

**EQUITY - SPAIN** 

Closing price: EUR 13.20 (5 May 2023) Sector: Machinery Report date: 8 May 2023 (08:00h)

3m Results 2023 - Estimates downgrade

Independent Equity Research

#### 3m Results 2023

Opinion (1): Below expectations Impact (1): We lower our estimates

Desarrollos Especiales de Sistemas de Anclaies (DESA) is a small industrial group with its corporate headquarters in Barcelona (Spain), specialising (>60 years) in the manufacture and sale of fasteners, staples and tools used in the construction, industry and agriculture sectors. It has an international presence (30% of revenue) and is controlled by its core shareholders (c.75% of capital).

#### **Market Data**

Market Cap (Mn EUR and USD)	23.6	26.0
EV (Mn EUR and USD) (2)	33.7	37.1
Shares Outstanding (Mn)	1.8	
-12m (Max/Med/Mín EUR)	14.62 / 14	.11 / 12.10
Daily Avg volume (-12m Mn EUR)	n.m.	
Rotation <sup>(3)</sup>	0.2	
Factset / Bloomberg	DESA-ES /	DESA SM
Close fiscal year	31-Dec	

#### Shareholders Structure (%)

Maden S.A.	29.9
SARM S.A.	20.0
Gestión Ixua S.L.	16.3
Board Members	8.9
Free Float	24.9

Financials (Mn EUR)	2022	<b>2023</b> e	2024e	2025e
Adj. nº shares (Mn)	1.8	1.8	1.8	1.8
Total Revenues	50.4	48.2	51.0	53.5
Rec. EBITDA	5.2	4.7	5.2	5.7
% growth	-10.7	-9.8	11.1	9.0
% Rec. EBITDA/Rev.	10.4	9.8	10.3	10.7
% Inc. EBITDA sector (4)	12.7	17.2	13.9	13.9
Net Profit	3.6	2.2	2.6	3.1
EPS (EUR)	2.01	1.24	1.48	1.73
% growth	-4.9	-38.2	19.4	16.8
Ord. EPS (EUR)	2.01	1.24	1.48	1.73
% growth	-4.9	-38.2	19.4	16.8
Rec. Free Cash Flow <sup>(5)</sup>	-0.6	3.0	2.2	2.7
Pay-out (%)	55.8	67.6	56.6	48.5
DPS (EUR)	1.12	0.84	0.84	0.84
Net financial debt	13.0	12.0	11.2	10.0
ND/Rec. EBITDA (x)	2.5	2.5	2.1	1.8
ROE (%)	20.6	11.5	13.3	14.5
ROCE (%) <sup>(5)</sup>	10.3	8.1	9.5	10.5

#### FCF Yield (%)(5) n.a. 12.7 9.5 11.5 The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for $\_$ any of the estimated years).

6.6

6.6

1.2

8.5

0.67

6.5

8.3

10.6

10.6

1.2

6.4

0.70

7.2

9.6

8.9

8.9

1.2

6.4

0.66

6.4

8.3

7.6

7.6

1.1

6.4

0.63

5.9

7.4

Please refer to Appendix 3.

Ratios & Multiples (x)(6)

Dividend Yield (%)

EV/Rec. EBITDA

P/E

P/BV

Ord. P/E

EV/Sales

**EV/EBIT** 

- Rotation is the % of the capitalisation traded 12m.
- Sector: Europe Industrial Machinery.
- Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation.
- Multiples and ratios calculated over prices at the date of this report

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# 1Q23: worse than expected. Cuts to estimates (EBITDA 2023e: -11%).

1Q23: DROP IN REVENUE (EUR 13MN; -6.5% VS 1Q22)... DESA reported revenue in 1Q23 of EUR 13Mn (-6.5% vs. 1Q22). The decrease was due to: i) lower selling prices and the slowdown in activity (after the strong post-Covid-19 rebound), ii) the (circumstantial) contraction of the agricultural business (c. 30% of revenue and one of the main long-term growth drivers) and iii) the French subsidiary's ongoing operational restructuring.

...WITH A SHARPER FALL IN EBITDA (EUR 1.3MN; -23.9%). Despite the improvement in gross margin (39.4%; +0.5p.p vs 1Q22), the lower top-line resulted in a shaper fall in EBITDA (-23.9% vs 1Q22). Nevertheless, DESA was able to defend its 10% EBITDA margin. Although this is lower than the year-earlier figure (-2.3p.p vs 1Q22; an exceptionally strong quarter for the company), it is still comfortably above the 2015-2020 average (c. 6%).

# ALTHOUGH ACTIVITY TAPERED OFF, NET DEBT DECREASED TO EUR 12.2MN (-6% VS 2022). DESA ended 1Q23 with net debt of EUR 12.2Mn (-6% vs 2022), demonstrating

the company's cash generation capacity (despite the contraction in the recurring EBITDA margin). Gearing remains at a reasonable level (2.5x ND/EBITDA 2023e).

WE ARE CUTTING OUR ESTIMATES (EBITDA: -11% FROM OUR PREVIOUS ESTIMATE). The worse-than-expected 1Q performance (above all the lower revenue from the agriculture business) has prompted us to cut our estimates. Specifically, for 2023e we now expect revenue of c. EUR 48Mn (-4.6% vs 2022) and EBITDA of EUR 4.7Mn (-10% vs 2022 and -11% vs our previous estimate).

