### Desa





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**EQUITY - SPAIN**Sector: Machinery

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#### 12m Results 2020

Opinion (1): Above expectations Impact (1): We raise our estimates

Desarrollos Especiales de Sistemas de Anclajes (DESA) is a small industrial group with its corporate headquarters in Barcelona (Spain), specialising (>60 years) in the manufacture and sale of fasteners, staples and tools used in the construction, industry and agriculture sectors. It has an international presence (30% of revenue) and is controlled by its core shareholders (c.75% of capital).

#### **Market Data**

Market Cap (Mn EUR and USD)	16.1	19.4
EV (Mn EUR and USD) (2)	28.2	34.1
Shares Outstanding (Mn)	1.8	
-12m (Max/Med/Mín EUR)	10.00 / 9.	54 / 9.00
Daily Avg volume (-12m Mn EUR)	n.m.	
Rotation <sup>(3)</sup>	0.0	
Refinitiv / Bloomberg	DESA.MC	/ DESA SM
Close fiscal year	31-Dec	

#### Shareholders Structure (%)

Maden S.A.	29.9
SARM S.A.	20.0
Gestión Ixua S.L.	16.3
Board Members	8.9
Free Float	24.9

Financials (Mn EUR)	2020	2021e	2022e	2023e
Adj. nº shares (Mn)	1.8	1.8	1.8	1.8
Total Revenues	39.7	41.7	44.1	47.0
Rec. EBITDA (4)	3.3	3.7	4.2	5.0
% growth	33.9	11.4	13.4	18.2
% Rec. EBITDA/Rev.	8.4	8.9	9.5	10.6
% Inc. EBITDA sector (5)	-13.1	17.5	18.2	9.6
Net Profit	0.9	1.6	2.0	2.5
EPS (EUR)	0.51	0.91	1.11	1.42
% growth	11.6	78.6	22.1	28.5
Ord. EPS (EUR)	0.71	0.91	1.11	1.42
% growth	42.4	28.0	22.1	28.5
Rec. Free Cash Flow <sup>(6)</sup>	4.1	0.1	1.7	2.0
Pay-out (%)	50.0	50.0	50.0	50.0
DPS (EUR)	0.25	0.45	0.55	0.71
Net financial debt	11.5	11.4	8.9	5.9
ND/Rec. EBITDA (x)	3.5	3.1	2.1	1.2
ROE (%)	7.0	11.4	12.0	12.9
ROCE (%) <sup>(6)</sup>	3.8	6.7	7.8	9.6

## Very good results, not priced in

THE PICK-UP IN BUSINESS (+1.6% y/y 4Q) HAS REDUCED THE DECLINE IN REVENUE (EUR 39.7Mn 2020; -6.7% y/y, vs. -9.2% 9M20), compared to double-digit falls for some competitors. These results reinforce the strategy of business diversification towards less cyclical activities (c. +8% y/y in the agricultural division) and via retail channels (the retail division equalling vs -1y). This partly offset the double-digit falls in the industrial and construction division (c. -12% respectively).

MAXIMIZING REC. EBITDA (EUR 3.3Mn, +33.9% y/y) AND PROFITABILITY (Rec. EBITDA/REVENUE 8.4%, +2.5p.p. y/Y). DESA has reaped the rewards of the restructuring carried out over the last two years (-10.5% in operating expenses vs. -2y), resulting in 2020 EBIT of EUR 1.4Mn (+15.6% y/y).

AND DRASTICALLY REDUCING DEBT (3.5x ND/Rec. EBITDA 2020, c. -50% y/y), to acceptable levels, ending 2020 with EUR 11.5Mn of ND (c. -25.8% y/y). Disinvestment of working capital (-27.1% y/y in inventories) has been crucial in this respect, contributing EUR +3.4Mn to CF, although this should partially reverse in the short term

THESE GOOD RESULTS CAUSE US TO UPGRADE OUR ESTIMATES, as they bring forward our Rec. EBITDA scenario +1y and our scenario for profitability +2y (8.3% Rec. EBITDA/Revenue 2022e). We see it as feasible for the Group to reach the threshold of EUR 5.0Mn in Rec. EBITDA +2y, a process that will narrow the gap in terms of profitability vs. the sector (Rec. EBITDA /Revenues 10.6% 2023e, vs. 11.4% for the broad sector).

IN CONCLUSION, DESA HAS DEMONSTRATED THE ABILITY TO DEFEND ITS PROFITABILITY IN AN ADVERSE SITUATION (WITHOUT THIS BEING PRICED IN). Cost discipline and the search for operating efficiencies are the mainstays of the strategy of a Group that looks to grow whilst maintaining a healthy balance sheet (ND/EBITDA < 2x +2y). In a context of uncertainty, an organic CAGR in line with the sector (+6.2% +2y) will raise EBIT to EUR 3.7Mn +2y (+37.2% CAGR +2y, in line with the sector) bringing profitability into line with the sector (7.8% EBIT/Revenues 2023e).

In this scenario, a return to a dividend is likely in 2021 (50% pay-out), offering attractive returns (5% DVD yield, c. 3x vs. the sector), something the market is overlooking (11.6x EV/EBIT, -40% vs. sector). The share price has been carrying a spread of c. -30% (-1y) vs. the Ibex Small Cap and its benchmark.

