# **Amper**



**EQUITY - SPAIN** 

Sector: Technology - Information Tech.

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6m Results 2019

Opinion (1): Above expectaions.

Impact (1): We will have to raise our estimates.

Amper (AMP) is a provider of all kinds of technological solutions, focused on the supply of the hardware and software needed to roll out communications networks. In 2017 it acquired Nervión, a group which assembles and maintains industrial installations (mainly in Spain). Currently, after the restructuring of the business, sales outside Spain represent 17% of the total.

#### **Market Data**

Market Cap (Mn EUR and USD)	301.6 333.1
EV (Mn EUR and USD)	311.5 344.0
Shares Outstanding (Mn)	1,075.3
-12m (Max/Med/Mín EUR)	0.32 / 0.26 / 0.23
Daily Avg volume (-12m Mn EUR)	0.91
Rotation <sup>(2)</sup>	77.05
Thomson Reuters / Bloomberg	APE.MC / AMP SM
Close fiscal year	31-Dec

### **Shareholders Structure (%)**

Martinavarro Dealbert	4.3
Board of Directors	2.7
Free Float	93.0

Financials (Mn EUR)	2018	<b>2019e</b>	<b>2020</b> e	<b>2021</b> e
Adj. nº shares (Mn)	1,043.2	1,075.3	1,075.3	1,075.3
Total Revenues	134.0	153.9	166.1	172.8
Rec. EBITDA	6.5	9.9	11.7	13.0
% growth	49.6	50.9	19.0	11.1
% Rec. EBITDA/Rev.	4.9	6.4	7.1	7.5
% Inc. EBITDA sector (3)	17.0	8.6	15.0	11.3
Net Profit	40.7	15.1	16.4	17.0
EPS (EUR)	0.04	0.01	0.02	0.02
% growth	n.a.	-63.9	8.1	4.0
Ord. EPS (EUR)	0.00	0.01	0.01	0.01
% growth	n.a.	n.a.	9.6	4.6
Rec. Free Cash Flow(4)	7.5	4.2	6.3	7.1
Pay-out (%)	0.0	0.0	0.0	0.0
DPS (EUR)	0.00	0.00	0.00	0.00
Net financial debt	11.3	-39.8	-48.6	-58.2
ND/Rec. EBITDA (x)	1.7	-4.0	-4.1	-4.5
ROE (%)	192.7	30.5	25.1	20.8
ROCE (%) <sup>(5)</sup>	62.9	60.9	49.5	41.8

# (\*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Thomson Reuters and Lighthouse

7.2

n.a.

7.2

0.0

2.32

47.7

- (1) The opinion about results is in respect of reported EBITDA and its relation to our estimate for the year (12m). The impact reflects whether, as a consequence of these results, we envisage a significant (>5%) upgrade or downgrade to our EBITDA estimates (for any of the estimated years).
- (2) Total volume traded in the share (Mn EUR) -12m vs Mkt Cap. Represents the % of the capitalisation traded -12m.
- (3) Expected EBITDA growth (consensus) for the share's benchmark sector (TRBC Europe Technology Index).
- (4) Based on recurrent FCF. Please refer to Appendix 2.
- (5) Calculated with a theoretical tax rate. Please refer to Appendix 2.
- (6) vs TRBC Europe Technology Index.

Ratios & Multiples (x)

Dividend Yield (%)

EV/Rec. EBITDA

FCF Yield (%)(3)

P/E

P/BV

Ord, P/E

EV/Sales

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# **Dichotomy**

REVENUE +37.8% (EUR 88.4MN VS EUR 64.1MN IN 1H18) underpinned by organic growth of all the business lines: with an exceptional surprise in the industrial business which contributed 56% of the increase, well above our estimates (growing +31.3% vs +3.0% estimated), although with a very small impact in terms of EBITDA (industrial EBITDA margin: c. 3%).

WITH A MUCH HIGHER THAN EXPECTED RECURRENT EBITDA MARGIN (9.4%; +3.0P.P.)... which, if the figure for capitalisations of R+D projects in 1H19 of EUR 2.4Mn is confirmed, well below the figure for the whole of 2018 (c. EUR 9.0Mn), would "boost" recurrent EBITDA to EUR 8.3Mn (vs EBITDA 2019e: EUR 9.9Mn): a spectacular result that would cause us to upgrade our EBITDA estimates for 2019 and following years.

...BUT WITH EBIT FULLY IN LINE: + 31.5%, maintaining an EBIT/Revenue margin of 10.0% (vs 10.5% in 1H18), in line with our estimates (EBIT 2019e: EUR 16.9Mn; EBIT/Revenue 11.0%).

AND NET PROFIT ALSO IN LINE: EUR 8.3MN (-15.5% vs 1H18, that still included the discontinued activities of the South Pacific businesses in an amount of EUR 5.9Mn) and reasonably in line with our estimates (Net profit 2019e, EUR 15.1Mn). Nonorganic growth (not yet included in our estimates) would be the quickest way to increase NP in 2H19.

ALTHOUGH THE GOOD PERFORMANCE BY EBITDA DID NOT TRANSLATE TO RECURRENT FCF, which remained negative in 1H19 (-EUR 14.1Mn; well below our estimate for 2019e: EUR 4.2Mn), impacted by a very significant increase in accounts receivable (+EUR 14.5Mn) driving working capital requirements to EUR 20.8Mn.

**DICHOTOMY:** Better than expected results for sales (due to the industrial division and with the effect of the new acquisitions still to be seen) and EBITDA (excellent margin improvement), in line for EBIT and NP, and significantly below expectations for FCF, which worsened despite the margin "rebound". The continuation of this EBITDA performance in 2H19 would lead us to raise our numbers for this line. Still work to do on FCF.