#### SHORT-TERM MOMENTUM IS WEAK, BUT MULTIPLES ARE STILL COMPELLING.

Momentum in the short term is not good. So, the stock is likely to continue trading at compelling multiples (especially in terms of cash generation). Overall, our forecasts for the full year are bleak (with a similar decline in revenue to 2020). However, FCF yield should remain above 10%. The ROCE-WACC spread also points to increasing value creation (ROCE 25e 11% vs WACC 8.1%).

### Relative performance (Base 100)



Stock performance (%)	-1m	-3m	-12m	YTD	-3Y	-5Y
Absolute	0.0	0.2	-9.4	-8.0	77.7	45.9
vs Ibex 35	1.2	1.1	-16.4	-17.3	31.1	61.2
vs Ibex Small Cap Index	4.6	10.6	-0.2	-14.1	33.4	42.6
vs Eurostoxx 50	-1.0	-1.7	-22.8	-19.6	17.8	19.4
vs Sector benchmark <sup>(4)</sup>	-6.9	-4.3	-25.6	-24.0	-6.0	-13.8

<sup>(\*)</sup> Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

# 3m Results 2023 Estimates downgrade

#### Table 1. 1Q23 Results

	222		222 Park		2022
	3m23		3m23 Real		2023 vs
EUR Mn	Real	3m22	vs 3m22	<b>2023</b> e	<b>2023</b> e
<b>Total Revenues</b>	13.0	13.9	-6.6%	48.2	-4.5%
Gross margin	5.1	5.5	-6.9%	18.9	-0.8%
% Gross margin	39.1%	39.3%	-0.1 p.p.	39.2%	1.4 p.p.
Recurrent EBITDA	1.2	1.7	-24.6%	4.7	-9.8%
Rec. EBITDA/Revenues	9.6%	11.9%	-2.3 p.p.	9.8%	-0.6 p.p.
EBITDA	1.3	1.7	-23.9%	4.7	-9.8%
EBITDA/Revenues	10.0%	12.2%	-2.3 p.p.	9.8%	-0.6 p.p.
EBIT	1.0	1.4	-27.7%	3.5	-13.8%
PBT	0.9	1.4	-31.9%	3.0	-38.0%
Net Debt <sup>1</sup>	12.6	13.4	-5.8%	12.0	-7.7%

Note 1: Net debt excludes the impact of IFRS 16 (EUR 0.3Mn in 1Q23 and 2022). Net debt includes discounted trade bills pending maturity.

Tabla 1. Resultados 1T23

EUR Mn	2023e (New)	Review (%)	2024e (New)	Review (%)	2025e (New)	Review (%)
Total Revenues	48.2	-5.2%	51.0	-5.4%	53.5	-5.7%
Recurrent EBITDA	4.7	-11.2%	5.2	-15.8%	5.7	-16.3%
Recurrent EBITDA growth	-9.8%	-11.4 p.p.	11.1%	-6.1 p.p.	9.0%	-0.7 p.p.
Rec. EBITDA/Revenues	9.8%	-0.7 p.p.	10.3%	-1.3 p.p.	10.7%	-1.4 p.p.
EBIT	3.5	-14.5%	4.0	-19.5%	4.6	-19.6%
Net Profit	2.2	-14.1%	2.6	-19.9%	3.1	-19.2%
Recurrent Free Cash Flow	3.0	22.1%	2.2	-19.7%	2.7	-18.5%
ND / EBITDA	2.5 x	0.2 x	2.1 x	0.3 x	1.8 x	0.4 x

# **Valuation inputs**

### Inputs for the DCF Valuation Approach

	<b>2023</b> e	<b>2024</b> e	<b>2025</b> e	Terminal Value <sup>(1)</sup>		
Free Cash Flow "To the Firm"	3.4	2.6	3.0	49.9		
Market Cap	23.6	At the date of this	report			
Net financial debt	12.6	Debt net of Cash (	3m Results 2023)			
					Best Case	Worst Case
Cost of Debt	4.4%	Net debt cost			4.1%	4.6%
ax rate (T)	20.0%	T (Normalised tax	rate)		=	=
Net debt cost	3.5%	Kd = Cost of Net D	ebt * (1-T)		3.3%	3.7%
Risk free rate (rf)	3.4%	Rf (10y Spanish bo	ond yield)		=	=
Equity risk premium	6.0%	R (own estimate)	, ,		5.5%	6.5%
Beta (B)	1.2	B (own estimate)			1.1	1.3
Cost of Equity	10.6%	Ke = Rf + (R * B)			9.4%	11.8%
Equity / (Equity + Net Debt)	65.2%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	34.8%	D .			=	=
WACC	8.1%	WACC = Kd * D + I	Ke * E		7.3%	9.0%
G "Fair"	1.5%				2.0%	1.5%

<sup>(1)</sup> The terminal value reflects the NAV of FCF beyond the period estimated with the WACC and G of the central scenario.