#### Ratios & Multiples (x)<sup>(7)</sup> Relative performance (Base 100)

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P/E	17.7	9.9	8.1	6.3
Ord. P/E	12.7	9.9	8.1	6.3
P/BV	1.2	1.1	0.9	0.8
Dividend Yield (%)	2.8	5.0	6.2	7.9
EV/Sales	0.71	0.68	0.64	0.60
EV/Rec. EBITDA	8.5	7.6	6.7	5.7
EV/EBIT	20.0	11.6	9.7	7.7
FCF Yield (%) <sup>(6)</sup>	25.3	0.9	10.4	12.6

(1) The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for any of the estimated years).

any of the estimated years).
(2) Please refer to Appendix 3.

- (2) Please refer to Appendix 3.(3) Rotation is the % of the capitalisation traded 12m.
- (4) Financial projections include IFRS 16 adjustments. FY 19 EBITDA is c. EUR 0.3Mn higher due to IFRS 16.
- (5) Sector: TR Europe Industrial Machinery and Equipment
- (6) Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation.
- (7) Multiples and ratios calculated over prices at the date of this report.
- Stock performance (%) -12m YTD -3Y -5Y Absolute 0.0 0.0 -10.0 0.0 -25.6 -28.0 vs Ibex 35 -3.2 -1.5 1.9 -1.8 -10.5 -26.9 vs Ibex Small Cap Index -6.9 -9.0 -28.3 -4.2 -38.2 -64.8 vs Eurostoxx 50 -1.2 -3.5 -11.5 -29.2 -42.0 -2.3 vs Sector benchmark<sup>(5)</sup> -0.8 -10.5 -31.2 -7.3 -42.4 -63.3

feb/19



DESA vs Ibex

> 60 50

 $<sup>(*) \</sup> Unless \ otherwise \ indicated, \ all \ the \ information \ contained \ in \ this \ report \ is \ based \ on: \ The \ Company, \ Refinitiv \ and \ Lighthouse$ 



# 12m20 Results 12m20 Upgrade to estimates

Table 1. 12m 2020 Results

			2020 vs	2020	2020 (Est.		4Q20 vs
(EUR Mn)	2020	2019	2019	(Est.)	vs Real)	4Q20	4Q19
<b>Total Revenues</b>	39.7	42.5	-6.7%	39.6	0.3%	10.2	1.6%
Rec. EBITDA <sup>(1)</sup>	3.3	2.5	33.9%	3.0	12.7%	1.0	151.2%
Rec. EBITDA / Rev.	8.4%	5.8%	2.5 p.p.	7.5%	0.9 p.p.	10.1%	6.0 p.p.
EBITDA	2.8	2.4	18.8%	2.5	15.6%	0.8	153.4%
EBITDA / Rev.	7.1%	5.6%	1.5 p.p.	6.2%	0.9 p.p.	7.7%	4.6 p.p.
EBIT	1.4	1.2	15.6%	1.0	39.1%	0.3	n.m
EBT	1.2	1.1	17.0%	0.9	43.6%	-52.8	n.m
NP	0.9	0.8	11.6%	0.7	23.4%	-0.1	63.4%
Ordinary NP	1.3	0.9	42.4%	1.3	-4.0%	0.0	110%
Rec. FCF	4.1	-1.0	490%	3.7	11.1%		
Net Debt	11.5	15.6	-25.9%	12.4	-7.0%		
ND/Rec. EBITDA	3.5 x	6.3 x	-2.8 x	4.2 x	-0.7 x		

<sup>(1)</sup> Excludes capitalizations and non recurrent expenses.

Table 2. Review of estimates

EUR Mn	2021e (New)	Review (%)	2022e (New)	Review (%)	2023e (New)
Total Revenues	41.7	0.7%	44.1	1.1%	47.0
Recurrent EBITDA	3.7	16.4%	4.2	16.0%	5.0
Recurrent EBITDA growth	11.4%	3.6 p.p.	13.4%	-0.4 p.p.	18.2%
Rec. EBITDA/Revenues	8.9%	1.2 p.p.	9.5%	1.2 p.p.	10.6%
EBIT	2.4	24.9%	2.9	22.8%	3.7
Net Profit	1.6	14.4%	2.0	13.4%	2.5
Rec. Free Cash Flow	0.1	-55.8%	1.7	69.1%	2.0
ND / Rec. EBITDA	3.1 x	-0.7 x	2.1 x	-0.7 x	1.2 x



### **Valuation inputs**

#### Inputs for the DCF Valuation Approach

	<b>2021</b> e	<b>2022</b> e	<b>2023</b> e	Terminal Value <sup>(1)</sup>		
Free Cash Flow "To the Firm"	0.3	1.8	2.1	52.7		
Market Cap	16.1	At the date of this	report			
Net financial debt	11.5	Debt net of Cash (	12m Results 2020)	)		
					Best Case	Worst Case
Cost of Debt	1.9%	Net debt cost			1.7%	2.2%
Tax rate (T)	20.0%	T (Normalised tax	rate)		=	=
Net debt cost	1.5%	Kd = Cost of Net D	ebt * (1-T)		1.3%	1.7%
Risk free rate (rf)	0.4%	Rf (10y Spanish bo	nd yield)		=	=
Equity risk premium	9.0%	R (own estimate)			8.5%	9.5%
Beta (B)	1.1	B (Refinitiv and Lig	hthouse)		1.0	1.2
Cost of Equity	10.3%	Ke = Rf + (R * B)			8.9%	11.8%
Equity / (Equity + Net Debt)	58.3%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	41.7%	D			=	=
WACC	6.7%	WACC = Kd * D + I	Ke * E		5.8%	7.6%
G "Fair"	2.0%				2.0%	1.5%

<sup>(1)</sup> The terminal value reflects the NAV of FCF beyond the period estimated with the WACC and G of the central scenario.