### Relative performance -5y (Base 100)



Stock performance (%)	-1m	-3m	-12m	YTD	-3Y	-5Y
Absolute	8.9	7.1	-8.9	17.4	135.6	230.4
vs Ibex 35	5.1	9.6	-7.0	10.4	134.2	298.0
vs Ibex Small Cap Index	6.7	10.3	4.5	10.4	74.1	167.6
vs Eurostoxx 50	3.8	3.6	-13.9	0.7	105.5	206.3
vs Sector benchmark <sup>(6)</sup>	6.8	5.2	-13.3	-4.5	74.8	98.3

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19.9

23.4

5.3

0.0

2.02

31.6

1.4

18.4

21.4

4.1

0.0

1.87

26.6

2.1

17.7

20.4

3.3

0.0

1.80

23.9

2.4

This report has been prepared on the basis of information available to the public. The report includes a financial analysis of the company covered. The report does not propose any personalised investment recommendation. Investors should consider the contents of this report as just another element in their investment decision-making process. The final two pages of this report contain very important legal information regarding its contents.





# 1H19 Results

EUR Mn	1H19	1H18	1H19 vs 1H18	2019e	2019e vs 2018
Total Revenues (1)	88.4	64.1	37.8%	153.9	14.8%
Telecom and Security	18.2	14.9	22.1%	28.5	22.4%
Industrial	57.6	43.9	31.3%	100.7	3.0%
Integrator	12.6	5.3	135.9%	24.7	90.0%
Rec. EBITDA	8.3	2.7	206.9%	9.9	50.9%
Rec. EBITDA / Rev.	9.4%	4.2%	5.2 p.p.	6.4%	-0.1 p.p.
EBITDA (2)	8.3	2.7	206.9%	12.7	36.8%
EBITDA / Rev.	9.4%	4.2%	5.2 p.p.	8.2%	1.3 p.p.
EBIT	8.9	6.8	31.5%	16.9	31.0%
NP	8.3	9.8	-15.5%	15.1	-62.8%
Ordinary NP <sup>(3)</sup>	8.3	3.9	113.1%	12.9	525.5%
Rec. FCF	-14.1	-8.5	65.8%	4.2	-43.5%
Rec. FCF Yield	n.a.	n.a.	n.a.	1.4%	n.a.
Net Debt	-11.3	11.3	n.a.	-39.8	n.a.
ND / EBITDA	n.a.	n.a.	n.a.	-3.1 x	-5.8 x

<sup>(1)</sup> Telecom and Security, Industrial and Integrator business lines were previously referred as: (i) Spanish Telecom, (ii) Industrial and (iii) Integrator (Latam).

<sup>(2)</sup> Adjusted EBITDA and Rec. EBITDA excluding capitalised expenses amounting to EUR 2.4Mn and EUR 4.6Mn during 1H19 and 1H18, respectively.

<sup>&</sup>lt;sup>(3)</sup>Ordinary net profit before discontinued operations results (EUR 5.9Mn during 1H18).



# **Valuation inputs**

## Inputs for the DCF Valuation Approach

	<b>2019</b> e	2020e	2021e	Terminal Value <sup>(1)</sup>		
Free Cash Flow "To the Firm"	51.5	8.9	9.7	66		
Market Cap	301.6	At the date of this	report			
Net financial debt	-11.3	Debt net of Cash (	6m19)			
					Best Case	Worst Case
Cost of Debt	3.0%	Net debt cost			2.5%	3.5%
Effective tax rate (T)	20.0%	T (Normalised tax	rate)		=	=
Net debt cost	2.4%	Kd = Cost of Net D	ebt * (1-T)		2.0%	2.8%
Risk free rate (rf)	0.3%	Rf (10y Spanish bo	nd yield)		=	=
Equity risk premium	6.0%	R (own estimate)			5.5%	6.5%
Beta (B)	1.5	B (Thomson Reute	rs)		1.4	1.6
Cost of Equity	9.2%	Ke = Rf + (R * B)			8.0%	10.7%
Equity / (Equity + Net Debt)	100.0%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	0.0%	D			=	=
WACC	9.2%	WACC = Kd * D + I	Ke * E		8.0%	10.7%
G "Razonable"	2.0%				2.5%	1.0%

<sup>(1)</sup> Perpetuo calculado sobre Free Cash Flow "to the Firm" recurrente del último año estimado. Para más detalle ver Anexo 2.

### Inputs for the Multiples Valuation Approach

	Ticker			EPS	EV/EBITDA	EBITDA	EV/Sales	Revenues	EBITDA/Sales	FCF Yield	FCF
Company	Reuters	Mkt. Cap	P/E 19e	19e-21e	19e	19e-21e	19e	19e-21e	19e	19e	19e-21e
Ezentis	EZEN.MC	163.0	13.6	41.4%	6.7	14.0%	0.6	5.3%	8.3%	7.1%	70.9%
Global Dominion	DOMI.MC	667.1	17.4	10.2%	7.4	18.7%	0.6	4.4%	8.4%	5.2%	16.9%
Indra	IDR.MC	1,427.7	10.2	9.4%	6.6	9.8%	0.7	4.6%	10.4%	2.9%	3.2%
Technology			13.7	20.3%	6.9	14.2%	0.6	4.7%	9.0%	5.1%	30.3%
Sacyr	SCYR.MC	1,387.9	4.3	9.1%	11.4	15.8%	1.6	7.0%	14.2%	-37.5%	-60.2%
FCC	FCC.MC	4,512.2	16.7	13.2%	8.4	5.7%	1.2	3.8%	14.8%	6.7%	19.5%
Bilfinger	GBFG.DE	1,142.7	12.3	21.4%	7.0	19.3%	0.3	5.0%	4.6%	2.4%	42.2%
Industrials			11.1	14.6%	9.0	13.6%	1.1	5.2%	11.2%	-9.5%	0.5%
Amper	APE.MC	301.6	19.9	6.0%	31.61	11.8%	2.02	6.0%	8.2%	51.1%	-56.6%