### Inputs for the Multiples Valuation Approach

Factset	Mkt. Cap			EV/EBITDA	EBITDA	EV/Sales	Revenues	EBITDA/Sales		FCF
	ivikt. Cap	P/E 23e	23e-25e	23e	23e-25e	23e	23e-25e	<b>23</b> e	FCF Yield 23e	23e-25e
NOEJ-DE	689.5	10.2	23.6%	6.1	11.3%	0.8	1.5%	13.3%	8.3%	22.2%
GRNG-SE	960.4	13.0	26.9%	7.1	11.9%	0.6	9.1%	9.0%	8.7%	15.5%
TRI-GB	110.8	13.7	37.3%	8.5	21.3%	0.6	5.5%	7.3%	n.a.	74.7%
		12.3	29.3%	7.2	14.9%	0.7	5.4%	9.9%	8.5%	37.5%
GF-CH	5,467.9	17.9	9.1%	10.1	6.6%	1.3	4.2%	12.9%	4.3%	14.7%
BOSN-CH	1,811.7	16.7	10.2%	12.3	8.8%	1.7	4.4%	14.0%	4.2%	19.2%
BUFAB-SE	1,192.2	18.7	8.7%	13.5	4.2%	1.9	3.5%	14.0%	6.5%	2.6%
SFSN-CH	4,790.8	15.9	7.3%	10.0	5.9%	1.6	3.4%	16.4%	3.8%	24.4%
B-US	1,906.4	18.6	13.5%	10.0	8.5%	1.9	5.3%	19.0%	4.7%	30.1%
		17.6	9.7%	11.2	6.8%	1.7	4.2%	15.3%	4.7%	18.2%
DESA-ES	23.6	10.6	18.1%	7.2	10.1%	0.7	5.4%	9.8%	12.7%	-5.0%
	GRNG-SE TRI-GB GF-CH BOSN-CH BUFAB-SE SFSN-CH B-US	GRNG-SE 960.4 TRI-GB 110.8 GF-CH 5,467.9 BOSN-CH 1,811.7 BUFAB-SE 1,192.2 SFSN-CH 4,790.8 B-US 1,906.4	GRNG-SE 960.4 13.0 TRI-GB 110.8 13.7  12.3 GF-CH 5,467.9 17.9 BOSN-CH 1,811.7 16.7 BUFAB-SE 1,192.2 18.7 SFSN-CH 4,790.8 15.9 B-US 1,906.4 18.6 17.6	GRNG-SE         960.4         13.0         26.9%           TRI-GB         110.8         13.7         37.3%           12.3         29.3%           GF-CH         5,467.9         17.9         9.1%           BOSN-CH         1,811.7         16.7         10.2%           BUFAB-SE         1,192.2         18.7         8.7%           SFSN-CH         4,790.8         15.9         7.3%           B-US         1,906.4         18.6         13.5%           17.6         9.7%	GRNG-SE         960.4         13.0         26.9%         7.1           TRI-GB         110.8         13.7         37.3%         8.5           12.3         29.3%         7.2           GF-CH         5,467.9         17.9         9.1%         10.1           BOSN-CH         1,811.7         16.7         10.2%         12.3           BUFAB-SE         1,192.2         18.7         8.7%         13.5           SFSN-CH         4,790.8         15.9         7.3%         10.0           B-US         1,906.4         18.6         13.5%         10.0           17.6         9.7%         11.2	GRNG-SE         960.4         13.0         26.9%         7.1         11.9%           TRI-GB         110.8         13.7         37.3%         8.5         21.3%           12.3         29.3%         7.2         14.9%           GF-CH         5,467.9         17.9         9.1%         10.1         6.6%           BOSN-CH         1,811.7         16.7         10.2%         12.3         8.8%           BUFAB-SE         1,192.2         18.7         8.7%         13.5         4.2%           SFSN-CH         4,790.8         15.9         7.3%         10.0         5.9%           B-US         1,906.4         18.6         13.5%         10.0         8.5%           17.6         9.7%         11.2         6.8%	GRNG-SE         960.4         13.0         26.9%         7.1         11.9%         0.6           TRI-GB         110.8         13.7         37.3%         8.5         21.3%         0.6           12.3         29.3%         7.2         14.9%         0.7           GF-CH         5,467.9         17.9         9.1%         10.1         6.6%         1.3           BOSN-CH         1,811.7         16.7         10.2%         12.3         8.8%         1.7           BUFAB-SE         1,192.2         18.7         8.7%         13.5         4.2%         1.9           SFSN-CH         4,790.8         15.9         7.3%         10.0         5.9%         1.6           B-US         1,906.4         18.6         13.5%         10.0         8.5%         1.9           17.6         9.7%         11.2         6.8%         1.7	GRNG-SE         960.4         13.0         26.9%         7.1         11.9%         0.6         9.1%           TRI-GB         110.8         13.7         37.3%         8.5         21.3%         0.6         5.5%           12.3         29.3%         7.2         14.9%         0.7         5.4%           GF-CH         5,467.9         17.9         9.1%         10.1         6.6%         1.3         4.2%           BOSN-CH         1,811.7         16.7         10.2%         12.3         8.8%         1.7         4.4%           BUFAB-SE         1,192.2         18.7         8.7%         13.5         4.2%         1.9         3.5%           SFSN-CH         4,790.8         15.9         7.3%         10.0         5.9%         1.6         3.4%           B-US         1,906.4         18.6         13.5%         10.0         8.5%         1.9         5.3%           17.6         9.7%         11.2         6.8%         1.7         4.2%	GRNG-SE         960.4         13.0         26.9%         7.1         11.9%         0.6         9.1%         9.0%           TRI-GB         110.8         13.7         37.3%         8.5         21.3%         0.6         5.5%         7.3%           12.3         29.3%         7.2         14.9%         0.7         5.4%         9.9%           GF-CH         5,467.9         17.9         9.1%         10.1         6.6%         1.3         4.2%         12.9%           BOSN-CH         1,811.7         16.7         10.2%         12.3         8.8%         1.7         4.4%         14.0%           BUFAB-SE         1,192.2         18.7         8.7%         13.5         4.2%         1.9         3.5%         14.0%           SFSN-CH         4,790.8         15.9         7.3%         10.0         5.9%         1.6         3.4%         16.4%           B-US         1,906.4         18.6         13.5%         10.0         8.5%         1.9         5.3%         19.0%           17.6         9.7%         11.2         6.8%         1.7         4.2%         15.3%	GRNG-SE         960.4         13.0         26.9%         7.1         11.9%         0.6         9.1%         9.0%         8.7%           TRI-GB         110.8         13.7         37.3%         8.5         21.3%         0.6         5.5%         7.3%         n.a.           12.3         29.3%         7.2         14.9%         0.7         5.4%         9.9%         8.5%           GF-CH         5,467.9         17.9         9.1%         10.1         6.6%         1.3         4.2%         12.9%         4.3%           BOSN-CH         1,811.7         16.7         10.2%         12.3         8.8%         1.7         4.4%         14.0%         4.2%           BUFAB-SE         1,192.2         18.7         8.7%         13.5         4.2%         1.9         3.5%         14.0%         6.5%           SFSN-CH         4,790.8         15.9         7.3%         10.0         5.9%         1.6         3.4%         16.4%         3.8%           B-US         1,906.4         18.6         13.5%         10.0         8.5%         1.9         5.3%         19.0%         4.7%           17.6         9.7%         11.2         6.8%         1.7