#### Inputs for the Multiples Valuation Approach

	Ticker			EPS	EV/EBITDA	EBITDA	EV/Sales	Revenues	EBITDA/Sales	FCF Yield	FCF
Company	Reuters	Mkt. Cap	P/E 21e	21e-23e	21e	21e-23e	21e	21e-23e	21e	21e	21e-23e
RAWLPLUG SA	RWLP.WA	72.4	n.a.	n.a.	6.1	n.a.	0.8	n.a.	12.8%	11.4%	n.a.
NORMA GROUP SE	NOEJ.DE	1,256.0	53.3	n.a.	15.7	39.2%	1.7	7.4%	10.9%	5.6%	15.7%
GRANGES AB	GRANG.ST	1,138.9	14.3	16.9%	8.2	11.8%	0.9	8.6%	11.2%	9.8%	n.a.
MOMENTUM GROUP AB	MMGRb.ST	679.8	15.2	n.a.	8.4	n.a.	1.0	n.a.	12.1%	n.a.	n.a.
CHRISTIAN BERNER TECH	T CBTTb.ST	56.1	14.1	10.9%	8.6	9.3%	1.0	8.5%	11.2%	10.3%	n.a.
TRIFAST PLC	TRFT.L	205.2	16.3	n.a.	10.9	n.a.	1.1	n.a.	10.0%	5.7%	31.9%
ILLINOIS TOOL WORKS IN	KITW	53,025.6	25.5	8.3%	17.8	5.8%	5.0	4.4%	28.0%	4.1%	6.3%
Broad Range players			23.1	12.0%	10.8	16.5%	1.6	7.2%	13.7%	7.8%	18.0%
BARNES GROUP INC	В	2,196.0	29.2	27.3%	13.6	15.5%	2.7	10.0%	20.1%	4.5%	24.0%
BUFAB AB	BUFAB.ST	801.0	21.1	10.5%	14.0	7.4%	1.9	4.6%	13.2%	n.a.	n.a.
SFS GROUP AG	SFSNCHF.xbo	3,905.1	23.4	n.a.	12.9	n.a.	2.4	n.a.	18.6%	3.3%	n.a.
GEORG FISCHER AG	FIN.S	4,371.8	25.5	n.a.	13.7	n.a.	1.5	5.6%	11.0%	2.9%	21.3%
BERGMAN & BEVING AB	BERGb.ST	269.1	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
BOSSARD HOLDING AG	BOS.S	1,166.8	20.2	n.a.	12.6	n.a.	1.7	n.a.	13.4%	3.5%	n.a.
Highg Tech Specialty play	ers		23.9	18.9%	13.4	11.4%	2.0	6.7%	15.3%	3.5%	22.7%
DESA	DESA.MC	16.1	9.9	25.2%	7.6	15.8%	0.7	6.2%	8.9%	0.9%	n.a.

#### Free Cash Flow sensitivity analysis (2022e)

#### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 22e	EBITDA 22e	EV/EBITDA 22e
Max	10.5%	4.6	6.1x
Central	9.5%	4.2	6.7x
Min	8.5%	3.8	7.5x

#### B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

Rec. FCF EUR Mn		CAPEX/Sales 22e	
EBITDA 22e	1.4%	1.6%	1.8%
4.6	2.2	2.1	2.0
4.2	1.8	1.7	1.6
3.8	1.3	1.2	1.2



Scenario		Rec. FCF/Yield 22e	
Max	13.7%	13.2%	12.6%
Central	11.0%	10.4%	9.9%
Min	8.3%	7.7%	7.2%