## Free Cash Flow sensitivity analysis (2020e)

# A) EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 20e	EBITDA 20e	EV/EBITDA 20e
Max	8.1%	13.4	23.3x
Central	7.1%	11.7	26.6x
Min	6.1%	10.1	31.0x

# B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

Rec. FCF EUR Mn		CAPEX/Sales 20e	
EBITDA 20e	0.3%	1.3%	2.3%
13.4	9.6	7.9	6.3
11.7	7.9	6.3	4.6
10.1	6.3	4.6	3.0



Scenario		FCF/Yield 20e	
Max	3.2%	2.6%	2.1%
Central	2.6%	2.1%	1.5%
Min	2.1%	1.5%	1.0%



# Appendix 1. Financial Statements

Financial mestments  3.1, 6.6 97.5 100.7 45.3 1.2 1.5 1.8 50.5 100.7 45.3 1.2 1.5 1.8 50.5 100.5 100.5 140. 143.5 140. 140. 140. 140. 140. 140. 140. 140.	Polonce Shoot (FUR Mr.)		2015	2010	2017	2010	2010-	2020-	2024-		
Timed assets 31.1 38.4 0.6 6.1 6.3 6.2 5.4 4.2 Horizontal Assets 1.8 1.6 1.0 2.0 2.4 2.4 2.4 2.4 2.4 2.4 1.4 Horizontal Assets 1.8 1.6 1.0 2.0 2.4 2.4 2.4 2.4 2.4 2.4 2.4 2.4 2.4 2.4											
Dither Non Current Assets   1.8	9										
Soodwalk Other Inlangibles	Other Non Current Assets										
Surrent assets   80.0   63.1   21.1   52.1   59.2   57.6   62.3   64.8	Financial Investments	3.1	6.6	97.5	100.7	45.3	1.2	1.5	1.8		
Total assets   149,8   15,23   135,1   175,5   126,6   96,2   106,7   114,7	Goodwill & Other Intangilbles	31.7	41.0	14.5	14.0	13.3	13.3	13.3	13.3		
Equity (152.7) (20.8) (6.8) (0.2 42.0 57.2 73.6 90.6 withorthy tinerests (12.1 26.4 31.1 31.0 (0.9) (0.6) (0.2) 0.2 verthorous & Other I/T Liabilities (13.8 76.3 76.3 13.0 (0.9) (0.6) (0.2) 0.2 verthorous & Other I/T Liabilities (15.4 55.8 4.0 15.8 11.3 (39.8) (48.6) (58.2) verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 60.0 55.2 (5.6 7.8 67.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 77.1 30.6 58.4 77.1 30.6 58.4 77.1 30.0 58.3 (5.6 9.6 2.2 106.7 7.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 77.1 30.0 58.3 (5.6 9.6 96.2 20.1 56.7 9.7 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 90.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 58.4 90.9 verthorous & Other I/T Liabilities (12.6 77.1 30.6 59.2 verthorous & Other Operating Expenses (12.6 7.1 30.9 verthorous & Other Operating Expenses (12.6 7.1 30.9 verthorous & Other Operating Expenses (12.7 30.6 verthorous & Other Operating Expenses (12.7 30.0 verthorous & Other Operating Expense	Current assets	80.0	63.1	21.1	52.1	50.2	57.6	62.3	64.8		
Minority Interests	Total assets	149.8	152.3	135.1	175.5	126.6	96.2	106.7	114.7		
Provisions & Other I/T Liabilities  11.3	Equity	(152.7)	(20.8)	(6.8)	0.2	42.0	57.2	73.6	90.6		
Vector   1524   55.8   40   15.8   11.3   1938   (48.6)   (58.2)   Vector   14.9   152.3   135.1   175.5   126.6   96.2   106.7   114.7	Minority Interests	12.1	26.4	31.1	31.0	(0.9)	(0.6)	(0.2)	0.2		
Current Liabilities   126.7   77.1   30.6   58.4   60.0   65.2   67.8	•						14.1	14.1			
Equity & Total Liabilities   149.8   152.3   152.1   175.5   126.6   96.2   106.7   114.7											
CAGE											
PABLICIAN	Equity & Total Liabilities	149.8	152.3	135.1	1/5.5	126.6	96.2	106.7	114./		
Total Revenues growth	P&L (EUR Mn)	2014	2015	2016	2017	2018	2019e	2020e	2021e		
Total Revenues growth											8.8%
COCS   (85.5) (55.2) (15.5) (30.0) (58.3) (66.9) (72.8) (75.7)											
Grass Margin/Revenues	cogs	(85.5)	(55.2)					(72.8)			
Personnel Expenses (39,7) (35,0) (9,2) (30,1) (59,6) (64,9) (62,4) (70,4) by the Operating Expenses (22,2) (19,9) (1,2) (5,8) (9,6) (12,2) (13,1) (13,7) (13,0) and a securent EBITDA (3,8) 19,5 2,3 4,4 6,5 9,9 11,7 13,0 and 25,9 Recurrent EBITDA (3,8) 19,5 2,3 4,4 6,5 9,9 11,7 13,0 and 25,9 Recurrent EBITDA (3,8) 19,5 2,3 4,4 6,5 9,9 11,7 13,0 and 25,9 Recurrent EBITDA (3,8) 19,5 2,3 4,4 6,5 9,9 11,7 13,0 and 25,9 Recurrent EBITDA (3,8) 19,5 2,3 4,4 6,5 9,9 11,7 13,0 and 25,9 Recurrent EBITDA (3,8) 19,5 (2,2) 4,9 6,6 4,6 7,1 4,7 7,5 8 8 8 8 9,8 49,6 8 8,7 8 9,9 11,7 13,0 and 25,9 Recurrent Income / Costs (1,7) (0,6) (1,0) (0,3) (0,1)	Gross Margin		74.4					93.3		4.3%	8.6%