#### Free Cash Flow sensitivity analysis (2024e)

#### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 24e	EBITDA 24e	EV/EBITDA 24e
Max	11.3%	5.7	5.9x
Central	10.3%	5.2	6.4x
Min	9.3%	4.7	7.1x

#### B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

Rec. FCF EUR Mn		CAPEX/Sales 24e	
EBITDA 24e	0.9%	1.0%	1.1%
5.7	2.8	2.7	2.7
5.2	2.3	2.2	2.2
4.7	1.8	1.7	1.7



Scenario		Rec. FCF/Yield 24e	
Max	11.9%	11.6%	11.4%
Central	9.7%	9.5%	9.3%
Min	7.5%	7.3%	7.1%



# Appendix 1. Financial Projections

Balance Sheet (EUR Mn)	2018	2019	2020	2021	2022	<b>2023</b> e	<b>2024</b> e	2025e	_	
Intangible assets	0.6	1.1	0.5	0.6	0.6	0.6	0.6	0.6		
Fixed assets	11.4	13.0	13.9	12.3	13.7	13.6	13.1	12.7		
Other Non Current Assets Financial Investments	2.0 0.0	1.7 0.0	1.5 0.0	1.3	2.4 1.0	2.4 1.0	2.4 1.0	2.4 1.0		
Goodwill & Other Intangilbles	-	-	-	1.4	-	-	-	1.0		
Current assets	22.2	22.7	19.5	26.3	26.1	24.9	26.4	27.7		
Total assets	36.2	38.5	35.4	41.8	43.7	42.5	43.5	44.3		
Equity	12.7	12.5	13.5	15.6	19.1	19.4	20.5	22.1		
Minority Interests	-	-	-	-	-	-	-	-		
Provisions & Other L/T Liabilities	0.7	0.6	1.4	1.4	1.5	1.5	1.5	1.5		
Other Non Current Liabilities Net financial debt	- 13.4	0.4 15.6	0.3 10.6	0.5 10.8	0.3 13.0	0.3 12.0	0.3 11.2	0.3 10.0		
Current Liabilities	9.3	9.4	9.6	13.5	9.8	9.3	9.9	10.4		
Equity & Total Liabilities	36.2	38.5	35.4	41.8	43.7	42.5	43.5	44.3		
P&L (EUR Mn)	2018	2019	2020	2021	2022	2023e	2024e	2025e	18-22	GR 22-25e
Total Revenues	41.1	42.5	39.7	48.1	50.4	48.2	51.0	53.5	5.3%	2.0%
Total Revenues growth	7.9%	3.5%	-6.7%	21.3%	4.8%	-4.5%	5.8%	5.0%	3.370	2.0/0
COGS	(24.5)	(25.7)	(23.8)	(28.8)	(31.4)	(29.3)	(31.0)	(32.6)		
Gross Margin	16.6	16.8	15.9	19.3	19.0	18.9	20.0	21.0	3.6%	3.2%
Gross Margin/Revenues	40.3%	39.6%	40.0%	40.2%	37.8%	39.2%	39.2%	39.1%		
Personnel Expenses	(7.7)	(7.8)	(7.3)	(7.7)	(7.8)	(8.2)	(8.4)	(8.6)		
Other Operating Expenses	(6.3)	(6.5)	(5.3)	(5.8)	(6.0)	(6.0)	(6.4)	(6.7)		
Recurrent EBITDA	2.6	2.5	3.3	5.8	5.2	4.7	5.2	5.7	19.5%	3.0%
Recurrent EBITDA growth	16.0%	-2.9%	33.9%	75.8%	-10.7%	-9.8% 0.8%	11.1%	9.0%		
Rec. EBITDA/Revenues Restructuring Expense & Other non-rec.	6.2% -	5.8% (0.1)	<i>8.4%</i> (0.5)	12.2%	10.4%	9.8% -	10.3%	10.7%		
EBITDA	2.6	(0.1) <b>2.4</b>	(0.5) <b>2.8</b>	5.8	5.2	4.7	5.2	5.7	19.5%	3.0%