# Appendix 1. Financial Projections(1)

Balance Sheet (EUR Mn)	<b>2016</b> 0.5	2017	<b>2018</b> 0.6	2019	2020	2021e	<b>2022e</b> 0.1	2023e	-	
Intangible assets Fixed assets	10.8	0.5 11.2	11.4	1.1 13.0	0.5 13.9	0.3 13.7	13.6	(0.2) 13.4		
Other Non Current Assets	2.5	2.3	2.0	1.7	1.5	1.5	1.5	1.5		
Financial Investments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
Goodwill & Other Intangilbles	-	-	-	-	-	-	-	-		
Current assets	19.2	20.5	22.2	22.7	19.5	21.0	22.1	23.4		
Total assets	33.0	34.4	36.2	38.5	35.4	36.5	37.2	38.2		
Equity	10.7	11.5	12.7	12.5	13.5	15.1	17.9	21.4		
Minority Interests	-	-	-	-	-	-	-	-		
Provisions & Other L/T Liabilities	0.6	0.7	0.7	0.6	0.6	0.6	0.6	0.6		
Other Non Current Liabilities	-	-	-	0.4	0.2	0.2	0.2	0.2		
Net financial debt	13.2	12.6	13.4	15.6	11.5	11.4	8.9	5.9		
Current Liabilities	8.5	9.7	9.3	9.4	9.6	9.2	9.6	10.1		
Equity & Total Liabilities	33.0	34.4	36.2	38.5	35.4	36.5	37.2	38.2		
									CA	GR
P&L (EUR Mn)	2016	2017	2018	2019	2020	<b>2021</b> e	<b>2022</b> e	<b>2023</b> e	16-20	20-23e
Total Revenues	34.6	38.1	41.1	42.5	39.7	41.7	44.1	47.0	3.4%	5.8%
Total Revenues growth	1.7%	9.9%	7.8%	3.5%	-6.7%	5.0%	5.8%	6.7%		
COGS	(20.6)	(23.2)	(24.5)	(25.7)	(23.8)	(25.2)	(26.5)	(28.3)		
Gross Margin	14.0	14.9	16.6	16.8	15.9	16.5	17.5	18.7	3.1%	5.7%
Gross Margin/Revenues	40.5%	39.0%	40.3%	39.6%	40.0%	39.6%	39.8%	39.9%		
Personnel Expenses	(7.2)	(7.4)	(7.7)	(7.8)	(7.3)	(7.4)	(7.5)	(7.6)		
Other Operating Expenses	(5.0)	(5.2)	(6.3)	(6.5)	(5.3)	(5.4)	(5.8)	(6.2)		
Recurrent EBITDA	1.8	2.2	2.6	2.5	3.3	3.7	4.2	5.0	<i>16.2%</i>	14.3%
Recurrent EBITDA growth	39.3%	21.8%	15.3%	-2.9%	33.9%	11.4%	13.4%	18.2%		
Rec. EBITDA/Revenues	5.3%	5.8%	6.2%	5.8%	8.4%	8.9%	9.5%	10.6%		
Restructuring Expense & Other non-rec.	0.1	-	-	(0.1)	(0.5)	-	-	-		
EBITDA	1.9	2.2	2.6	2.4	2.8	3.7	4.2	5.0	10.3%	20.6%
Depreciation & Provisions	(0.8)	(0.9)	(1.0)	(1.0)	(1.2)	(1.1)	(1.1)	(1.1)		
Capitalized Expense	-	-	0.1	0.0	- ()	- ()	- (2.2)	- ()		
Rentals (IFRS 16 impact)	-	-	-	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
EBIT	1.1	1.3	1.7	1.2	1.4	2.4	2.9	3.7	<i>6.7%</i>	37.2%
EBIT growth	191.9%	17.1%	31.5%	-27.1%	15.6%	72.0%	19.7%	25.6%		
EBIT/Revenues	3.1%	3.3%	4.1%	2.9%	3.6%	5.8%	6.6%	7.8%		
Impact of Goodwill & Others	- (0.2)	- (0.2)	- (0.2)	- (0.2)	- (0.2)	- (0.2)	- (0.2)	- (0.2)		
Net Financial Result	(0.3)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
Income by the Equity Method			1.5			2.2	2.7	2.5	12 20/	41 10/
Ordinary Profit Ordinary Profit Crowth	0.8	<b>1.1</b> 40.8%	1.5	1.1	<b>1.2</b> 17.0%	2.2 70.0%	2.7	3.5	13.3%	41.1%
Ordinary Profit Growth Extraordinary Results	702.8% -	40.8%	42.0% -	-29.7% -	17.0%	79.0% -	22.1%	28.5% -		
Profit Before Tax	0.8	1.1	1.5	1.1	1.2	2.2	2.7	3.5	13.3%	41.1%
Tax Expense	(0.1)	(0.2)	(0.3)	(0.3)	(0.3)	(0.6)	(0.7)	(1.0)	13.3/0	41.1/0
Effective Tax Rate	14.4%	21.7%	19.0%	23.8%	27.4%	27.4%	27.4%	27.4%		
Minority Interests	-	-	-	23.070	-	-	-	27.470		
Discontinued Activities	_	_	_	_	_	_	_	_		
Net Profit	0.6	0.8	1.2	0.8	0.9	1.6	2.0	2.5	8.7%	41.1%
Net Profit growth	590.0%	28.8%	46.8%	-33.8%	11.6%	79.0%	22.1%	28.5%	01770	121270
Ordinary Net Profit	0.6	0.8	1.2	0.9	1.3	1.6	2.0	2.5	22.2%	26.3%
Ordinary Net Profit growth	n.a.	47.4%	46.8%	-27.7%	42.4%	28.4%	22.1%	28.5%		
										CD
Cash Flow (FLIR Mp)	2016	2017	2019	2010	2020	20210	20220	20224		.GR 20-23a
Cash Flow (EUR Mn) Recurrent EBITDA	2016	2017	2018	2019	2020	2021e 3.7	2022e 4.2	2023e 5.0	16-20 16.2%	20-23e 14.3%
Rentals (IFRS 16 impact)						(0.2)	(0.2)	(0.2)	±0.270	14.3%
Working Capital Increase						(1.9)	(0.2)	(0.2)		
Recurrent Operating Cash Flow						1.6	3.3	3.9	39.3%	-15.7%
CAPEX						(0.7)	(0.7)	(0.8)	33.370	-13.77
Net Financial Result affecting the Cash Flow						(0.2)	(0.2)	(0.2)		
Tax Expense						(0.6)	(0.2)	(1.0)		
Recurrent Free Cash Flow						0.1	1.7	2.0	n.a.	-20.7%
Restructuring Expense & Other non-rec.						0.1		-	mu.	20.7/
- Acquisitions / + Divestures of assets						_	-	-		
Extraordinary Inc./Exp. Affecting Cash Flow						_	_	_		
Free Cash Flow						0.1	1.7	2.0	47.7%	-19.3%
Capital Increase						-	-	-	77.770	10.0/0
Dividends						_	0.8	1.0		
Net Debt Variation						(0.1)	(2.5)	(3.0)		
						()	()	(0.0)		