Carbon   C	Gross Margin/Revenues										
Recurrent EBITDA   (3.8)   19.5   2.3   4.4   6.5   9.9   11.7   13.0   n.a.   25.9   Recurrent EBITDA prowth   n.a.   n.a.   38.2   38.9   49.6   50.9   11.7   13.0   n.a.   25.9   Recurrent EBITDA prowth   n.a.   n.a.   15.1   8.1   6.2   4.9   6.4   7.1   7.5	Personnel Expenses							, ,			
Recurrent EBITDA growth Rest EBITDA frowth Rest Rest Restructuring Expenses (1.7) (0.6) (1.0) (0.3) (0.1)	- · · · · - · · · · · · · · · · · · · ·										
Rec EBITDA/Revenues										n.a.	25.9
Restructuring Expenses (1.7) (0.6) (1.0) (0.3) (0.1)	<u> </u>										
Deber non-recurrent Income / Costs   -   (0.2)   -   -   2.8	•										
EBITDA (5.5) 18.7 1.3 4.1 9.3 12.7 14.6 15.9 n.a 19.6 EBITDA growth n.a. n.a 93.1% 216.0% 127.7% 36.8% 14.7% 8.9% EBITDA/Soles n.a. 14.4% 4.6% 5.8% 6.9% 8.2% 8.8% 9.2% Depreciation & Provisions (8.8) (9.6) (0.4) (0.8) (2.8) (2.2) (2.9) (3.5) Capitalized Expense (0.0) 0.1 - 0. 6.4 6.4 6.4 6.4 6.4 6.4 6.4 6.4 6.4 6.	= :	. ,									
### SBITDA growth										n a	19 69
Carrier   Carr										n.u.	13.0
Depreciation & Provisions   (8.8)   (9.6)   (0.4)   (0.8)   (2.8)   (2.2)   (2.9)   (3.5)	<del>-</del>										
Capitalized Expense	-										
EBIT of the first state of the f	•										
CBIT/Revenues		(14.4)	9.2	0.9	3.3	12.9	16.9	18.1	18.7	n.a.	13.3
Impact of Goodwill & Others   (24.6)   (2.8)   (0.1)   -   -   -   -   -   -   -   -   -	EBIT growth	60.6%	n.a.	-90.2%	261.9%	293.7%	31.0%	6.9%	3.7%		
Net Financial Result  (17.1) (5.7) 0.0 (2.4) (0.2) 0.0 0.2 0.3  n.come by the Equity Method  0.2 0.3 0.3 0.3 0.3  0.70 0.9 1.1 13.0 17.2 18.6 19.3 n.a. 14.0  Ordinary Profit (56.1) 0.7 0.9 1.1 13.0 17.2 18.6 19.3 n.a. 14.0  Ordinary Profit Growth  -5.4% n.a. 18.9% 23.5% n.a. 32.0% 8.0% 3.9%  Extraordinary Results  - 93.5 4.7	EBIT/Revenues	n.a.	7.1%	3.2%	4.7%	9.6%	11.0%	10.9%	10.8%		
Income by the Equity Method	•				-	-					
Ordinary Profit Ordinary Profit Ordinary Profit Growth		(17.1)	(5.7)								
Ordinary Profit Growth -5.4% n.a. 18.9% 23.5% n.a. 32.0% 8.0% 3.9% Extraordinary Results - 93.5 4.7		-									
Extraordinary Results										n.a.	14.09
Profit Before Tax (56.1) 94.2 5.6 1.1 13.0 17.2 18.6 19.3 n.a. 14.0 Tax Expense (18.3) (3.5) (0.5) (0.4) (1.0) (1.4) (1.5) (1.											
Tax Expense (18.3) (3.5) (0.5) (0.4) (1.0) (1.4) (1.5) (1.5) [ffective Tax Rate n.a. 3.7% 9.2% 40.3% 7.9% 7.9% 7.9% 7.9% 7.9% 7.9% 7.9% 7.9	· ·										14.00
### Effective Tax Rate										n.u.	14.07
Minority Interests   0.1   (3.5)   (4.7)   (6.4)   (7.4)   (0.3)   (0.4)   (0.4)											
Discontinued Activities   (0.8)   2.9   (3.1)   6.9   36.1   (0.3)   (0.3)   (0.3)   (0.3)											
Net Profit Net Profit Net Profit (75.1) 90.0 (2.7) 1.1 40.7 15.1 16.4 17.0 n.a25.2 Net Profit growth 0.1% n.a. n.a. n.a. n.a. n.a. n.a. n.a62.8% 8.1% 4.0% Ordinary Net Profit (54.3) (2.1) (3.0) (5.4) 2.1 12.9 14.1 14.8 n.a. 92.8 Ordinary Net Profit growth 0.5% -96.2% 44.7% 81.2% n.a. 525.5% 9.6% 4.6%  Cash Flow (EUR Mn) 2014 2015 2016 2017 2018 2019e 2020e 2021e 14-18 18-2:  Cash Flow (EUR Mn) 2014 2015 2016 2017 2018 2019e 2020e 2021e 14-18 18-2:  Recurrent EBITDA  Working Capital Increase (2.3) (2.0) (2.4) Recurrent Operating Cash Flow CAPEX  Net Financial Result affecting the Cash Flow Flow Flow Flow Flow 1.5 (1.5) Recurrent Free Cash Flow Restructuring Expense & Others  Acquisitions / + Divestures of assets Extraordinary Inc./Exp. Affecting Cash Flow Capital Increase  Capital Increase  Capital Increase  Capital Increase  Capital Increase  Capital Increase Capital Capital Increase Capital Capital Capital I	•										
Continary Net Profit   Continary Net Profit   Continary Net Profit growth   Continary Net Prof										n.a.	-25.2
CAGR   Cash Flow (EUR Mn)   2014   2015   2016   2017   2018   2019e   2020e   2021e   14-18   18-23	Net Profit growth										