Depreciation & Provisions	(1.0)	(1.0)	(1.2)	(1.1)	(1.0)	(1.0)	(1.0)	(1.0)	13.370	3.070
Capitalized Expense	0.1	0.0	-	-	-	-	-	-		
Rentals (IFRS 16 impact)	-	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
EBIT	1.7	1.2	1.4	4.6	4.1	3.5	4.0	4.6	24.7%	3.9%
EBIT growth	32.9%	-27.1%	15.6%	222.0%	-10.8%	-13.8%	15.5%	12.5%		
EBIT/Revenues	4.1%	2.9%	3.6%	9.5%	8.1%	7.3%	7.9%	8.5%		
Impact of Goodwill & Others	-			-	1.1					
Net Financial Result	(0.2)	(0.2)	(0.2)	(0.2)	(0.4)	(0.5)	(0.5)	(0.4)		
Income by the Equity Method	1.5	1.1	1.2	4.2	4.0	2.0	2.5	4.1	22.20/	4 70/
Ordinary Profit Ordinary Profit Growth	1.5 43.7%	<b>1.1</b> -29.7%	17.0%	<b>4.3</b> 248.7%	<b>4.8</b> 9.8%	<b>3.0</b> -38.0%	<b>3.5</b> 19.4%	16.8%	33.2%	-4.7%
Extraordinary Results	-	-23.770	-	240.770	J.670 -	-30.070	-	-		
Profit Before Tax	1.5	1.1	1.2	4.3	4.8	3.0	3.5	4.1	33.2%	-4.7%
Tax Expense	(0.3)	(0.3)	(0.3)	(0.6)	(1.2)	(0.7)	(0.9)	(1.0)		
Effective Tax Rate	19.0%	23.8%	27.4%	13.4%	25.0%	25.0%	25.0%	25.0%		
Minority Interests	-	-	-	-	-	-	-	-		
Discontinued Activities	-	-	-	-	-	-	-	-		
Net Profit	1.2	0.8	0.9	3.8	3.6	2.2	2.6	3.1	<i>30.7%</i>	-4.8%
Net Profit growth	49.1%	-33.8%	11.6%	315.6%	-4.8%	-38.1%	19.4%	16.8%	20.70/	4.00/
Ordinary Net Profit Ordinary Net Profit growth	<b>1.2</b> 49.1%	<b>0.9</b> -27.7%	1.3 42.4%	<b>3.8</b> 198.0%	<b>3.6</b> -4.8%	<b>2.2</b> -38.1%	<b>2.6</b> 19.4%	<b>3.1</b> 16.8%	30.7%	-4.8%
Oralliary Net Projit growth	49.1%	-27.770	42.4%	196.0%	-4.0%	-30.1%	19.4%	10.0%		
Cash Flow (FLIP Mm)	2010	2010	2020	2024	2022	2022-	2024-	2025-		GR 22.250
Cash Flow (EUR Mn) Recurrent EBITDA	2018	2019	2020	2021	2022	2023e 4.7	2024e 5.2	2025e 5.7	18-22 19.5%	22-25e 3.0%
Rentals (IFRS 16 impact)						(0.2)	(0.2)	(0.2)	13.370	3.070
Working Capital Increase						0.7	(0.9)	(0.2)		
Recurrent Operating Cash Flow						5.2	4.1	4.7	33.6%	46.2%
CAPEX						(1.0)	(0.5)	(0.5)		
Net Financial Result affecting the Cash Flow						(0.5)	(0.5)	(0.4)		
Tax Expense						(0.7)	(0.9)	(1.0)		
Recurrent Free Cash Flow						3.0	2.2	2.7	14.7%	83.3%
Restructuring Expense & Other non-rec.						-	-	-		
- Acquisitions / + Divestures of assets						-	-	-		
Extraordinary Inc./Exp. Affecting Cash Flow Free Cash Flow						3.0	2.2	2.7	14.7%	83.3%
Capital Increase						3.0	<u> -</u>	<b>4.</b> /	14.170	03.3%
Dividends						(2.0)	(1.5)	(1.5)		
						(=.0)	()	()		