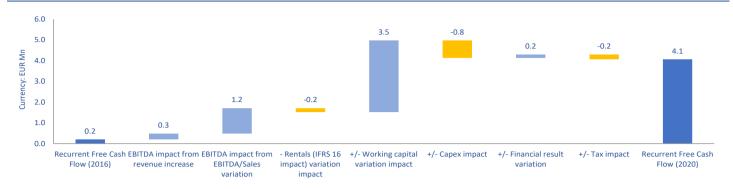
# Appendix 2. Free Cash Flow(1)

								CA	GR
A) Cash Flow Analysis (EUR Mn)	2017	2018	2019	2020	<b>2021</b> e	<b>2022</b> e	<b>2023</b> e	17-20	20-23
Recurrent EBITDA	2.2	2.6	2.5	3.3	3.7	4.2	5.0	14.4%	14.3%
Recurrent EBITDA growth	21.8%	15.3%	-2.9%	33.9%	11.4%	13.4%	18.2%		
Rec. EBITDA/Revenues	5.8%	6.2%	5.8%	8.4%	8.9%	9.5%	10.6%		
- Rentals (IFRS 16 impact)	-	-	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
+/- Working Capital increase	(0.1)	(2.1)	(0.4)	3.4	(1.9)	(0.7)	(0.9)		
= Recurrent Operating Cash Flow	2.1	0.5	1.9	6.5	1.6	3.3	3.9	44.8%	-15.79
Rec. Operating Cash Flow growth	23.9%	-78.0%	298.6%	245.8%	-75.1%	105.2%	17.3%		
Rec. Operating Cash Flow / Sales	5.6%	1.1%	4.4%	16.4%	3.9%	7.5%	8.3%		
- CAPEX	(1.1)	(1.3)	(2.5)	(1.9)	(0.7)	(0.7)	(0.8)		
- Net Financial Result affecting Cash Flow	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
- Taxes	(0.2)	(0.3)	(0.3)	(0.3)	(0.6)	(0.7)	(1.0)		
= Recurrent Free Cash Flow	0.6	(1.2)	(1.0)	4.1	0.1	1.7	2.0	86.0%	-20.79
Rec. Free Cash Flow growth	212.3%	-294.5%	15.2%	490.0%	-96.6%	n.a.	20.5%		
Rec. Free Cash Flow / Revenues	1.7%	n.a.	n.a.	10.3%	0.3%	3.8%	4.3%		
- Restructuring expenses & others	-	-	(0.1)	(0.5)	-	-	-		
- Acquisitions / + Divestments	-	-	-	0.3	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	-	-	-	-	_	-	-		
= Free Cash Flow	0.6	(1.2)	(1.1)	3.9	0.1	1.7	2.0	82.7%	-19.39
Free Cash Flow growth	145.1%	-294.5%	7.1%	437.6%	-96.4%	n.a.	20.5%		
The cash from grown	1,0,1,0	25	7.270	.07.070	30,0		20.070		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)	3.9%	n.a.	n.a.	25.3%	0.9%	10.4%	12.6%		
Free Cash Flow Yield (s/Mkt Cap)	3.9%	n.a.	n.a.	24.0%	0.9%	10.4%	12.6%		
ree cush riow rield (3) with cup)	3.370	m.a.	n.a.	24.070	0.570	10.470	12.0/0		
3) Analytical Review of Annual Recurrent Free Cash									
Flow Performance (Eur Mn)	2017	2018	2019	2020	2021e	2022e	2023e		
Recurrent FCF(FY - 1)	0.2	0.6	(1.2)	(1.0)	4.1	0.1	1.7	-	
	0.2		0.1		0.2		0.3		
BITDA impact from revenue increase		0.2		(0.2)		0.2			
EBITDA impact from EBITDA/Sales variation	0.2	0.2	(0.2)	1.0	0.2	0.3	0.5		
Recurrent EBITDA variation	0.4	0.3	(0.1)	8.0	0.4	0.5	8.0		
Rentals (IFRS 16 impact) variation impact	-	- (2.0)	(0.2)	0.0	0.0	-	- (0.0)		
+/- Working capital variation impact	0.0	(2.0)	1.7	3.8	(5.3)	1.2	(0.2)		
Recurrent Operating Cash Flow variation	0.4	(1.7)	1.4	4.6	(4.9)	1.7	0.6		
+/- CAPEX impact	0.0	(0.2)	(1.3)	0.6	1.3	(0.0)	(0.0)		
+/- Financial result variation	0.1	0.0	0.0	(0.0)	(0.0)	0.0	0.0		
+/- Tax impact	(0.1)	(0.1)	0.0	(0.1)	(0.3)	(0.1)	(0.2)		
Recurrent Free Cash Flow variation	0.4	(1.9)	0.2	5.1	(3.9)	1.5	0.3		
Recurrent Free Cash Flow	0.6	(1.2)	(1.0)	4.1	0.1	1.7	2.0		
		, ,	, ,						<b>CD</b>
c) "FCF to the Firm" (pre debt service) (EUR Mn)	2017	2018	2019	2020	2021e	2022e	2023e	17-20	GR 20-2
BIT	1.3	1.7	1.2	1.4	2.4	2.9	3.7	3.5%	37.2
Theoretical Tax rate	21.7%	19.0%	23.8%	27.4%	27.4%	27.4%	27.4%		
= Taxes (pre- Net Financial Result)	(0.3)	(0.3)	(0.3)	(0.4)	(0.7)	(0.8)	(1.0)		
A STATE OF THE STA	2.2		2.5	2.2				4.4.40/	44.5
Recurrent EBITDA	2.2	2.6	2.5	3.3	3.7	4.2	5.0	14.4%	14.3
- Rentals (IFRS 16 impact)	- (0.1)	- (2.1)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)		
+/- Working Capital increase	(0.1)	(2.1)	(0.4)	3.4	(1.9)	(0.7)	(0.9)	44.00/	
= Recurrent Operating Cash Flow	2.1	0.5	1.9	6.5	1.6	3.3	3.9	44.8%	-15.7
- CAPEX	(1.1)	(1.3)	(2.5)	(1.9)	(0.7)	(0.7)	(8.0)		
- Taxes (pre- Financial Result)	(0.3)	(0.3)	(0.3)	(0.4)	(0.7)	(0.8)	(1.0)		
= Recurrent Free Cash Flow (To the Firm)	0.8	(1.1)	(0.9)	4.2	0.3	1.8	2.1	74.0%	-20.1
Rec. Free Cash Flow (To the Firm) growth	63.5%	-238.1%	15.9%	553.7%	-93.3%	544.7%	17.8%		
Rec. Free Cash Flow (To the Firm) / Revenues	2.1%	n.a.	n.a.	10.6%	0.7%	4.1%	4.5%		
	-	-	-	0.3	-	-	-		
- Acquisitions / + Divestments		_	_	-	-	-	-		
	-	-							
- Acquisitions / + Divestments +/- Extraordinary Inc./Exp. affecting Cash Flow = Free Cash Flow "To the Firm"	0.8	(1.1)	(0.9)	4.5	0.3	1.8	2.1	77.8%	-21.8
+/- Extraordinary Inc./Exp. affecting Cash Flow				<b>4.5</b> 584.0%	<b>0.3</b> -93.7%	1.8 544.7%	<b>2.1</b> 17.8%	77.8%	-21.8
+/- Extraordinary Inc./Exp. affecting Cash Flow = Free Cash Flow "To the Firm"	0.8	(1.1)	(0.9)					77.8%	-21.8