Cash Flow (EUR Mn)  Recurrent EBITDA  Working Capital Increase  Recurrent Operating Cash Flow  CAPEX  Net Financial Result affecting the Cash Flow  Recurrent Free Cash Flow  Restructuring Expense & Others  - Acquisitions / + Divestures of assets  Extraordinary Inc./Exp. Affecting Cash Flow  Capital Increase  CAGR  2019  2018  2019  2020  2021  14-18  18-2:  14-18  18-2:  12-3  (2.0)  (2.2)  (2.4)  (2.0)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.3)  (2.0)  (2.2)  (2.2)  (2.2)  (2.2)  (2.3)  (2.0)  (2.2)  (2.2)  (2.2)  (2.2)  (2.3)  (2.0)  (2.4)  (2.4)  (2.0)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.3)  (2.0)  (2.4)  (2.0)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.2)  (2.3)  (3.3)  (0.3		(54.3)					12.9	14.1	14.8	n.a.	92.89
Cash Flow (EUR Mn)   2014   2015   2016   2017   2018   2019e   2020e   2021e   14-18   18-22   18-2	Ordinary Net Profit growth	0.5%	-96.2%	44.7%	81.2%	n.a.	525.5%	9.6%	4.6%		
Recurrent EBITDA   9.9   11.7   13.0   n.a.   25.9	Cash Flow (FLID NA=)	2014	2015	2016	2017	2010	2010-	2020-	2024-		
Working Capital Increase   (2.3)   (2.0)   (2.4)   (2.4)   (2.5)   (2.6)   (2.4)   (2.7)   (		2014	2015	2016	201/	2018					
Recurrent Operating Cash Flow   7.6   9.7   10.6   20.9%   1.89										n.a.	25.9
CAPEX       (2.0)       (2.2)       (2.2)         Net Financial Result affecting the Cash Flow       0.0       0.2       0.3         Tax Expense       (1.4)       (1.5)       (1.5)         Recurrent Free Cash Flow       4.2       6.3       7.1       n.a.       -1.69         Restructuring Expense & Others       (0.3)       (0.3)       (0.3)       (0.3)         - Acquisitions / + Divestures of assets       44.4       -       -         Extraordinary Inc./Exp. Affecting Cash Flow       2.8       2.8       2.8         Free Cash Flow       51.1       8.8       9.6       n.a.       4.29         Capital Increase       -       -       -       -       -         Dividends       -       -       -       -       -										20.9%	1.89
Net Financial Result affecting the Cash Flow  Fax Expense  (1.4)  (1.5)  (1.5)  (1.5)  Recurrent Free Cash Flow  Restructuring Expense & Others  (0.3)  (0.3											2.07
Fax Expense       (1.4)       (1.5)       (1.5)         Recurrent Free Cash Flow       4.2       6.3       7.1       n.a.       -1.6%         Restructuring Expense & Others       (0.3)       (0.3)       (0.3)       (0.3)         Acquisitions / + Divestures of assets       44.4       -       -         Extraordinary Inc./Exp. Affecting Cash Flow       2.8       2.8       2.8         Free Cash Flow       51.1       8.8       9.6       n.a.       4.29         Capital Increase       -       -       -       -       -         Dividends       -       -       -       -       -											
Recurrent Free Cash Flow       4.2       6.3       7.1       n.a.       -1.63         Restructuring Expense & Others       (0.3)       (0.3)       (0.3)         Acquisitions / + Divestures of assets       44.4       -       -         Extraordinary Inc./Exp. Affecting Cash Flow       2.8       2.8       2.8         Free Cash Flow       51.1       8.8       9.6       n.a.       4.29         Capital Increase       -       -       -       -       -         Dividends       -       -       -       -       -											
Comparison   Com	•									n.a.	-1.69
Extraordinary Inc./Exp. Affecting Cash Flow  2.8 2.8 2.8 51.1 8.8 9.6 n.a. 4.29 Capital Increase Cividends Capital Increase Cividends Capital Increase Cividends	Restructuring Expense & Others										
Free Cash Flow         51.1         8.8         9.6         n.a.         4.29           Capital Increase         -         -         -         -           Dividends         -         -         -         -	- Acquisitions / + Divestures of assets							- '			
Capital Increase Dividends	Extraordinary Inc./Exp. Affecting Cash Flow						2.8	2.8	2.8		
Dividends							51.1	8.8	9.6	n.a.	4.29
	Capital Increase						-	-	-		
Net Debt Variation (51.1) (8.8) (9.6)							- (m.c 1)				
	NET DEBT Variation						(51.1)	(8.8)	(9.6)		

