.3%	8.1%	-11.5%	-5.5%	-15.5%	5.2%	23.2%	5.3%	0.6%	1.9%	5.2%	3.0%	4.1%	4.2%		
EBITDA	6.8	8.0	7.3	8.5	8.6	7.9	12.4	13.1	12.5	13.7	17.6	13.8	14.5	19.0	<b>9.9%</b>	2.6%
EBITDA growth	-17.0%	17.7%	-9.0%	16.1%	2.0%	-8.1%	56.0%	6.0%	-5.0%	9.3%	28.8%	-21.4%	5.0%	30.9%		
EBITDA/Sales	37.5%	40.8%	42.0%	51.5%	62.2%	54.4%	68.9%	69.3%	65.5%	70.3%	86.0%	65.6%	66.2%	83.1%		
Net Profit	2.5	3.0	22.6	5.6	13.0	14.5	45.0	22.0	9.3	24.5	28.7	8.7	9.2	12.7	27.7%	-23.8%
Net Profit growth	-47.5%	21.3%	647.0%	-75.3%	134.2%	11.6%	209.4%	-51.2%	-57.9%	164.8%	17.1%	-69.9%	6.2%	38.0%		
Adjusted number shares (Mn)	23.3	23.2	23.2	23.2	23.2	23.2	23.2	23.2	23.2	23.2	23.2	23.3	23.3	23.3		
EPS (EUR)	0.11	0.13	0.97	0.24	0.56	0.63	1.94	0.95	0.40	1.06	1.24	0.37	0.40	0.55	27.7%	-23.9%
EPS growth	n.a.	21.5%	n.a.	-75.3%	n.a.	11.6%	n.a.	-51.1%	-57.9%	n.a.	17.1%	-69.9%	6.2%	38.0%		
Ord. EPS (EUR)	0.11	0.13	0.97	0.24	0.56	0.63	0.29	0.37	0.43	0.40	0.36	0.37	0.40	0.42	12.8%	5.3%
Ord. EPS growth	n.a.	21.5%	n.a.	-75.3%	n.a.	11.6%	-53.0%	24.4%	17.2%	-6.5%	-11.0%	4.1%	6.2%	5.7%		
CAPEX	(6.1)	(1.8)	(0.6)	(1.4)	(4.4)	(26.6)	(3.1)	(2.2)	(4.6)	(1.5)	(1.2)	(1.3)	(1.3)	(1.4)		
CAPEX/Sales %)	33.5%	9.0%	3.2%	8.4%	31.8%	182.4%	17.4%	11.7%	24.0%	7.5%	5.7%	6.0%	6.0%	6.0%		
Free Cash Flow	(2.7)	1.5	3.8	(1.6)	(4.5)	(21.8)	3.6	7.5	5.4	(0.0)	22.6	(7.3)	(17.5)	10.4	26.3%	-22.8%
ND/EBITDA (x) <sup>(2)</sup>	8.0x	5.5x	7.0x	6.5x	4.9x	7.9x	5.5x	5.0x	5.2x	5.1x	2.8x	4.4x	5.8x	4.1x		
P/E (x)	59.5x	47.4x	5.1x	23.1x	14.2x	6.2x	3.2x	8.5x	16.2x	6.3x	5.4x	17.3x	16.3x	11.8x		
EV/Sales (x)	12.93x	11.05x	11.16x	12.78x	19.08x	11.82x	17.19x	18.78x	16.52x	16.41x	14.64x	14.02x	13.46x	12.92x		
EV/EBITDA (x) <sup>(2)</sup>	34.5x	27.1x	26.6x	24.8x	30.7x	21.7x	25.0x	27.1x	25.2x	23.4x	17.0x	21.4x	20.3x	15.5x		
Absolute performance	-2.5%	-3.2%	-18.8%	10.8%	44.5%	-51.7%	61.5%	29.6%	-19.7%	2.1%	0.1%	-2.9%				
Relative performance vs Ibex 35	2.2%	-20.3%	-21.7%	19.4%	47.5%	-55.1%	89.9%	15.9%	-5.1%	-5.4%	6.0%	-14.2%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Factset. Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