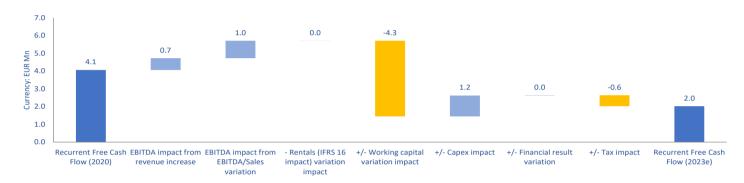
Note 1: Financial projections include IFRS 16 adjustments. FY 19 EBITDA is c. EUR 0.3Mn higher due to IFRS 16.



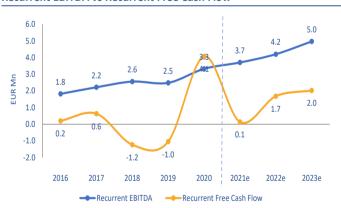
#### Recurrent Free Cash Flow accumulated variation analysis (2016 - 2020)



#### Recurrent Free Cash Flow accumulated variation analysis (2020 - 2023e)



#### Recurrent EBITDA vs Recurrent Free Cash Flow



### Stock performance vs EBITDA 12m forward



# Appendix 3. EV breakdown at the date of this report

	EUR Mn	Source
Market Cap	16.1	
+ Minority Interests	-	12m Results 2020
+ Provisions & Other L/T Liabilities	0.6	12m Results 2020
+ Net financial debt	11.5	12m Results 2020
- Financial Investments	0.0	12m Results 2020
+/- Others		12m Results 2020
Enterprise Value (EV)	28.2	