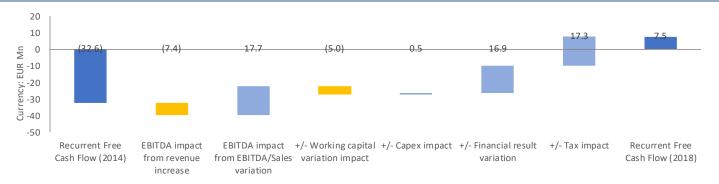


# Appendix 2. Free Cash Flow

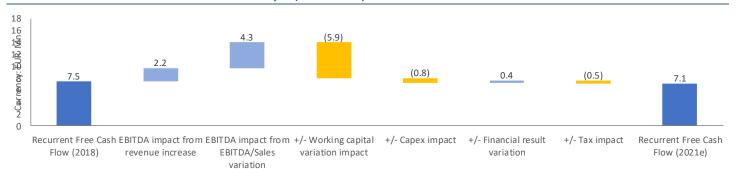
					0017				GR
A) Cash Flow Analysis (EUR Mn)	2015	2016	2017	2018	<b>2019</b> e	<b>2020</b> e	<b>2021</b> e	15-18	18-21
Recurrent EBITDA	19.5	2.3	4.4	6.5	9.9	11.7	13.0	-30.6%	25.9%
Recurrent EBITDA growth	n.a.	-88.2%	89.9%	49.6%	50.9%	19.0%	11.1%		
Rec. EBITDA/Revenues	15.1%	8.1%	6.2%	4.9%	6.4%	7.1%	7.5%		
+/- Working Capital increase	(32.6)	-4.6	(3.2)	3.6	(2.3)	(2.0)	(2.4)		4.00
= Recurrent Operating Cash Flow	(13.1)	(2.3)	1.2	10.1	7.6	9.7	10.6	n.a.	1.8%
Rec. Operating Cash Flow growth	n.a.	-82.5%	n.a. 1.7%	757.0% 7.5%	-24.8% 4.9%	27.9%	9.6% 6.2%		
Rec. Operating Cash Flow / Sales - CAPEX	n.a. (6.7)	n.a. (0.1)				5.8%	(2.2)		
- Net Financial Result affecting Cash Flow	(6.7) (5.7)	0.0	(4.6) (2.4)	(1.4) (0.2)	(2.0) 0.0	(2.2) 0.2	0.3		
- Taxes	(3.7)	(0.5)	(0.4)	(1.0)	(1.4)	(1.5)	(1.5)		
= Recurrent Free Cash Flow	(29.0)	(2.9)	(6.2)	7.5	4.2	6.3	7.1	n.a.	-1.69
Rec. Free Cash Flow growth	-11.1%	-90.0%	114.9%	n.a.	-43.5%	48.5%	13.6%	n.u.	-1.07
Rec. Free Cash Flow / Revenues	n.a.	n.a.	n.a.	5.6%	2.7%	3.8%	4.1%		
- Restructuring expenses & others	(0.6)	(1.0)	(0.3)	(0.1)	(0.3)	(0.3)	(0.3)		
- Acquisitions / + Divestments	(16.0)	-	(2.9)	(1.7)	44.4	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	93.5	24.7	3.3	2.7	2.8	2.8	2.8		
= Free Cash Flow	48.0	20.8	(6.0)	8.5	51.1	8.8	9.6	-43.9%	4.2%
Free Cash Flow growth	n.a.	-56.7%	n.a.	n.a.	502.0%	-82.8%	9.7%		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)	n.a.	n.a.	n.a.	2.5%	1.4%	2.1%	2.4%		
Free Cash Flow Yield (s/Mkt Cap)	15.9%	6.9%	n.a.	2.8%	16.9%	2.9%	3.2%		
1,									
B) Analytical Review of Annual Recurrent Free Cash									
Flow Performance (Eur Mn)	2015	2016	2017	2018	2019e	2020e	2021e		
Recurrent FCF(FY - 1)	(32.6)	(29.0)	(2.9)	(6.2)	7.5	4.2	6.3	•	
EBITDA impact from revenue increase	0.5	(15.3)	3.4	4.0	1.0	0.8	0.5		
EBITDA impact from EBITDA/Sales variation	22.8	(2.0)	(1.3)	(1.8)	2.4	1.1	0.8		
= Recurrent EBITDA variation	23.4	(17.2)	2.1	2.2	3.3	1.9	1.3		
+/- Working capital variation impact	(41.2)	28.0	1.4	6.7	(5.8)	0.2	(0.4)		
= Recurrent Operating Cash Flow variation	(17.8)	10.8	3.5	8.9	(2.5)	2.1	0.9		
+/- CAPEX impact	(4.8)	6.6	(4.5)	3.2	(0.6)	(0.2)	(0.1)		
+/- Financial result variation	11.4	5.7	(2.4)	2.2	0.2	0.2	0.1		
+/- Tax impact	14.8	3.0	0.1	(0.6)	(0.3)	(0.1)	(0.1)		
= Recurrent Free Cash Flow variation	3.6	26.1	(3.3)	13.7	(3.3)	2.0	0.9		
Recurrent Free Cash Flow	(29.0)	(2.9)	(6.2)	7.5	4.2	6.3	7.1		
C) "FCF to the Firm" (and debt comics) (FLIR NA)								CA	CD
C) "FCF to the Firm" (pre debt service) (EUR Mn)	2015	2016	2017	2018	2019e	2020e	2021e	15-18	GR 18-21
EBIT	9.2	0.9	3.3	12.9	16.9	18.1	18.7	11.7%	13.39
* Theoretical tax rate	3.7%	9.2%	25.0%	7.9%	7.9%	7.9%	7.9%	11.7/0	13.3
= Taxes (pre- Net Financial Result)	(0.3)	(0.1)	(0.8)	(1.0)	(1.3)	(1.4)	(1.5)		
(1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	(===)	()	(5.5)	(===)	(===)	(=,	(=)		
Recurrent EBITDA	19.5	2.3	4.4	6.5	9.9	11.7	13.0	- <b>30.6</b> %	25.99
+/- Working Capital increase	(32.6)	(4.6)	(3.2)	3.6	(2.3)	(2.0)	(2.4)		
= Recurrent Operating Cash Flow	(13.1)	(2.3)	1.2	10.1	7.6	9.7	10.6	n.a.	1.8%
- CAPEX	(6.7)	(0.1)	(4.6)	(1.4)	(2.0)	(2.2)	(2.2)		
- Taxes (pre- Financial Result)	(0.3)	(0.1)	(0.8)	(1.0)	(1.3)	(1.4)	(1.5)		
= Recurrent Free Cash Flow (To the Firm)	(20.1)	(2.5)	(4.2)	7.7	4.2	6.1	6.9	n.a.	-3.49
Rec. Free Cash Flow (To the Firm) growth	n.a.	-87.7%	69.3%	n.a.	-44.5%	44.0%	13.0%		
Rec. Free Cash Flow (To the Firm) / Revenues	n.a.	n.a.	n.a.	0.1	0.0	0.0	0.0		
- Acquisitions / + Divestments	(16.0)	-	(2.9)	(1.7)	44.4	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	93.5	24.7	3.3	2.7	2.8	2.8	2.8		
= Free Cash Flow "To the Firm"	57.4	22.2	(3.7)	8.7	51.5	8.9	9.7	-46.6%	3.6%
Free Cash Flow (To the Firm) growth	n.a.	-61.3%	n.a.	n.a.	488.2%	-82.6%	8.9%		
Rec. Free Cash Flow To the Firm Yield (o/EV)	n.a.	n.a.	n.a.	2.5%	1.4%	2.0%	2.2%		