## Appendix 5. Main peers 2023e

Ti	UR Mn icker (Factset)	Merlin Properties					
Ti	-	Properties					
it _ tt	ïcker (Factset)		Colonial	Lar España	Árima	Average	CEV
a _		MRL-ES	COL-ES	LRE-ES	ARM-ES		CEV-ES
1arke data ⋜	Country	Spain	Spain	Spain	Spain		Spain
Market data	Vlarket cap	3,800.4	2,973.3	485.4	206.1		150.0
Er	interprise value (EV)	7,737.5	9,039.7	1,050.0	281.9		295.2
то	otal Revenues	471.3	378.6	90.2	8.8		21.1
то	otal Revenues growth	6.8%	2.1%	7.9%	9.0%	6.4%	3.0%
2)	y CAGR (2023e - 2025e)	6.7%	6.4%	2.1%	34.2%	12.4%	4.2%
E	BITDA	361.2	299.2	68.3	0.5		13.8
E	BITDA growth	-2.2%	7.9%	n.a.	142.3%	49.3%	-21.4%
5 2y	y CAGR (2023e - 2025e)	7.6%	7.7%	2.9%	n.a.	6.0%	17.2%
EI gti	BITDA/Revenues	76.6%	79.0%	75.7%	5.1%	59.1%	65.6%
E E	BIT	361.9	291.3	67.8	(6.0)		13.7
Basic financial information	BIT growth	-1.5%	8.5%	21.5%	-426.3%	-99.4%	-58.4%
. <u>re</u> 2)	y CAGR (2023e - 2025e)	10.0%	14.3%	8.1%	n.a.	10.8%	17.3%
EE B	BIT/Revenues	76.8%	76.9%	75.2%	n.a.	76.3%	65.3%
÷≣ N	Net Profit	274.0	168.1	73.7	(8.4)		8.7
N asic	Net Profit growth	562.4%	n.a.	1.0%	-180.2%	127.8%	-69.9%
<u>ده</u> 2ړ	y CAGR (2023e - 2025e)	8.0%	14.0%	-8.5%	n.a.	4.5%	21.0%
C	CAPEX/Sales %	55.3%	13.9%	23.8%	227.3%	80.1%	6.0%
Fr	ree Cash Flow	151.4	305.1	58.1	n.a.		(7.3)
N	Net financial debt	4,062.2	4,960.6	531.6	72.0		61.5
N	ND/EBITDA (x)	11.2	16.6	7.8	n.a.	11.9	4.4
Pa	Pay-out	75.7%	80.9%	81.3%	0.0%	59.5%	53.5%
P,	P/E (x)	14.0	17.9	7.3	27.9	16.8	17.3
<u>.0</u> P/	9/BV (x)	0.6	0.5	n.a.	n.a.	0.6	0.4
A Rat	V/Revenues (x)	16.4	23.9	11.6	n.a.	17.3	14.0
Multiples and Ratios	V/EBITDA (x)	21.4	30.2	15.4	n.a.	22.3	21.4
S E/	V/EBIT (x)	21.4	31.0	15.5	n.a.	22.6	21.5
d R	ROE	4.3	3.1	n.a.	n.a.	3.7	2.2
il FC	CF Yield (%)	4.0	10.3	12.0	n.a.	8.7	n.a.
ΣD	OPS	0.44	0.26	0.72	0.00	0.35	0.20
D	Ovd Yield	5.5%	4.6%	12.4%	0.0%	5.6%	3.1%

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



# LIGHTHOUSE

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		Price	Target price	Period of		
Date of report	Recommendation	(EUR)	(EUR)	validity	Reason for report	Analyst
08-Sep-2023	n.a.	6.45	n.a.	n.a.	6m Results 2023	Alfredo Echevarría Otegui
12-Jun-2023	n.a.	6.55	n.a.	n.a.	Small & Micro Caps (Spain)	David López Sánchez
05-May-2023	n.a.	6.55	n.a.	n.a.	3m Results 2023	David López Sánchez
04-Apr-2023	n.a.	6.55	n.a.	n.a.	Company visit	David López Sánchez
24-Feb-2023	n.a.	6.79	n.a.	n.a.	12m Results 2022	David López Sánchez
14-Nov-2022	n.a.	7.03	n.a.	n.a.	Initiation of Coverage	David López Sánchez