# Appendix 4. Historical performance (1)(2)

Historical performance															CA	GR
(EUR Mn)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e	2023e	10-20	20-23e
Total Revenues	23.7	36.9	31.9	31.9	32.2	34.1	34.6	38.1	41.1	42.5	39.7	41.7	44.1	47.0	5.3%	5.8%
Total Revenues growth	117.3%	55.4%	-13.4%	-0.1%	1.1%	5.7%	1.7%	9.9%	7.8%	3.5%	-6.7%	5.0%	5.8%	6.7%		
EBITDA	(0.7)	1.7	(0.2)	0.4	1.2	1.2	1.9	2.2	2.6	2.4	2.8	3.7	4.2	5.0	19.4%	20.6%
EBITDA growth	n.a.	331.8%	-113.1%	295.2%	177.4%	-1.8%	62.4%	15.7%	15.3%	-6.8%	18.8%	30.8%	13.4%	18.2%		
EBITDA/Sales	n.a.	4.6%	n.a.	1.4%	3.7%	3.5%	5.5%	5.8%	6.2%	5.6%	7.1%	8.9%	9.5%	10.6%		
Net Profit	0.4	0.0	(1.0)	(0.6)	(1.7)	(0.1)	0.6	0.8	1.2	0.8	0.9	1.6	2.0	2.5	7.9%	41.1%
Net Profit growth	157.2%	-91.8%	n.a.	41.4%	-193.4%	92.1%	590.0%	28.8%	46.8%	-33.8%	11.6%	79.0%	22.1%	28.5%		
Adjusted number shares (Mn)	1.5	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8		
EPS (EUR)	0.29	0.02	-0.55	-0.32	-0.94	-0.07	0.36	0.47	0.69	0.46	0.51	0.91	1.11	1.42	5.7%	41.0%
EPS growth	n.a.	-93.3%	n.a.	41.4%	n.a.	92.1%	n.a.	29.1%	46.9%	-33.8%	11.6%	78.6%	22.1%	28.5%		
Ord. EPS (EUR)	0.18	0.04	-0.47	-0.23	-0.08	0.00	0.32	0.47	0.69	0.50	0.71	0.91	1.11	1.42	14.5%	26.2%
Ord. EPS growth	n.a.	-75.8%	n.a.	51.9%	66.3%	n.a.	n.a.	47.7%	46.9%	-27.7%	42.4%	28.0%	22.1%	28.5%		
CAPEX	(0.3)	(0.7)	(0.1)	(0.4)	(0.5)	(8.0)	(1.1)	(1.1)	(1.3)	(2.5)	(1.9)	(0.7)	(0.7)	(8.0)		
CAPEX/Sales %)	1.3%	2.0%	0.4%	1.2%	1.6%	2.3%	3.1%	2.8%	3.0%	5.9%	4.9%	1.6%	1.6%	1.6%		
Free Cash Flow	1.4	0.8	(0.7)	0.6	(0.0)	(1.2)	(1.4)	0.6	(1.2)	(1.1)	3.9	0.1	1.7	2.0	10.6%	-19.3%
ND/EBITDA (x) (3)	n.a.	7.6x	n.a.	24.9x	9.1x	10.1x	6.9x	5.7x	5.2x	6.5x	4.1x	3.1x	2.1x	1.2x		
P/E (x)	42.2x	n.a.	n.a.	n.a.	n.a.	n.a.	34.5x	25.8x	11.8x	18.6x	17.7x	9.9x	8.1x	6.3x		
EV/Sales (x)	1.04x	0.97x	1.08x	1.06x	1.05x	1.03x	1.04x	0.93x	0.87x	0.72x	0.69x	0.68x	0.64x	0.60x		
EV/EBITDA (x) (3)	n.a.	21.1x	n.a.	n.a.	28.1x	29.6x	18.8x	16.0x	13.9x	12.8x	9.6x	7.6x	6.7x	5.7x		
Absolute performance	22.5%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-3.2%	-33.1%	4.3%	6.5%	0.0%				
Relative performance vs Ibex 35	48.4%	17.4%	4.9%	-17.6%	-3.5%	7.7%	2.1%	-9.9%	-21.3%	-6.7%	26.0%	-1.8%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Refinitiv.