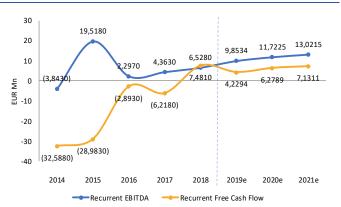
### Recurrent Free Cash Flow accumulated variation analysis (2014 - 2018)



### Recurrent Free Cash Flow accumulated variation analysis (2018 - 2021e)



### Recurrent EBITDA vs Recurrent Free Cash Flow



# Stock performance vs EBITDA 12m forward





# Appendix 3. Historical performance (1)

Historical performance															CA	GR
(EUR Mn)	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	<b>2019</b> e	2020e	2021e	08 - 18	18-21e
Total Revenues	359.1	285.6	261.8	392.7	348.1	263.6	149.5	129.6	28.3	70.2	134.0	153.9	166.1	172.8	-9.4%	8.8%
Total Revenues growth	15.8%	-20.5%	-8.3%	50.0%	-11.4%	-24.3%	-43.3%	-13.3%	-78.2%	148.2%	90.9%	14.8%	8.0%	4.0%		
EBITDA	30.3	5.5	(9.2)	22.7	10.1	8.0	(5.5)	18.7	1.3	4.1	9.3	12.7	14.6	15.9	-11.2%	19.6%
EBITDA growth	-0.4%	-81.9%	n.a.	n.a.	-55.7%	-20.4%	n.a.	n.a.	-93.1%	216.0%	127.7%	36.8%	14.7%	8.9%		
EBITDA/Sales	8.5%	1.9%	n.a.	5.8%	2.9%	3.0%	n.a.	14.4%	4.6%	5.8%	6.9%	8.2%	8.8%	9.2%		
Net Profit	20.9	(15.1)	(32.7)	(4.4)	(24.6)	(72.1)	(75.1)	90.0	(2.7)	1.1	40.7	15.1	16.4	17.0	6.9%	-25.2%
Net Profit growth	15.5%	n.a.	117.2%	-86.6%	459.0%	193.2%	4.2%	n.a.	n.a.	n.a.	n.a.	-62.8%	8.1%	4.0%		
Adjusted number shares (Mn)	236.3	215.2	215.6	230.6	237.0	289.1	317.7	326.3	698.3	856.4	1,043.2	1,075.3	1,075.3	1,075.3		
EPS (EUR)	0.09	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0.28	n.a.	0.00	0.04	0.01	0.02	0.02		
EPS growth	15.7%	n.a.	-63.9%	8.1%	4.0%											
Ord. EPS (EUR)	0.06	n.a.	0.00	0.01	0.01	0.01										
Ord. EPS growth	12.9%	n.a.	n.a.	9.6%	4.6%											
CAPEX	(3.8)	(1.4)	(1.3)	(1.2)	(12.0)	(3.9)	(1.9)	(6.7)	(0.1)	(4.6)	(1.4)	(2.0)	(2.2)	(2.2)		
CAPEX/Sales %)	1.1%	0.5%	0.5%	0.3%	3.4%	1.5%	1.3%	5.2%	0.4%	6.5%	1.0%	1.3%	1.3%	1.3%		
Free Cash Flow	0.4	19.3	(13.9)	25.0	(15.9)	9.2	(34.3)	48.0	20.8	(6.0)	8.5	51.1	8.8	9.6	36.9%	4.2%
ND/EBITDA (x) (2)	-0.7x	-7.3x	n.a.	3.3x	9.2x	-2.7x	n.a.	3.0x	3.1x	3.9x	1.2x	-3.1x	-3.3x	-3.7x		
P/E (x)	6.3x	n.a.	6.1x	19.9x	18.4x	17.7x										
EV/Sales (x)	0.4x	0.5x	0.2x	0.4x	0.4x	0.1x	1.2x	1.2x	7.6x	3.4x	2.0x	2.0x	1.9x	1.8x		
EV/EBITDA (x) (2	4.2x	28.4x	n.a.	6.9x	15.1x	4.7x	n.a.	8.5x	n.a.	n.a.	28.8x	24.6x	21.4x	19.6x		
Absolute performance	-59.5%	39.6%	-48.6%	-42.8%	-3.6%	-33.8%	-67.0%	154.5%	76.8%	-13.1%	27.5%	17.4%				
Relative performance vs Ibex 35	-33.1%	7.5%	-37.8%	-34.1%	1.1%	-45.4%	-68.1%	174.1%	80.5%	-19.1%	50.0%	10.4%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices.