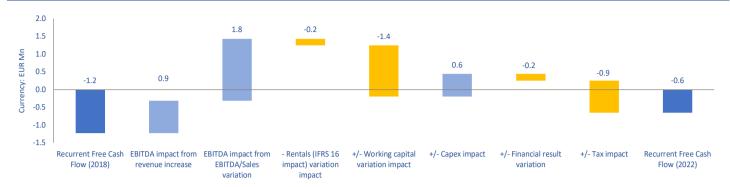


# Appendix 2. Free Cash Flow

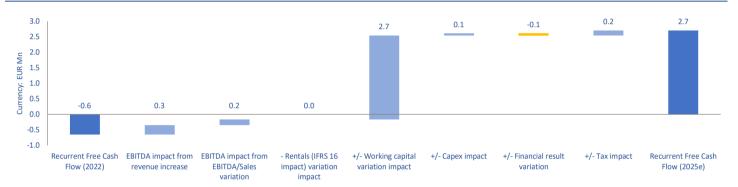
									GR
A) Cash Flow Analysis (EUR Mn)	2019	2020	2021	2022	2023e	<b>2024</b> e	2025e	19-22	22-25
Recurrent EBITDA	2.5	3.3	5.8	5.2	4.7	5.2	5.7	28.1%	3.0%
Recurrent EBITDA growth	-2.9%	33.9%	75.8%	-10.7%	-9.8%	11.1%	9.0%		
Rec. EBITDA/Revenues	5.8%	8.4%	12.2%	10.4%	9.8%	10.3%	10.7%		
- Rentals (IFRS 16 impact)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
+/- Working Capital increase	(0.4)	3.4	(2.9)	(3.5)	0.7	(0.9)	(8.0)		
= Recurrent Operating Cash Flow	1.9	6.5	2.8	1.5	5.2	4.1	4.7	- <b>7.2</b> %	46.2%
Rec. Operating Cash Flow growth	298.6%	245.8%	-57.5%	-45.6%	248.7%	-21.0%	13.3%		
Rec. Operating Cash Flow / Sales	4.4%	16.4%	5.7%	3.0%	10.9%	8.1%	8.8%		
- CAPEX	(2.5)	(1.9)	(0.7)	(0.6)	(1.0)	(0.5)	(0.5)		
- Net Financial Result affecting Cash Flow	(0.2)	(0.2)	(0.2)	(0.4)	(0.5)	(0.5)	(0.4)		
- Taxes	(0.3)	(0.3)	(0.5)	(1.2)	(0.7)	(0.9)	(1.0)		
= Recurrent Free Cash Flow	(1.0)	4.1	1.4	(0.6)	3.0	2.2	2.7	14.6%	83.3%
Rec. Free Cash Flow growth	15.2%	490.0%	-65.3%	-146.1%	561.5%	-25.3%	20.8%		
Rec. Free Cash Flow / Revenues	n.a.	10.3%	2.9%	n.a.	6.2%	4.4%	5.1%		
- Restructuring expenses & others	(0.1)	(0.5)	-	-	-	-	-		
- Acquisitions / + Divestments	-	0.3	-	-	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	-	-	-	-	-	-	-		
= Free Cash Flow	(1.1)	3.9	1.4	(0.6)	3.0	2.2	2.7	17.1%	83.3%
Free Cash Flow growth	7.1%	437.6%	-63.4%	-146.1%	561.5%	-25.3%	20.8%		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)	n.a.	17.2%	6.0%	n.a.	12.7%	9.5%	11.5%		
ree Cash Flow Yield (s/Mkt Cap)	n.a.	16.3%	6.0%	n.a.	12.7%	9.5%	11.5%		
3) Analytical Review of Annual Recurrent Free Cash Flo	w								
Performance (Eur Mn)	2019	2020	2021	2022	<b>2023</b> e	<b>2024</b> e	2025e		
Recurrent FCF(FY - 1)	(1.2)	(1.0)	4.1	1.4	(0.6)	3.0	2.2	•	
BITDA impact from revenue increase	0.1	(0.2)	0.7	0.3	(0.2)	0.3	0.3		
BITDA impact from EBITDA/Sales variation	(0.2)	1.0	1.8	(0.9)	(0.3)	0.2	0.2		
Recurrent EBITDA variation	(0.1)	0.8	2.5	(0.6)	(0.5)	0.5	0.5		
Rentals (IFRS 16 impact) variation impact	(0.2)	0.0	_	-	-	_	-		