### Appendix 5. Main peers 2021e

		Broad Range players					Highg Tech Specialty players							
	EUR Mn	NORMA GROUP SE	RAWLPLUG SA	GRANGES AB	MOMENTUM GROUP AB	TRIFAST PLC	Average	GEORG FISCHER AG	BOSSARD HOLDING AG	BUFAB AB	SFS GROUP AG	BARNES GROUP INC	Average	DESA
	Ticker (Reuters)	NOEJ.DE	RWLP.WA	GRANG.ST	MMGRb.ST	TRFT.L		FIN.S	BOS.S	BUFAB.ST	SFSNCHF.xbc	В		DESA.MC
Market data	Country	Germany	Poland	Sweden	Sweden	U.K.		Switzerland	Switzerland	Sweden	Switzerland	USA		Spain
Mai da	Market cap	1,256.0	72.4	1,138.9	679.8	205.2		4,371.8	1,166.8	801.0	3,905.1	2,196.0		16.1
_	Enterprise value (EV)	1,612.3	143.2	1,420.8	895.6	239.0		4,782.2	1,343.7	939.8	3,913.8	2,713.8		28.2
	Total Revenues	940.2	183.0	1,535.3	888.2	220.1		3,155.6	796.9	507.5	1,626.6	997.7		41.7
	Total Revenues growth	-1.0%	6.4%	42.0%	32.1%	9.3%	17.8%	10.6%	8.2%	8.7%	5.5%	7.1%	8.0%	5.0%
	2y CAGR (2021e - 2023e)	7.4%	n.a.	8.6%	n.a.	n.a.	8.0%	5.6%	n.a.	4.6%	n.a.	10.0%	6.7%	6.2%
	EBITDA	102.4	23.5	172.2	107.1	21.9		347.9	106.8	67.2	302.9	200.3		3.7
	EBITDA growth	n.a.	-3.6%	54.0%	22.2%	17.7%	22.6%	39.9%	14.5%	7.7%	5.7%	4.4%	14.4%	30.8%
드	2y CAGR (2021e - 2023e)	39.2%	n.a.	11.8%	n.a.	n.a.	25.5%	n.a.	n.a.	7.4%	n.a.	15.5%	11.4%	15.8%
aţic	EBITDA/Revenues	10.9%	12.8%	11.2%	12.1%	10.0%	11.4%	11.0%	13.4%	13.2%	18.6%	20.1%	15.3%	8.9%
Ë	EBIT	37.1	15.5	110.4	51.6	17.3		226.1	87.1	50.3	211.6	129.2		2.4
Basic financial information	EBIT growth	n.a.	-6.7%	91.8%	n.a.	26.9%	37.4%	74.8%	15.5%	13.3%	7.7%	8.3%	23.9%	72.0%
<u></u>	2y CAGR (2021e - 2023e)	86.1%	n.a.	15.7%	n.a.	n.a.	50.9%	17.6%	n.a.	9.8%	n.a.	21.1%	16.2%	22.6%
anc	EBIT/Revenues	4.0%	8.5%	7.2%	5.8%	7.9%	6.7%	7.2%	10.9%	9.9%	13.0%	12.9%	10.8%	5.8%
£	Net Profit	23.3	8.4	77.7	37.7	12.5		167.0	65.8	32.9	168.0	76.0		1.6
sic	Net Profit growth	n.a.	-15.6%	118.0%	67.7%	31.6%	50.4%	84.7%	16.3%	12.0%	9.9%	44.8%	33.5%	79.0%
ä	2y CAGR (2021e - 2023e)	98.0%	n.a.	17.3%	n.a.	n.a.	57.6%	21.4%	n.a.	n.a.	n.a.	25.9%	23.7%	25.2%
	CAPEX/Sales %	4.4%	5.3%	5.2%	n.a.	1.9%	4.2%	4.9%	3.9%	1.2%	6.5%	4.5%	4.2%	-1.6%
	Free Cash Flow	70.4	8.3	111.1	n.a.	11.7		127.6	40.7	n.a.	127.3	98.5		0.1
	Net financial debt	334.2	53.2	255.5	242.5	0.1		120.6	125.1	137.4	(155.3)	432.8		11.4
	ND/EBITDA (x)	3.3	2.3	1.5	2.3	0.0	1.9	0.3	1.2	2.0	(0.5)	2.2	1.0	3.1
	Pay-out	n.a.	28.3%	23.2%	45.7%	41.9%	34.8%	39.7%	49.5%	33.3%	41.0%	34.5%	39.6%	50.0%
	P/E (x)	53.3	n.a.	14.3	15.2	16.3	24.8	25.5	20.2	21.1	23.4	29.2	23.9	9.9
SO	P/BV (x)	2.0	n.a.	1.7	2.2	n.a.	2.0	3.1	3.8	3.6	2.9	1.8	3.1	1.1
<b>ati</b>	EV/Revenues (x)	1.7	0.8	0.9	1.0	1.1	1.1	1.5	1.7	1.9	2.4	2.7	2.0	0.7
Ē	EV/EBITDA (x)	15.7	6.1	8.2	8.4	10.9	9.9	13.7	12.6	14.0	12.9	13.6	13.4	7.6
Multiples and Ratios	EV/EBIT (x)	43.4	9.2	12.9	17.4	13.8	19.3	21.1	15.4	18.7	18.5	21.0	19.0	11.6
ble	ROE	2.3	8.1	12.5	n.a.	7.4	7.6	12.7	20.2	16.8	13.4	6.5	13.9	11.4
픨	FCF Yield (%)	5.6	11.4	9.8	n.a.	5.7	8.1	2.9	3.5	n.a.	3.3	4.5	3.5	0.9
Σ	DPS	0.30	0.07	0.21	0.34	0.04	0.19	16.19	3.56	0.29	1.84	0.52	4.48	0.45
	Dvd Yield	0.8%	3.3%	2.0%	2.6%	0.0%	1.7%	1.5%	2.0%	1.4%	1.8%	1.2%	1.6%	5.0%

Note 1: Financial data, multiples and ratios based on market consensus (Refinitiv). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: Financial projections include IFRS 16 adjustments. FY 19 EBITDA is c. EUR 0.3Mn higher due to IFRS 16.

Note 3: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

Desa (DESA.MC / DESA SM) Report date: 1 Mar 2021

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#### **Notes and Reports History**

Data of voyant	Recommendation	Price	Target price	Period of	Reason for report	Analyst
Date of report	Recommendation	(EUR)	(EUR)	validity	Reason for report	Analyst
01-Mar-2021	n.a.	9.00	n.a.	n.a.	12m Results 2020 - Estimates upgrade	Ana Isabel González García, CIIA
28-Jan-2021	n.a.	9.00	n.a.	n.a.	Estimates upgrade	Ana Isabel González García, CIIA
30-Oct-2020	n.a.	9.00	n.a.	n.a.	9m Results 2020	Ana Isabel González García, CIIA
29-Sep-2020	n.a.	9.00	n.a.	n.a.	6m Results 2020	Ana Isabel González García, CIIA
02-Jul-2020	n.a.	10.00	n.a.	n.a.	Estimates downgrade	Ana Isabel González García, CIIA
02-Mar-2020	n.a.	10.00	n.a.	n.a.	12m Results 2019	Ana Isabel González García, CIIA
23-Dec-2019	n.a.	8.45	n.a.	n.a.	Initiation of Coverage	Ana Isabel González García, CIIA