The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Thomson Reuters.

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

# **Appendix 4. Main Competitors 2019e**

				Telecom			_				
			Global								
	EUR Mn	Ezentis	Dominion	Indra	Cellnex	Corning	Average	Sacyr	FCC	Bilfinger	Amper
Marke t data	Ticker (Reuters)	EZEN.MC	DOMI.MC	IDR.MC	CLNX.MC	GLW		SCYR.MC	FCC.MC	GBFG.DE	APE.MC
	Country	Spain	Spain	Spain	Spain	USA		Spain	Spain	Germany	Spain
	Market cap	163.0	667.1	1,427.7	10,728.2	20,640.6	6,725.3	1,387.9	4,512.2	1,142.7	301.6
	Enterprise value (EV)	294.1	593.0	2,166.6	13,160.1	27,661.4	8,775.0	6,235.7	7,651.6	1,400.2	311.5
	Total Revenues	526.3	952.3	3,138.6	949.6	10,657.7	3,244.9	3,841.8	6,122.6	4,297.8	153.9
	Total Revenues growth	20.4%	-12.2%	0.3%	9.5%	8.3%	5.3%	1.2%	2.2%	3.5%	14.8%
	2y CAGR (2019e - 2021e)	5.3%	4.4%	4.6%	25.0%	6.4%	9.1%	7.0%	3.8%	5.0%	6.0%
	EBITDA	43.9	80.2	326.0	498.4	3,237.0	837.1	545.3	906.3	199.2	12.7
u	EBITDA growth	152.8%	10.1%	11.6%	-3.5%	28.6%	39.9%	8.4%	5.3%	17.5%	36.8%
atic	2y CAGR (2019e - 2021e)	14.0%	18.7%	9.8%	46.3%	5.4%	18.9%	15.8%	5.7%	19.3%	11.8%
Ē	EBITDA/Revenues	8.3%	8.4%	10.4%	52.5%	30.4%	22.0%	14.2%	14.8%	4.6%	8.2%
nfo	Net Profit	11.7	42.1	147.4	85.3	1,587.3	374.7	225.4	265.7	77.2	15.1
Basic financial information	Net Profit growth	n.a.	23.6%	20.6%	n.a.	70.8%	38.3%	8.1%	-5.0%	n.a.	-62.8%
	2y CAGR (2019e - 2021e)	37.4%	9.7%	9.1%	11.3%	5.0%	14.5%	6.2%	13.7%	26.4%	7.1%
	Сарех	8.5	26.4	<i>75.9</i>	372.0	1,860.3	468.6	892.2	336.7	78.7	-2.0
ısic	CAPEX/Sales %	1.6%	2.8%	2.4%	39.2%	17.5%	12.7%	23.2%	5.5%	1.8%	-1.3%
Ba	Free Cash Flow	7.5	45.3	152.4	147.1	998.2	270.1	(396.2)	303.7	63.7	51.1
	Net financial debt	106.6	(111.2)	443.7	3,132.0	5,068.5	1,727.9	4,697.3	2,703.1	204.1	(39.8)
	ND/EBITDA (x)	2.4	(1.4)	1.4	6.3	1.6	2.1	8.6	3.0	1.0	(4.0)
	Outstanding Shares	313.1	169.3	202.2	245.7	941.0	n.a.	620.9	405.9	41.5	1,075.3
	Pay-out	0.0%	27.4%	33.6%	28.9%	42.5%	26.5%	25.5%	63.5%	54.7%	0.0%
	P/E (x)	13.6	17.4	10.2	65.4	14.9	24.3	4.3	16.7	12.3	19.9
Multiples and Ratios	P/BV (x)	4.5	n.a.	1.9	6.8	1.9	3.8	1.1	2.3	0.8	5.3
	EV/Revenues (x)	0.6	0.6	0.7	13.9	2.6	3.7	1.6	1.2	0.3	2.0
	EV/EBITDA (x)	6.7	7.4	6.6	26.4	8.5	11.1	11.4	8.4	7.0	31.6
	ROE	19.1	11.7	19.0	4.7	12.7	13.4	15.7	15.8	5.3	30.5
ple	FCF Yield (%)	7.1	5.2	2.9	1.8	3.3	4.0	(37.5)	6.7	2.4	1.4
i H	DPS	-	0.1	0.2	0.1	0.7	0.2	0.1	0.4	1.0	-
Ž	Price Close	0.49	3.94	8.08	35.91	26.43	n.a.	2.38	11.50	25.84	0.28
	Dvd Yield	0.0%	1.7%	3.0%	0.3%	2.7%	1.5%	3.9%	3.6%	3.9%	0.0%

Note 1: Financial data, multiples and ratios based on market consensus (Thomson Reuters). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



# IMPORTANT LEGAL INFORMATION REGARDING THIS REPORT

#### LIGHTHOUSE

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### **Recommendation History**

Date of report	Recommendation	Price (EUR)	Target price (EUR)	Period of validity	Reason for report	Analyst
11-Sep-2019	n.a.	0.280	n.a.	n.a.	6m Results 2019	David López Sánchez
09-May-2019	n.a.	0.268	n.a.	n.a.	3m Results 2019	David López Sánchez
04-Apr-2019	n.a.	0.262	n.a.	n.a.	Initial Coverage	David López Sánchez