-/- Working capital variation impact	1.7	3.8	(6.3)	(0.6)	4.3	(1.6)	0.1		
Recurrent Operating Cash Flow variation	1.4	4.6	(3.7)	(1.3)	3.7	(1.1)	0.6		
-/- CAPEX impact	(1.3)	0.6	1.2	0.1	(0.4)	0.5	(0.0)		
-/- Financial result variation	0.0	(0.0)	(0.0)	(0.2)	(0.2)	0.0	0.1		
-/- Tax impact	0.0	(0.1)	(0.1)	(0.7)	0.5	(0.1)	(0.1)		
Recurrent Free Cash Flow variation	0.2	5.1	(2.7)	(2.1)	3.6	(0.8)	0.5		
recurrence cush now variation	0.2	3.1	(2.7)	(2.1)	3.0	(0.0)	0.5		
Recurrent Free Cash Flow	(1.0)	4.1	1.4	(0.6)	3.0	2.2	2.7		
c) "FCF to the Firm" (pre debt service) (EUR Mn)	2019	2020	2021	2022	2023e	2024e	2025e	19-22	GR 22-25
BIT	1.2	1.4	4.6	4.1	3.5	4.0	4.6	49.2%	3.9%
Theoretical Tax rate	23.8%	27.4%	13.4%	25.0%	25.0%	25.0%	25.0%	73.2/0	3.37
= Taxes (pre- Net Financial Result)		4		4		4			
- Taxes (pre- Net i mancial nesult)	(0.3)	(0.4)	(0.6)	(1.0)	(0.9)	(1.0)	(1.1)		
Recurrent EBITDA	2.5	3.3	5.8	5.2	4.7	5.2	5.7	28.1%	3.0%
- Rentals (IFRS 16 impact)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	20.170	3.0%
+/- Working Capital increase	(0.2)	3.4	(0.2)	(3.5)	0.2)	(0.2)	(0.2)		
= Recurrent Operating Cash Flow	(0.4) <b>1.9</b>	6.5	(2.9) <b>2.8</b>	(5.5) <b>1.5</b>	5.2	(0.9) <b>4.1</b>	(0.8) <b>4.7</b>	-7.2%	46.25
- Recurrent Operating Cash Flow - CAPEX								-7.2%	40.2
	(2.5)	(1.9)	(0.7)	(0.6)	(1.0)	(0.5)	(0.5)		
- Taxes (pre- Financial Result)	(0.3)	(0.4)	(0.6)	(1.0)	(0.9)	(1.0)	(1.1)	40.00/	
= Recurrent Free Cash Flow (To the Firm)	(0.9)	4.2	1.4	(0.1)	3.4	2.6	3.0 15.20/	49.6%	n.a.
Rec. Free Cash Flow (To the Firm) growth	15.9%	553.7%	-65.7%	-108.2%	n.a.	-23.0%	15.2%		
Rec. Free Cash Flow (To the Firm) / Revenues	n.a.	10.6%	3.0%	n.a.	7.1%	5.1%	5.6%		
- Acquisitions / + Divestments	-	0.3	-	-	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	- (0.0)	-	-	- (0.4)	-	-	-		
Free Cash Flow "To the Firm"	(0.9)	4.5	1.4	(0.1)	3.4	2.6	3.0	49.6%	n.a.
Free Cash Flow (To the Firm) growth	15.9%	584.0%	-67.9%	-108.2%	n.a.	-23.0%	15.2%		
Dan Fran Cook Flam To the Firm World (* 1514)		40.40/	4.30/		10.40/	7.00/	0.00/		
Rec. Free Cash Flow To the Firm Yield (o/EV)	n.a.	12.4%	4.3%	n.a.	10.1%	7.8%	9.0%		
Free Cash Flow "To the Firm" - Yield (o/EV)	n.a.	13.2%	4.3%	n.a.	10.1%	7.8%	9.0%		



#### Recurrent Free Cash Flow accumulated variation analysis (2018 - 2022)



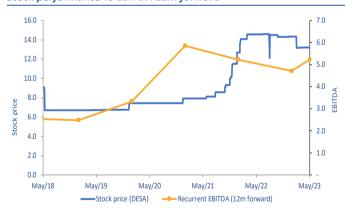
#### Recurrent Free Cash Flow accumulated variation analysis (2022 - 2025e)



#### Recurrent EBITDA vs Recurrent Free Cash Flow



#### Stock performance vs EBITDA 12m forward



# Appendix 3. EV breakdown at the date of this report

EUR Mn	Source
23.6	
-	3m Results 2023
0.1	3m Results 2023
12.6	3m Results 2023
2.5	3m Results 2023
33.7	
	23.6 - 0.1 12.6 2.5



# Appendix 4. Main peers 2023e

		Broad Range players				Highg Tech Specialty players						
	EUR Mn	Norma Group SE	Granges AB	Trifast Plc	Average	Georg Fischer AG	Bossard Holding AG	Bufab AB	SFS Group AG	Barnes Group Inc	Average	DESA
Market	Ticker (Factset)	NOEJ-DE	GRNG-SE	TRI-GB		GF-CH	BOSN-CH	BUFAB-SE	SFSN-CH	B-US		DESA-ES
	Country	Germany	Sweden	UK		Switzerland	Switzerland	Sweden	Switzerland	USA		Spain
da da	Market cap	689.5	960.4	110.8		5,467.9	1,811.7	1,192.2	4,790.8	1,906.4		23.6
_	Enterprise value (EV)	1,060.4	1,331.9	174.0		5,361.0	2,073.7	1,492.3	5,294.6	2,346.7		33.7
	Total Revenues	1,311.5	2,086.0	280.4		4,137.7	1,205.4	789.8	3,227.5	1,232.0		48.2
	Total Revenues growth	5.5%	-3.7%	11.9%	4.6%	1.7%	2.6%	4.9%	15.8%	7.4%	6.5%	-4.5%
	2y CAGR (2023e - 2025e)	1.5%	9.1%	5.5%	5.4%	4.2%	4.4%	3.5%	3.4%	5.3%	4.2%	5.4%
	EBITDA	174.6	187.7	20.4		531.7	169.2	110.7	528.2	234.3		4.7
	EBITDA growth	19.1%	3.4%	-7.7%	4.9%	7.5%	0.6%	0.0%	22.0%	5.2%	7.1%	-9.8%
u	2y CAGR (2023e - 2025e)	11.3%	11.9%	21.3%	14.9%	6.6%	8.8%	4.2%	5.9%	8.5%	6.8%	10.1%
ati	EBITDA/Revenues	13.3%	9.0%	7.3%	9.9%	12.9%	14.0%	14.0%	16.4%	19.0%	15.3%	9.8%
Ē	EBIT	96.9	120.1	14.0		408.4	142.4	93.2	391.8	153.5		3.5
ij	EBIT growth	47.0%	3.5%	1.6%	17.4%	8.2%	-1.1%	4.4%	25.2%	20.3%	11.4%	-13.8%
Basic financial information	2y CAGR (2023e - 2025e)	20.4%	16.5%	30.9%	22.6%	8.3%	9.0%	4.5%	7.0%	10.2%	7.8%	14.0%
	EBIT/Revenues	7.4%	5.8%	5.0%	6.1%	9.9%	11.8%	11.8%	12.1%	12.5%	11.6%	7.3%
ij	Net Profit	63.2	73.6	9.1		304.5	103.8	60.2	302.2	87.4		2.2
sic	Net Profit growth	61.9%	17.7%	-11.2%	22.8%	8.4%	-0.9%	10.8%	11.3%	613.4%	128.6%	-38.1%
Ba	2y CAGR (2023e - 2025e)	25.3%	26.9%	39.0%	30.4%	8.9%	10.6%	9.7%	7.3%	21.2%	11.5%	18.1%
	CAPEX/Sales %	4.4%	5.4%	2.0%	3.9%	4.6%	3.2%	0.6%	5.9%	3.6%	3.6%	2.0%
	Free Cash Flow	57.6	83.3	(12.7)		232.5	76.5	77.0	180.4	90.4		3.0
	Net financial debt	292.4	315.2	48.1		(262.0)	286.9	257.1	371.6	392.2		12.0
	ND/EBITDA (x)	1.7	1.7	2.4	1.9	n.a.	1.7	2.3	0.7	1.7	1.6	2.5
	Pay-out	37.5%	40.6%	39.0%	39.1%	38.6%	41.2%	27.1%	36.8%	33.9%	35.6%	67.6%
	P/E (x)	10.2	13.0	13.7	12.3	17.9	16.7	18.7	15.9	18.6	17.6	10.6
00	P/BV (x)	0.9	1.2	0.7	1.0	2.9	4.0	3.8	2.9	1.5	3.0	1.2
Rati	EV/Revenues (x)	0.8	0.6	0.6	0.7	1.3	1.7	1.9	1.6	1.9	1.7	0.7
ē	EV/EBITDA (x)	6.1	7.1	8.5	7.2	10.1	12.3	13.5	10.0	10.0	11.2	7.2
sar	EV/EBIT (x)	10.9	11.1	12.4	11.5	13.1	14.6	16.0	13.5	15.3	14.5	9.6
Multiples and Ratios	ROE	9.1	9.4	5.3	7.9	16.4	23.8	20.2	18.4	7.9	17.3	11.5
誓	FCF Yield (%)	8.3	8.7	n.a.	8.5	4.3	4.2	6.5	3.8	4.7	4.7	12.7
ž	DPS	0.74	0.28	0.03	0.35	1.44	5.56	0.44	2.90	0.58	2.18	0.84
	Dvd Yield	3.4%	3.1%	3.2%	3.3%	2.2%	2.5%	1.4%	2.4%	1.5%	2.0%	6.4%

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



# **LIGHTHOUSE**

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#### **Notes and Reports History**

Date of report	Recommendation	Price (EUR)	Target price (EUR)	Period of validity	Reason for report	Analyst
08-May-2023	n.a.	13.20	n.a.	n.a.	3m Results 2023 - Estimates downgrade	David López Sánchez
24-Mar-2023	n.a.	13.20	n.a.	n.a.	Estimates downgrade	David López Sánchez
28-Feb-2023	n.a.	13.17	n.a.	n.a.	12m Results 2022	David López Sánchez
30-Sep-2022	n.a.	14.32	n.a.	n.a.	6m Results 2022	David López Sánchez
19-Apr-2022	n.a.	14.56	n.a.	n.a.	Estimates upgrade	David López Sánchez
02-Mar-2022	n.a.	14.56	n.a.	n.a.	12m Results 2021	David López Sánchez
01-Oct-2021	n.a.	8.57	n.a.	n.a.	6m Results 2021	David López Sánchez
01-Mar-2021	n.a.	7.91	n.a.	n.a.	12m Results 2020 - Estimates upgrade	Ana Isabel González García, CIIA
28-Jan-2021	n.a.	7.91	n.a.	n.a.	Estimates upgrade	Ana Isabel González García, CIIA
30-Oct-2020	n.a.	7.43	n.a.	n.a.	9m Results 2020	Ana Isabel González García, CIIA
29-Sep-2020	n.a.	7.43	n.a.	n.a.	6m Results 2020	Ana Isabel González García, CIIA
02-Jul-2020	n.a.	7.43	n.a.	n.a.	Estimates downgrade	Ana Isabel González García, CIIA
02-Mar-2020	n.a.	7.43	n.a.	n.a.	12m Results 2019	Ana Isabel González García, CIIA
23-Dec-2019	n.a.	7.43	n.a.	n.a.	Initiation of Coverage	Ana Isabel González García, CIIA

